

The City of Fayetteville, Georgia

OPERATING BUDGET



FISCAL YEAR ENDED JULY 31, 2017

CITY OF FAYETTEVILLE



ANNUAL OPERATING BUDGET FISCAL YEAR 2017

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BUDGET AT A GLANCE

City Government

The City operates under the Council-Manager form of government. Policy-making and legislative authority are vested in the six-member City Council, elected at large. The Mayor & five Council Members are elected to four year staggered terms. The City Council’s primary responsibilities are, among other things:

- Adopting an Annual Balanced Budget
- Establishing Tax Rate
- Adopting Public Policies
- Passing Ordinances
- Setting policy and guidance to City Manager

City Manager Is Responsible for:

- Carrying out the policies & ordinances of Council
- Overseeing the day-to-day operations of the City
- Preparing a recommended Annual Balanced Budget

City Services:

- Water & Sewer
- Sanitation/Recycling
- Police & Fire
- Public Works
- Code Enforcement & Building Inspections
- Municipal Court
- Planning & Zoning
- Downtown Development
- Mainstreet

City of Fayetteville’s Mission

“To ensure a superior quality of life for its citizens by providing the most cost effective and professional municipal services while preserving the cultural, historical and natural resources of the City.”

THE VISION – The City of Fayetteville is an innovative and progressive community where we treasure our past and the promise of our future. We continuously strive to become a premier city by enhancing the quality of life of our residents through effective and efficient service delivery, smart growth development and exciting economic and recreational opportunities.

Council Adopts FY2017 Annual Operating Budget & Capital Improvement Program

On July 21st, the City of Fayetteville Council approved a **\$29,298,411 Annual Operating Budget for Fiscal Year 2017**. The Budget increases the current property tax rate by 7.34 percent over the rollback rate. Approximately 45 percent on the tax rate provides for extra police services. The Annual Water & Sewer rate increase remained at 2.4 percent per year and the Stormwater Utility Fee remains at \$4.37 per Equivalent Residential Unit (ERU).

The FY2017 Budget designed from the following City Council values puts in place the means and momentum to produce beneficial improvements for the community:

Transit/Transportation	• Pedestrian friendly, road networks, congestion, sustainability
Sense of Place	• Central gathering place, destination
Maintain Small Town	• Safety, community, bring people together, quality services
Maintain Quality Staff	• Recognition, value, professional development, tools, workload management

Some of the key priorities giving shape to these values are:

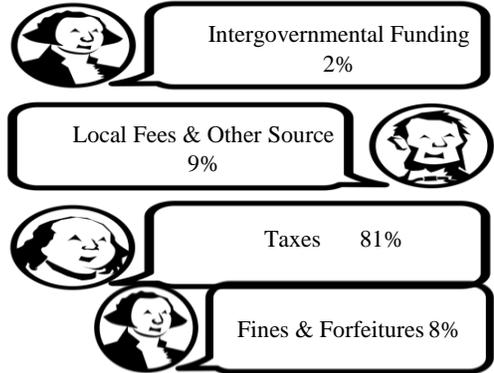
- Hood Ave. SPLOST Project – provides connectivity, sustainability and relieves congestion.
- Financial Software Package – Improves efficiencies and will be more effective to its citizens.

CITY OF FAYETTEVILLE

GENERAL FUND REVENUES

Where the money comes from ...

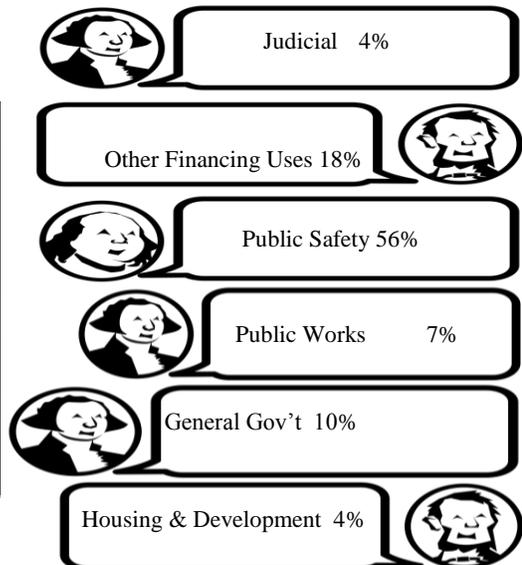
Taxes	81%	10,009,673
Fines & Forfeitures	8%	1,050,000
Intergovernmental Funding	2%	193,130
Local Fees & Other Sources	9%	1,119,129
Total	100%	\$12,371,932



GENERAL FUND EXPENDITURES

Where the money goes ...

General Gov't	12%	1,497,235
Judicial	5%	659,001
Public Safety	64%	7,960,362
Public Works	8%	1,020,182
Culture & Recreation	1%	80,000
Housing & Development	7%	806,359
Other Financing Uses	3%	348,793
Total	100%	\$12,371,932



CITY OF FAYETTEVILLE

July 31, 2016



BUDGET MESSAGE

To the Honorable mayor, Council Members and Citizens of the city of Fayetteville, Georgia

INTRODUCTION

Transmitted herein are the City of Fayetteville Annual Operating and Capital Improvement Program for fiscal year 2017. This budget is a statement of policy and a planning document that defines the level of services and activities of city government for the next fiscal year and beyond. The staff continues to identify and allocate resources in a manner that most effectively, efficiently, and economically meets the service and needs of the citizens of the City of Fayetteville.

It is the purpose of this document to present this information about the City of Fayetteville and its future financial plans in a variety of ways, using graphs, charts and tables so that all interest parties can fully understand the financial condition of the City.

This budget has been prepared so that it will coincide directly to the Annual Audit Report, which is part of developing the Comprehensive Annual Financial Report (CAFR) in accordance with the Governmental Finance Officers Association (GFOA) guidelines. The City of Fayetteville has received the prestigious Certificate of Achievement in Financial Reporting for seventeen (20) consecutive years. Also, the City of Fayetteville has received the Distinguished Budget Presentation Award for seven (10) consecutive years.

SUMMARY OF ALL FUNDS

The City of Fayetteville prepares an annual budget for eleven (11) different funds including the General Fund, Water and Sewer Fund, Solid Waste Fund, Capital Projects Fund, Impact Fee Fund, Special Purpose Local Option Sales Tax Fund, Cemetery Trust Fund, Veterans Memorial Patriot Park Fund, Confiscated Asset Fund, Hotel/Motel Tax Fund, and the Vehicle Rental Excise Tax Fund, and two (2) component units, Downtown Development Authority and Main Street Tourism Fund.

CONCLUSION

Staff has developed a balanced budget for all funds while maintaining adequate reserve fund balances consistent with our Reserve Fund Policy. The annual budget establishes the level of service and priorities for the City of Fayetteville and allocates resources in order to achieve these objectives. While the budget process itself is not overly complex, the allocation of resources is

CITY OF FAYETTEVILLE

extremely complex and is dependent upon many variables including the desired level of city services as well as the needs of city departments, elected officials and the community.

In governmental funds, we continue to be impacted by the recession. Several revenue sources, particularly local option sales taxes, digest taxes, and license and permits; have taken the greatest hit from the result of the local economy. While our revenues have continued to decrease, expenditures have been adjusted accordingly to have a balanced budget(s).

The proprietary funds have been just as greatly impacted by the downturn of the local economy. Revenues have declined due to conservation and very little growth in the building and construction industry. Therefore, expenses have been adjusted to meet the revenue projections and debt service requirements.

As you are aware, staff has developed a Five-Year Plan to assist the City in long-range financial planning and forecasting. This plan was developed with input from each department and is updated annually to reflect any changing needs. The Plan is a very conservative forecast of the City's financial resources and departmental needs to continue our high service levels to the community. The Mayor and Council and staff will need to continue to closely evaluate the service and staffing levels on an ongoing basis to ensure that adequate personnel resources financial resources are available to achieve the desired service levels.

Much appreciation goes to the Mayor and City Council for setting the overall vision and goals for the City, and to our department directors and staff for managing our resources in the most cost-effective manner in reaching these goals.

Sincerely,

Ray Gibson
City Manager

Mike Bush
Director of Finance and Administration

CITY OF FAYETTEVILLE

FINANCIAL TREND ANALYSIS

OVERVIEW

The first step in the financial planning process is to build the foundation. In the context of a long-term financial plan, the foundation consists of a minimum of a five-year trend analysis. Financial Trends offer a practical approach for monitoring the economic health of the City. This trend analysis is limited to the General Fund and the Water and Sewer Fund, the City's two (2) largest funds. It will provide a global view of the past and present financial resource of the City.

Budget Assumptions

The City of Fayetteville begins the initial planning stage of budget preparation by evaluating outside factors that affect funding decisions, such as state and local economic conditions, federal and state mandates, political and social environment, citizen concerns and outside agency considerations. Based on these factors, the following assumptions were made to guide the development of the budget for FY 2017.

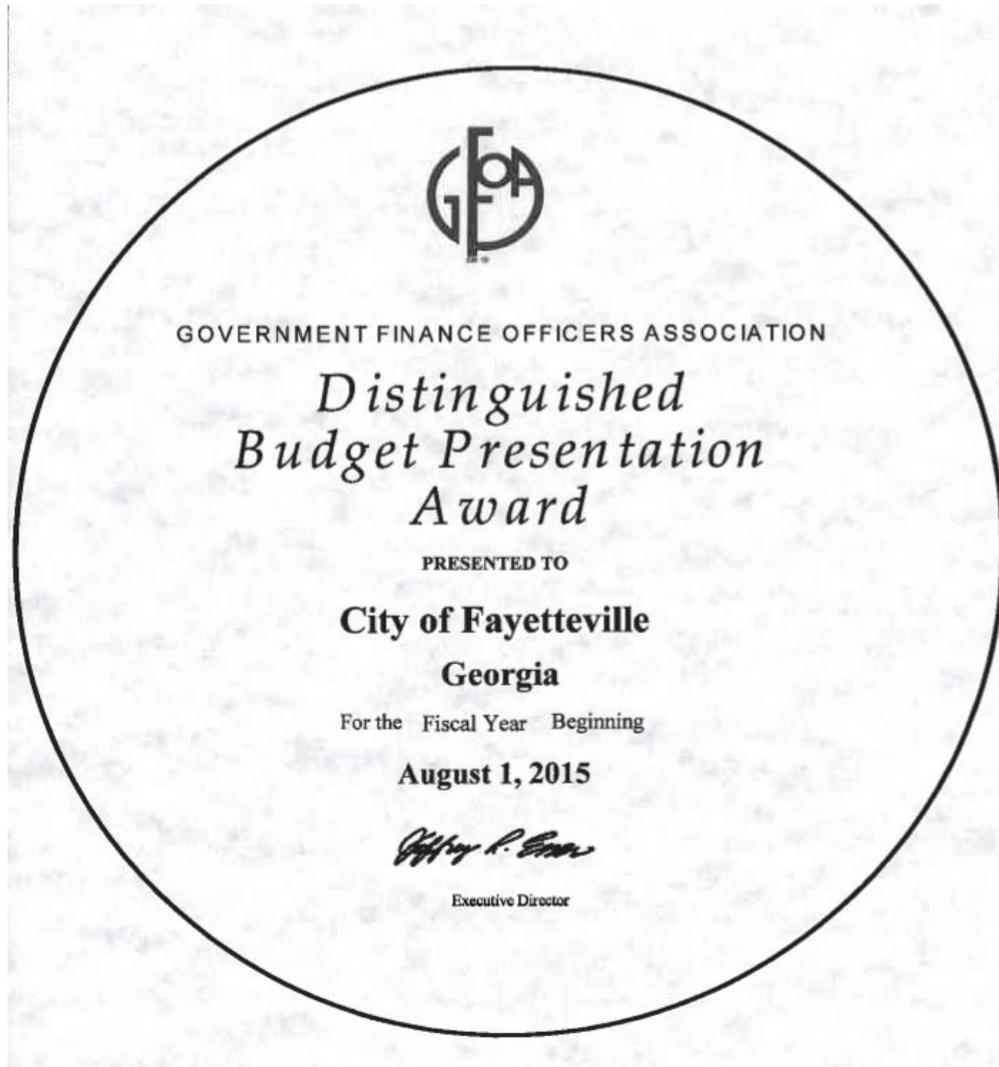
- Due to renegotiation of the Local Option Sales Tax (LOST) agreement with Fayette County, the City's percentage of the distribution will increase from 13.50% to 14.10% in 2016, thus revenue collections for 2017 are expected to increase by 2%.
- Occupational tax receipts continued to rebound in 2016. Revenue for 2017 is projected to be \$1,020,000, an increase of \$20,000 or 2% from 2016 Budget. The continued expansion of Pinewood Studios in Fayetteville is responsible for a significant portion of this growth.
- The actual millage rate for 2017 is 3.874 mills which matches the same as 2016. By adopting a millage rate of 3.874 mills which is .128 mills more than the rollback rate, the increase is equal to 3.42%. This increase will result in additional tax dollars of \$144,129.
- Insurance premium taxes are projected to continue with a steady increase in 2017 to \$902,500 from 2016.
- Investment earnings are anticipated to increase at a slow pace. The City's ultimate priority is to minimize risk with all investments.
- Commercial and residential growth are continually rebounding, thus permit revenues are estimated to increase by \$108,843 over 2016.
- Along with permit activity, utility and franchise fees rebounded in 2016 and a slight increase is expected in 2017.
- Revenue projections for 2017 continue to be conservative, yet realistic.
- The City plans to add staff in some critical areas in order to maintain the quality and level of services currently being provided. Contract labor expenses also are expected to increase in order to maintain the level of service.
- The cost of City provided health insurance will not exceed a 2.4% increase in 2017.
- All expenditures will be analyzed for necessity and funding priority.

CITY OF FAYETTEVILLE

Once the above assumptions were developed, informal needs assessments were performed internally to ascertain the long-term issues and priorities for available resources in 2016 based on community needs. The budgeting process is dependent upon the City's long-range planning documents.

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BUDGET AWARD



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Fayetteville, Georgia for its annual budget for the Fiscal Year beginning August 1, 2015. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, an operations guide, a financial plan and as a communication device. This award is valid for a period of one year. Fiscal Year 2016 Budget will be submitted to GFOA for award consideration.

CITY OF FAYETTEVILLE



CITY OF FAYETTEVILLE

ELECTED OFFICIALS AND STAFF

MAYOR AND COUNCIL

Ed Johnson	Mayor
Scott Stacy	Mayor Pro-Tem/Council Member Post 1
Mickey Edwards	Council Member Post 2
Kathleen Brewer	Council Member Post 3
Jim Williams	Council Member Post 4
Paul Oddo	Council Member Post 5

LEGAL

David Winkle	City Attorney
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AUDITOR

Mauldin and Jenkins, LLC	Auditor
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JUDICIAL

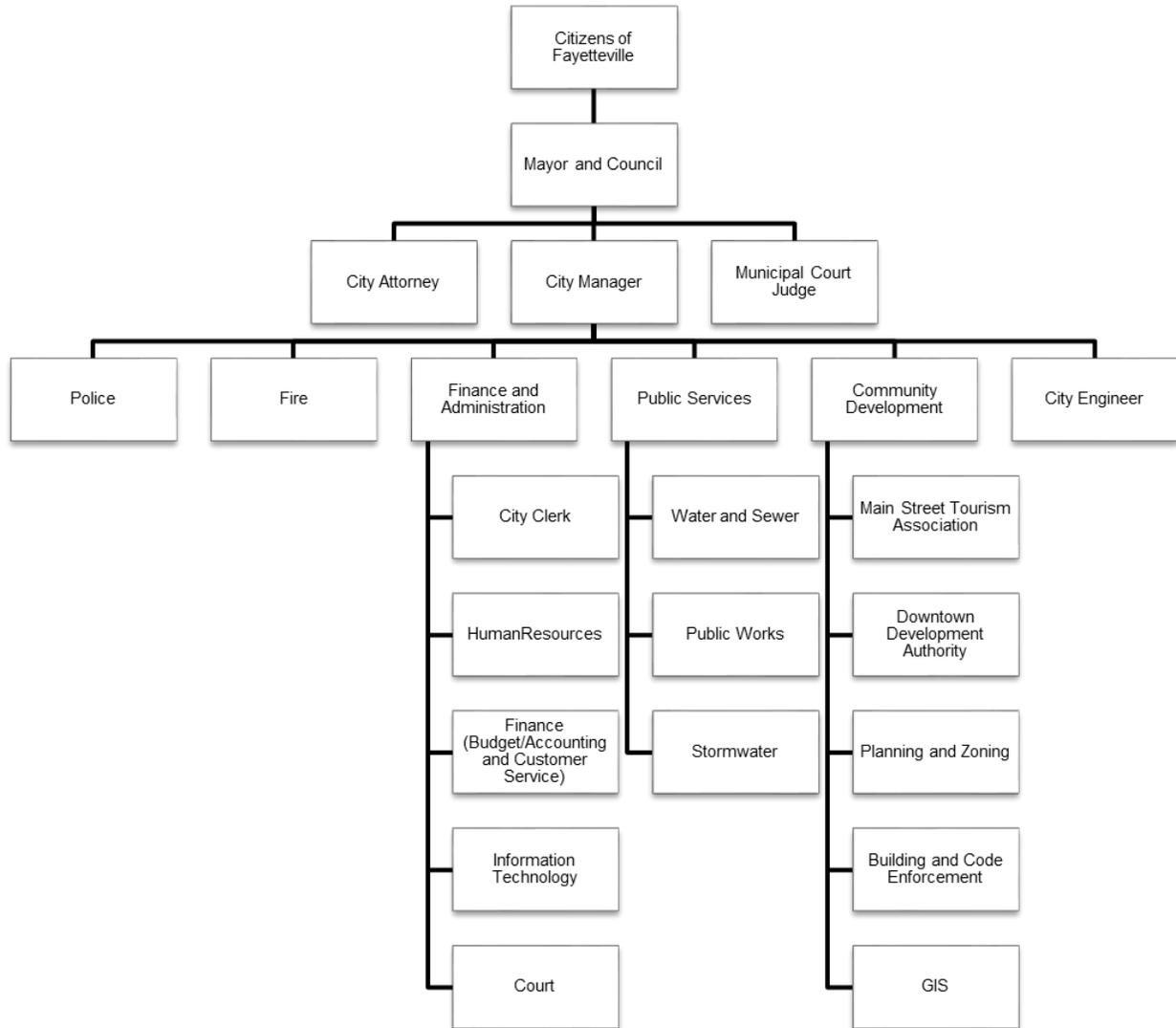
Michael Martin	Municipal Court Judge
James Dalton	Municipal Court Judge, Pro Tem
Ross Burris	City Solicitor
Julie Kert	City Solicitor

ADMINISTRATION

Ray Gibson	City Manager
Alan Jones	Asst. City Manager/Fire Chief
Anne Barksdale	City Clerk
Barbara Dudley	Human Resource Manager
Mike Bush	Director of Finance and Administrative Services
Chris Hindman	Public Services Director
Brian Wismer	Director of Economic Development

CITY OF FAYETTEVILLE

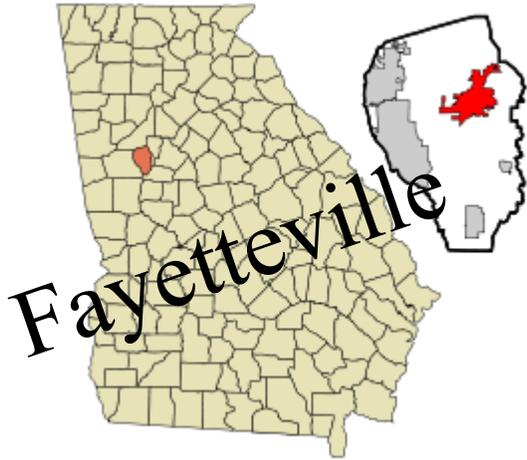
FY2017 City of Fayetteville Organization Chart



The organizational structure designed to achieve maximum results, clusters departments into Community Development, Finance and Administration and Public Services groups. This encourages cross collaboration and consistency providing for better services in a more efficient manner.

CITY OF FAYETTEVILLE

COMMUNITY PROFILE



Established: March 28, 1822
 Incorporated (City): December 20, 1823
 Land Area: 12 square miles
 Elevation: 1,030 ft. (310m)
 County: Fayette County
 Named for: Marquis deLafayette, General

TAXES

Taxable value of real property	757.7M
Commercial Tax Base Component FY2015	42.2%
Residential Tax Base Component FY2015	57.78%

Source:

DEMOGRAPHICS

Population	16,990
Median Family Income	63,750
Median Age	41.3
Residential Units	6,685
Average Household Size	2.61
Average Family Size	3.00

Source: U.S. Census and Georgia Hometown
 Location

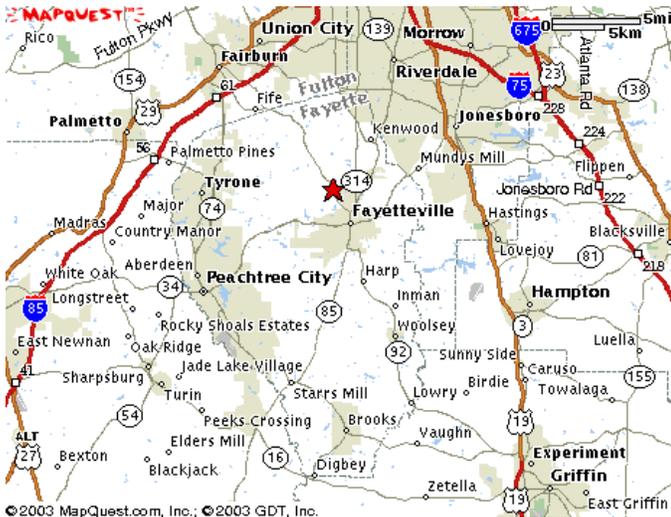
SUBDIVISION LOTS PERMIT STATUS 2000 -8/31/2016

SUBDIVISION	DATE OF PLAT APPROVAL	NUMBER OF LOTS APPROVED	NUMBER OF LOTS PERMITTED	NUMBER OF LOTS LEFT
Stonebriar West Phase II	March 1998	45	37	8
The Villages at Lafayette	January 2002	173	106	67
Sheffield Estates	September 2002	92	92	0
Bates Avenue Tract	January 2003	19	19	0
Farrer Woods	June 2003	51	40	11
Legends at Redwine	July 2003	35	35	0
Sutherland Farms	November 2003	46	46	0
Clifton Lakes	December 2003	30	29	1
Heaton Lakes	February 2004	31	31	0
Summit Point	March 2004	50	50	0
Bellemeade	May 2004	88	88	0
Brookview Estates	July 2004	38	38	0
Sparrows Cove	November 2004	18	18	0
Emory Springs	November 2004	71	71	0
Dickson Springs	August 2005	49	48	1
Pye Lake Estates	October 2005	12	12	0
Grove Park	March 2006	60	60	0
Logan Park	May 2006	48	43	5
TOTALS		956	863	93

2 Single Family Permits issued in Logan Park
 1 Single Family Permit issued in Farrer Woods
 1 Single Family Permit issued in Clifton Lakes

FORECLOSURE STATISTICS

CITY OF FAYETTEVILLE FORECLOSURE 2016														
	Jan	Feb	March	April	May	June	July	Aug	Sept	Oct	Nov	Dec	Total	Avg
Listed	3	2	5	0	3	3	0	5					21	2.63
Actual	0	1	1	1	0	0	1	2					6	0.75



CITY OF FAYETTEVILLE

Since 1889, the City of Fayetteville has operated under the Council-Manager form of government. The City Council sets policy and relies on the City Manager to implement policy direction. The City Council consists of a Mayor and five (5) City Council members. The Mayor and City Council are elected at large and serve four (4) year staggered terms. The City Council appoints a City Manager, City Attorney, Municipal Court Judge, and members to various Boards, Commissions, and Authorities. The City Council represents the interests of the citizens of Fayetteville by adopting public policies, by passing ordinances and resolutions, and through the preparation of a Strategic Plan that outlines the City's vision, mission statement and action items. The City Council, through the Strategic Planning process and as required by law, annually adopts a balanced budget and establishes a tax rate for the support of City programs and action items.

The City currently employs 149 people; 123 full-time and 26 part-time who are organized into four (4) functions: Finance & Administrative Services, Public Safety, Public Services, and, Community Development. Finance & Administrative Services consists of the City Clerk, Human Resources, Finance, Information Technology/GIS, and Municipal Court. Public Safety includes the Police and Fire Departments. Public Services include Public Works, the Water and Sewer Department, and Stormwater. Community Development includes the Building

Department and Code Enforcement Department, Planning and Zoning, Main Street Tourism, and the Downtown Development Authority.

Appointed by and reporting to the City Council, the City Manager, in collaboration with all City Departments, prepares a budget for the council's consideration; recruits, hires, and supervises the government's staff; serves as the council's chief adviser; and carries out the council's policies. The City Manager has the responsibility of administering local government projects and programs on behalf of the governing body in accordance with the annually adopted budget. The Mayor and Council and citizens of Fayetteville should rely on the City Manager to provide complete and objective information, pros and cons of alternatives, and long-term consequences of decisions.

Also important in the operation of the City are the various boards, commissions, and authorities. Citizen volunteers serve on these

boards, commissions and authorities for the City of Fayetteville, including the Planning and Zoning Commission, Downtown Development Authority, and Main Street Board. Members of these

boards, commissions, and authorities aid in the effectiveness of local government.



HISTORY

CITY OF FAYETTEVILLE

The City of Fayetteville is named for General Marquis de Lafayette of France, who aided the American colonists during the Revolutionary War. Fayetteville was named as the county seat in 1823 and the present-day courthouse in the town square was built in 1825. Listed on the National Register of Historical Places, the courthouse remains the oldest in Georgia and is home to the longest court bench in the world.

There was more or less a city/county government until the 1880's. The first mayor elected in Fayetteville was W. P. Redwine in 1889.

Downtown Fayetteville is rich in history with the preservation of many notable places of interest. Most of the store buildings that exist today around the courthouse square were built in the late 1890s and early 1900s.

In 1900, the first gas lamps and telephones were installed. The Fayette County news, which started up in 1886, is still in operation and serves as the legal organ for the City of Fayetteville. Electricity lit up Fayetteville in the 1920s. In 1926, the first public water system was installed with a 60,000-gallon tank constructed above the city well. In 1953, the water system was upgraded with the construction of a new water plant just northwest of the City. A sewer system was installed in the early 1960's.

The history of Fayetteville remains in the downtown area, the historic district, through the State of Georgia's Main Street program that initially was created in 1994 to bring businesses and activities into the historic district. Development standards have been developed and codified just for the historic district. Fayetteville was designated as Georgia's 37th Main Street City by the

Georgia Department of Community Affairs in 1996.

ATTRACTIONS

West of the square, one of Fayetteville's finest historical attractions, The Holliday-Dorsey-Fife house was built in 1855, an antebellum structure with large white columns considered by many to be one of the most refined of the Greek revival houses in Fayette County. The house derives its name from the three main owners that dwelled there: Dr. John Stiles Holliday, whom built the house, and was the uncle of the "Doc" Holliday of Western fame; Solomon Dawson Dorsey, a Colonel of the State Militia during the war Between the States who helped enlist volunteers for the confederacy; and Robert E. Lee Fife, a former Fayetteville city council member related to the last family to occupy the house as a residence. The house has ties with well-known personalities such as Margaret Mitchell of *Gone with the Wind* fame, former Georgia Governor Hugh M. Dorsey, and abounds in confederate history. Today, the City of Fayetteville Downtown Development Authority owns the Holliday-Dorsey-Fife house and is operating it as a museum.

Across the street lays the city's historic cemetery circa 1823. The Fitzgerald's, great-grandparents of Margaret Mitchell, as well as the Holliday's, Dorsey's and Fife's are laid to rest there. A recently constructed entranceway, long-term project for refurbishing and repairing headstones, and the creation of a self-guided walking tour brochure, are many projects underway within the historic downtown as a way of preserving Fayetteville's history.

CITY OF FAYETTEVILLE

East of the square is the historic Train Depot, which once served as Fayetteville's Welcome Center, is currently used as a special events facility. The Train Depot was originally built in 1902 along the railroad that ran from Atlanta to Fort Valley via Fayetteville. The railroad ceased to run through Fayetteville and the tracks were lifted in 1939.

South of the square, The Fayetteville Academy or Seminary was built in 1857, which later became a public school, Glynn Street School, and later in 1994 was renovated to be the current home of the City of Fayetteville City Hall.

In May 2006, a Georgia Historical Marker was unveiled at City Hall honoring former Georgia Governor Hugh M. Dorsey. He was born in Fayetteville and served as governor for two terms from 1917 to 1921.

In 2007, First Lady Laura Bush awarded the City of Fayetteville the Preserve America



Designation in recognition of the City's continuing commitment to preserving and using its cultural and natural resources for the benefit and enjoyment of the public.

Fayetteville has a strong historical preservation ethic that is evident throughout the downtown district. At present there is an effort underway by the Main Street program to revitalize the downtown area. The city limits have been extended far beyond the courthouse and the city business district now runs from a couple of miles south of the courthouse to almost three (3) miles north for a total of about five (5) miles of business area. There are now seven schools in Fayetteville, an outdoor shopping center (the Pavilion), the Southern Ground Amphitheater (formerly Villages Amphitheater), two hotels, specialty shops of all descriptions, and a developing west side, that includes the Fayette Piedmont Hospital, medical complexes and Pinewood Studios, all which make Fayetteville an attractive community and destination locale. Numerous festivals and events are held on the square during the calendar year which brings thousands of people to downtown to participate in fellowship and community. Additionally, the Southern Ground Amphitheater plays host to a wide array of concerts, films, and dramatic events. In 2012, the DDA negotiated a multi-year title sponsorship for the Villages Amphitheater with Southern Ground Artists, Inc. For the term of the agreement, the amphitheater will be listed in all advertising as the Southern Ground Amphitheater.

ECONOMIC CONDITION AND OUTLOOK

Located approximately 21 miles south of Atlanta, the City of Fayetteville continues to benefit economically by being an integral part of Metropolitan Atlanta. The City of Fayetteville is well positioned geographically to Atlanta and to the Hartsfield-Jackson Atlanta International Airport, which makes it convenient for the residents to travel for

CITY OF FAYETTEVILLE

business and/or pleasure. The City of Fayetteville has a wealth of natural, cultural, historical, and commercial resources that provides an amenity for residents, a destination for tourists, and an attractive location for commercial businesses.

The population of Fayetteville is 16,990; a 3.86% increase since 2010. The median housing value in Fayetteville is \$219,915. Renters make up about 25% of the City's population; while 67.7% own homes. 7.4% of the homes and apartments are vacant in the City. The City remains affordable to residents as the per capita income is \$31,555.

The unemployment rate for Fayetteville dropped from 4.9% to 4.4% compared to the United States average of 7.9%. Sales and office type jobs are the most prominent jobs in Fayetteville, followed by management, business, and financial operation.

The total number of new commercial permits issued during fiscal year 2016 was twenty-three (23), valued at \$30,849,628 as compared to six (6) permits issued during fiscal year 2015. (See Permit List (next page)). The city's vacant inventory by percentage is 9.91% overall, with 9.87% retail, 3.0% industrial and 13.23% office.

CITY OF FAYETTEVILLE

Permit List

09/01/2016

Permit #	Address	Category	Applicant Name	Date Issued	Date Expires	Construction Value
PB15-0140	500 SANDY CREEK RD WHSE 2	COMMERCIAL NEW	RANDOLPH WILLIAMSON	08/04/2015	05/10/2016	\$1,100,000.00
PB15-0192	500 SANDY CREEK RD WSHE 6	COMMERCIAL NEW	RANDOLPH WILLIAMSON	10/27/2015	09/05/2016	\$1,100,000.00
PB15-0200	665 LAFAYETTE AVE CLUB HOUSE	COMMERCIAL NEW	EMARC CONSTRUCTION COMPAI	10/29/2015	02/05/2017	\$533,249.00
PB15-0201	675 LAFAYETTE AVE GARAGE 1	COMMERCIAL NEW	EMARC CONSTRUCTION COMPAI	10/29/2015	03/01/2017	\$43,464.00
PB15-0202	675 LAFAYETTE AVE GARAGE 2	COMMERCIAL NEW	EMARC CONSTRUCTION COMPAI	10/29/2015	03/01/2017	\$43,464.00
PB15-0203	675 LAFAYETTE AVE GARAGE 3	COMMERCIAL NEW	EMARC CONSTRUCTION COMPAI	10/29/2015	03/01/2017	\$43,464.00
PB15-0204	675 LAFAYETTE AVE GARAGE 4	COMMERCIAL NEW	EMARC CONSTRUCTION COMPAI	10/29/2015	03/01/2017	\$43,464.00
PB15-0205	675 LAFAYETTE AVE GARAGE 5	COMMERCIAL NEW	EMARC CONSTRUCTION COMPAI	10/29/2015	03/01/2017	\$43,464.00
PB15-0206	675 LAFAYETTE AVE GARAGE 6	COMMERCIAL NEW	EMARC CONSTRUCTION COMPAI	10/29/2015	03/01/2017	\$43,464.00
PB15-0207	675 LAFAYETTE AVE GARAGE 7	COMMERCIAL NEW	EMARC CONSTRUCTION COMPAI	10/29/2015	03/01/2017	\$43,464.00
PB15-0208	675 LAFAYETTE AVE MAIL KIOSK	COMMERCIAL NEW	EMARC CONSTRUCTION COMPAI	10/29/2015	02/28/2017	\$38,391.00
PB15-0209	675 LAFAYETTE AVE MAINT. BLDG	COMMERCIAL NEW	EMARC CONSTRUCTION COMPAI	10/29/2015	03/06/2017	\$59,555.00
PB15-0219	140 WALKER PKWY SUITE 101	COMMERCIAL NEW	BRADFORD BUILDERS COMPANY	11/16/2015	11/20/2016	\$1,124,951.00
PB16-0012	400 VETERANS PKWY (RESTROOM)	COMMERCIAL NEW	RANDOLPH WILLIAMSON	01/19/2016	09/14/2016	\$149,000.00
PB16-0047	461 SANDY CREEK RD STAGE A	COMMERCIAL NEW	RANDOLPH WILLIAMSON	02/18/2016	12/12/2016	\$1,200,000.00
PB16-0087	400 VETERANS PKWY STG 15 & 16	COMMERCIAL NEW	RANDOLPH WILLIAMSON	04/25/2016	02/28/2017	\$6,842,600.00
PB16-0088	400 VETERANS PKWY WORKSHOP 4	COMMERCIAL NEW	RANDOLPH WILLIAMSON	04/25/2016	03/08/2017	\$1,900,000.00
PB16-0093	400 VETERANS PKWY STG 12 & 14	COMMERCIAL NEW	RANDOLPH WILLIAMSON	05/10/2016	03/08/2017	\$7,200,000.00
PB16-0094	400 VETERANS PKWY STG 17	COMMERCIAL NEW	RANDOLPH WILLIAMSON	05/10/2016	02/28/2017	\$6,555,800.00
PB16-0095	400 VETERANS PKWY STG 18	COMMERCIAL NEW	RANDOLPH WILLIAMSON	05/10/2016	03/05/2017	\$1,800,000.00
PB16-0107	1 TIGER TRL	COMMERCIAL NEW	FIVE STAR RENOVATIONS INC	05/17/2016	02/14/2017	\$279,512.00
PB16-0119	461 SANDY CREEK RD STAGE A	COMMERCIAL NEW	RANDOLPH WILLIAMSON	06/08/2016	01/28/2017	\$295,000.00
PB16-0121	415 N GLYNN ST	COMMERCIAL NEW	CASCADE HOMES	06/15/2016	03/08/2017	\$367,322.00

Number of Permits: 23

Total Construction Value: \$30,849,628.00

Population: All Records
 PermitDateIssued Between 8/1/2015 12:00:00 AM AND
 7/31/2016 11:59:59 PM AND
 Permit.Category = COMMERCIAL NEW AND
 Permit.PermittType = Building

CITY OF FAYETTEVILLE



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CITY OF FAYETTEVILLE

BASIS OF BUDGETING

The accounts of the City of Fayetteville are organized on the basis of funds. A fund is a fiscal and accounting entity which is comprised of a self-balancing set of accounts which reflect all assets, liabilities, equity, revenue and expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for the purpose of legal compliance, different natures of the activities performed, and measurement of different objectives and to facilitate management control.

The budget covers the activities and expenditures for a given time period or fiscal year. The City of Fayetteville's fiscal year runs from August 1 to July 31 of the following year. This budget covers the period of August 1, 2016 through July 31, 2017.

The City develops its budget as required by the Governmental Accounting Standards Board (GASB). All budgets are prepared and adopted using the modified accrual basis whereby revenues are recognized when measurable and available and expenditures are recognized when a liability is incurred. Expenditures may not legally exceed appropriations at the departmental level for all annually budgeted funds. During the year, the City's accounting system is maintained on the same basis as the adopted budget. Unexpended funds revert to fund balance at close of year. Unexpended capital reserve funds carry forward from year to year. At year-end, the City's Comprehensive Annual

Financial Report (CAFR) is prepared on the basis consistent with Generally Accepted Accounting Principles (GAAP). The main differences between budget and CAFR for proprietary funds are:

1. Capital Outlay and Debt Service principal payments are recorded as expenditures for budgetary purposes as opposed to adjustments of balance sheet accounts in the financial statements.
2. Depreciation is not recognized for budgetary purposes and is recorded as a charge applied against the capital assets in the CAFR.

The City of Fayetteville reports to the following major governmental and proprietary funds:

GENERAL FUND (MAJOR FUND)

The General Fund is one of the five governmental fund types and typically serves as the chief operating fund of a government. The general fund is used to account for all financial resources except those required to be accounted for in another fund.

CAPITAL PROJECTS FUND (MAJOR FUND)

The Capital Projects Fund is used to account for the expenditures of resources for various public improvements and major capital projects, which are funded by a percentage of property taxes and other designated sources; such as, impact fees. The City has a proactive capital improvement program that identifies capital projects for the next five years. These projects are also included in our five-year long-range plan.

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The total Capital Projects Fund revenues for fiscal year 2017 are \$3,547,680. Property tax revenues are projected to be \$700,532 from the 1.195 mills dedicated millage. LMIG funds have been set aside in the amount of \$150,000. Transfers in from the Impact Fee Fund for impact fee funded projects are budgeted in the amount of \$249,848, (Fire Aerial Apparatus - \$120,241 and Law Enforcement Center Debt Service - \$67,949). A transfer in from the General Fund is budgeted in the amount of \$1,864,800 for Fire Station 93. Proceeds of general long term lease agreement in the amount of \$582,500 have been budgeted for the purchase of vehicles. Listed in the table below are all the projects in the Capital Projects Fund and the funding source for each project.

YEAR	PROJECT DESCRIPTION	ESTIMATE	FUNDING TYPE		NUMBER
	Truck (Replace Building 4 x 4)	\$ 20,000	CPF	Code Enforcement	72000
2016	S.C.B.A. Replacement	\$ 60,500	CPF	Fire	35200
	3 Vehicles (Replacement)	\$ 75,000	CPF	Police Operations	32230
	1 Vehicle (Replacement)	\$ 25,000	CPF	Police Administration	32100
	1 Vehicle (New) & Equipment	\$ 41,861	CPF	Police CID	32210
	In-car Systems/Technology/Equip	\$ 44,237	CPF	Police Operations	32230
	In-car Systems/Technology/Equip	\$ 8,008	CPF	Police Administration	32100
	2 Patrol License Plate Reader Sys	\$ 40,000	CPF	Police Operations	32230
	Dump Truck Replacement	\$ 50,000	CPF	Public Works	42000
	North Jeff Davis Drive Resurfacing	\$ 400,000	CPF/LMIG	Public Works	42000
	Aerial Apparatus	\$ 1,000,000	IFF	Fire	35200
	Financial Software System	\$ 250,000	GEN	Finance	15100
	Total 2016	\$ 2,014,606			

- **IMPACT FEE FUND**

The Impact Fee Fund is a capital projects fund that provides accounting for revenues and capital projects funded by development impact fees. This fund is used to account for acquisition and construction of major capital facilities, infrastructure, and projects other than those financed by proprietary funds and trust funds. The total revenues and expenditures and transfers to Capital Projects

Fund, SPLOST Fund and Downtown Development Authority budgeted for fiscal year 2017 is \$470,000. When expenditures occur, the monies from the Impact Fee Fund are transferred to the appropriate funds.

- **SPLOST FUND**

SPLOST Fund accounts for expenditures relating to the renovation of existing City buildings, recreation projects and construction of roads. Funding is provided by special purpose sales taxes, a sales tax approved by voter referendum used in the City of Fayetteville, which are collected by Fayette County and remitted to the City through an intergovernmental agreement.

SPECIAL REVENUE FUNDS (NON-MAJOR FUNDS)

Special Revenue Funds are used to account for proceeds of specific revenue (other than from major capital projects) that are legally restricted to expenditure for specified purposes. The City has seven (7) special revenue funds: Confiscated Assets Fund, Hotel Motel Tax Fund, Vehicle Rental Excise Tax Fund, Cemetery Trust Fund, Veterans Memorial Fund, Downtown Development Authority and Mainstreet Tourism Fund.

- **CONFISCATED ASSET FUND**

The Confiscated Asset Fund is a special revenue fund that accounts for monies derived from confiscated monies and can only be expended on certain equipment for public safety. Confiscations are budgeted in the

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amount of \$45,000. Expenditures for fiscal year 2017 are \$45,000.

- [HOTEL/MOTEL TAX FUND](#)

The Hotel/Motel Tax Fund is a special revenue fund to report monies collected from a special revenue tax assessed on hotels. The City of Fayetteville collects an 8% hotel/motel tax. Four and a half percent (4.5%) of this tax is dedicated to the Main Street program to promote tourism in the City of Fayetteville's Main Street district. The other 3.5% is dedicated to the Main Street Tourism Amphitheater. Revenues are budgeted in the amount of \$235,330. The budgeted amount includes monies generated from two hotels located in the City of Fayetteville. Appropriations include transfers to MSTF for the Main Street Program and the Main Street Tourism function for the amphitheater.

- [VEHICLE RENTAL EXCISE TAX FUND](#)

The Vehicle Rental Excise Tax Fund is a special revenue fund to account for monies collected from a special revenue tax assessed on vehicle rental businesses. The City of Fayetteville collects a 3% vehicle rental excise tax. Revenues are estimated in the amount of \$140,000. These monies will be transferred to the Downtown Development Authority.

- [CEMETERY TRUST FUND](#)

The Cemetery Trust Fund is a special revenue fund that accounts for assets held by a government in a trustee capacity or as an agent for

individuals, private organizations, or other government units and/or other funds. This classification includes cemetery perpetual care of a government owned cemetery.

Revenues include budgeted amounts of \$13,000 from interest from a trust fund dedicated to the City Cemetery for improvements.

- [VETERANS MEMORIAL PARK FUND](#)

The Veterans Memorial Park Fund is a special revenue fund that accounts for the Veterans Memorial Wall. Revenues include budgeted amounts of \$1,805. These funds will be dedicated to the Veterans Memorial at Patriot Park for improvements.

- [DOWNTOWN DEVELOPMENT AUTHORITY](#)

The Downtown Development Authority is one of two component units of the City of Fayetteville. The Downtown Development Authority was organized to develop and promote commerce, industry and general welfare within the City. Revenues are estimated to be \$618,087, including appropriated fund balance. Revenues are derived from rental income on the amphitheater, and Holliday Dorsey Fife House Museum. Other financing sources include transfers in from the Vehicle Rental Excise Tax Fund, Capital Projects Fund, and the Impact Fee Fund. Expenditures include operating and maintaining the Holliday Dorsey Fife House Museum, debt service on the bond issue, and debt service on a loan.

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- MAIN STREET TOURISM FUND

The Main Street Tourism Fund is the second component unit of the City of Fayetteville. The Fayetteville Main Street Tourism Association, Inc. was organized to serve the needs and interests of tourism within the City of Fayetteville, and in particular, tourism within the Main Street District of Fayetteville. Revenues and expenditures are budgeted for fiscal year 2017 for the Amphitheater function in the amount of \$430,362. Revenues include, but are not limited to, charges for services, rental income, contributions and donations, and transfers in from Hotel/Motel Tax Fund. Expenditures are used to operate and maintain the amphitheater. Revenues and expenditures are budgeted in the amount of \$180,895, including a transfer from General Fund of \$25,000 for the Main Street function. Expenditures are used to fund events, such as, the golf tournament, the Christmas program, Taste of Fayette, etc. in the Main Street district.

- ENTERPRISE FUND

An enterprise fund, also called proprietary fund, accounts for business-type activities that receive a significant portion of their funding through user charges.

- Water and Sewer Fund

The Water and Sewer Fund accounts for the operation of the water and sewerage system including all revenues from sources applicable to these operations and all expenses of the operation

- Solid Waste Fund

The Solid Waste Fund is also an enterprise fund or proprietary fund. The City of Fayetteville contracts with an outside vendor for the solid waste and recycling services. The Solid Waste budget for fiscal year 2017 is \$689,850, with no net increase. This budgeted amount represents an increase of 3% over fiscal year 2016.

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FUND STRUCTURE FLOW



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BUDGET PROCESS

The City of Fayetteville's budget process is designed to learn by assessing current conditions and desired needs; to set our focus toward delivering the right outcomes based on financial capacity; to assemble a budget that works within the framework of our focus; to present a balanced and responsible plan that looks to evaluate how decisions today may impact future budgets; and to take action executing the budget with a high degree of proficiency.

ASSESSMENT PHASE

The process begins in December with a review of current City finances utilizing our Comprehensive Annual Financial Report (CAFR) and the City's Long Range Financial Model (LRFM) and Capital Investments Program. This level of review of current City finances covers such specifics as revenue from tax assessments, sales taxes as affected by retail sales as well as other state-shared revenues and reimbursements; debt service obligations; and current expenditures. We then evaluate how well our performance of the past budget measures against City Strategy. Successes are identified, issues are diagnosed, adjustments made and future priorities defined.

FOCUS PHASE

January kicks off the steps in our process of focusing the City's direction for the coming budget year using what we learn from experience through Performance measures to focus on priorities. Through a comparative

performance analysis of City Goals/Performance Measures, LRFM and Capital Investments Program (CIP) we begin correlating our institutional goals to our financial plan. The Finance Director begins re-assessing each department 5-Year projections in relation to the service objections for the coming year.

Available financial capacity will determine the ability to fund any new initiatives, onetime priorities, or previous unfunded expenditures in department Business Plans. The tone of the budget begins to take shape as we define our financial capacity to deliver the outcomes valued by our community within the resources available. The City Strategy provides the steering mechanism of our budget process.

In February, the Council conducts an annual planning retreat wherein City Council, City Manager and Department Heads meet collectively to finalize the priorities within the projected financial capacity. During this phase consideration is given to make necessary modifications to the LRFM and the CIP accounting for influential factors such as economic conditions, trend indicators, performance indices, program changes and compensation levels while not deviating from the direction of our City Strategy. The Long Range Financial Model and the Capital Investments Program are tools that provide the backbone of our budget process establishing the framework to construct on annual budget. This evaluation process allows for a greater understanding how decisions in one budget year may impact future budgets.

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ASSEMBLY PHASE

Departments align departmental Performance Measures to the City Goals identified by the City Strategy. The LRFM updates are primarily complete and the Capital Investment Program adjusted if needed by April. The Finance Director gathers and prepares departmental budget materials. In addition, departments are preparing related revenue and expenditure forecasts for the current fiscal year to anticipate year end. Departments assemble their final plans based on the parameters set by the LRFM and CIP. These plans are submitted to the Finance Director by mid-April. The Finance Director evaluate departmental budget plans to finalize the Preliminary Budget to present to City Manager by May 4th. Meetings are held with Department Heads to make any needed adjustments to the departmental budget plans. By the beginning of June, a preliminary budget has been completed.

PRESENTATION PHASE

The budget document that is presented to the City Council represents the culmination of intensive research and analysis. The documents purpose is to present to the Council and the public a comprehensive picture of proposed operations for the budget year based on the following guidelines:

- *The primary objective is to provide the highest level of service to residents without impairing the City's sound financial condition.*

- *The budget must be balanced for each fund; total projected revenues and funding sources must equal total anticipated expenditures.*
- *The internal budgetary control is maintained at the departmental level and designed to provide reasonable assurance that these objectives are met.*
- *Organizational oversight is maintained by the Finance Director and his designee to provide for reasonable assurance and compliance that overall budgetary objectives are met.*

The proposed budget is presented to the City Council at the first Finance Committee briefing in May, in which it is open to the public so that the public can weigh in as the Committee deliberates. After considering the proposed budget, a formal public hearing is scheduled. At least ten days before the hearing, public notice of the time and place, along with a budget summary is published.

The Council reviews any public comments and adopts the operating budget by ordinance with such modifications or statement as the Council deems advisable on or before July 31st.

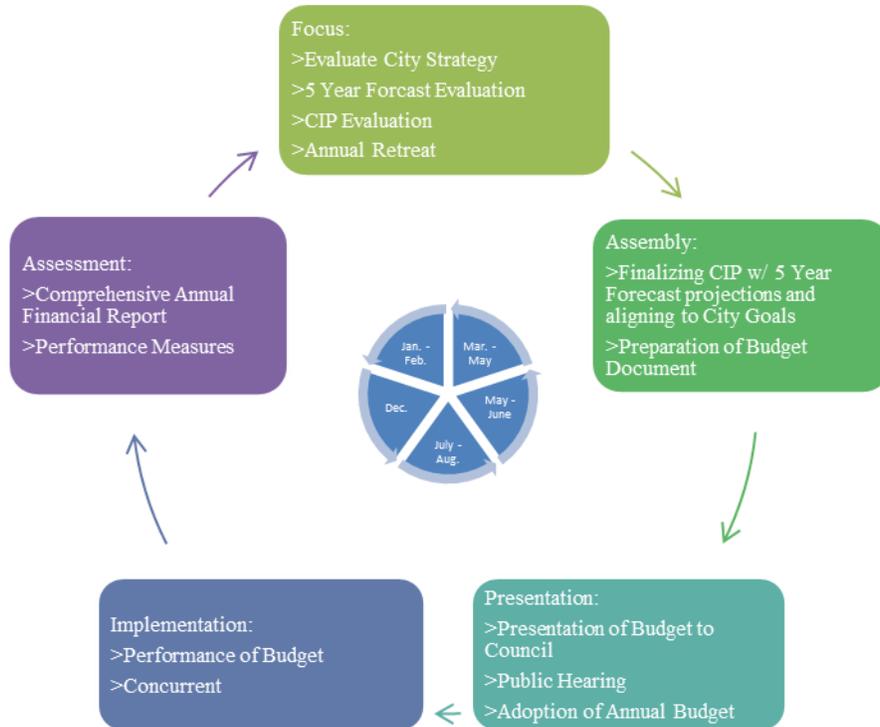
IMPLEMENTATION PHASE

This is the performance phase. The fiscal year runs from August 1st through July 31st annually. During this phase, the organization will responsibly deliver services while maintaining financial accountability.

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Execution of the approved budget is monitored and evaluated for performance against defined measures to identify

successes, diagnose weaknesses and make adjustments to achieve the vision and mission of the community.



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PROPOSED CALENDAR BUDGET AND CAPITAL IMPROVEMENTS FISCAL YEAR 2017

<u>DATE</u>	<u>BY WHOM</u>	<u>ACTIVITY</u>
April 13 – 17	Budget Committee	Review Proposed FY2016 Budget with Department Heads
April 17 – 24	Department Heads	Submit FY 2016 Departmental Information Updates & Organizational Charts
April 27 – May 8	Finance Director	Finance Director to update draft Proposed FY 2016 Budget to be Presented to the Mayor
May 4 – 8	Finance Director	Meet with City Manager and Asst. City Manager for any additional FY2016 Budget information
May 9 – 14	City Manager & Staff	Meet with Finance Committee to review proposed FY 2016 Budget
May 16 – 21	Budget Committee	Meet with Mayor and Council Members to discuss and review proposed FY 2016 Budget
May 25 – June 5	Finance Director City Manager	Work on finalizing the FY 2016 Budget and preparing all documentation to present to Mayor and Council
May 30	Finance Director	Budget Package to City Clerk
June 16	Mayor and Council	Council Meeting - 1st Reading and Public Hearing for Budget
July 21	Mayor and Council	Budget Adopted

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CITY OF FAYETTEVILLE

CITY STRATEGY

VISION STATEMENT

“The City of Fayetteville is an innovative and progressive community where we treasure our past and the promise of our future. We continuously strive to become a premier city by enhancing the quality of life of our residents through effective and efficient service delivery, smart growth development, and exciting economic and recreational opportunities.”

MISSION STATEMENT

“To ensure a superior quality of life for its citizens by providing the most cost effective and professional municipal services while preserving the cultural, historical and natural resources of the City.”



City Core Values

Fiscal responsibility	Technological innovation
Public Safety and quality of life	Teamwork
Openness and honesty	Customer service focus
Integrity and ethics	Excellence
Accountability	

CITY OF FAYETTEVILLE

SWOT Analysis

As part of the 2015 City Council Retreat a SWOT analysis was completed by the City Council and the City's Management Team comprised of the City Manager, Assistant City Manager/Fire Chief, Finance & Administrative Services Director, Police Chief, Public Services Director, Human Resources Manager, and the Information Technology Director. A SWOT analysis is part of the internal/external assessment that an organization conducts to analyze and evaluate internal conditions (strengths and weaknesses) and external factors (opportunities and threats). The internal assessment is an inventory of the City's present operations and mandates to get a clearer picture of the services the City provides. The external assessment is basically outlining the City's customers and what is important to them.



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Strengths

- Experienced/knowledgeable and team oriented staff in all departments of the City.
- Harmonious City Council willing to work with City personnel and create an atmosphere conducive to doing business in the City.
- Established Main Street and DDA programs.
- Existing development (Pinewood/Piedmont/GMC).
- Low crime rate.
- Excellent customer service and good working relationships with local state

Weaknesses

- Aging and outdated government facilities.
- Perception of unsafe conditions at the Fayette Pavilion.
- Lack of water, sewer, and pathway infrastructure in the West Fayetteville area.
- Nominal employee pay scale/compensation plan as well as the quality of benefits.
- Reactive instead of proactive when it comes to information technology.

Opportunities

- New growth and development especially in the West Fayetteville area.
- The Ridge Nature Center to include a water trail.
- Recreational opportunities for younger families (parks, ice skating, dog parks)
- Updating information technology infrastructure and software programs.
- Rebranding of new image for the City to include a new website and improved marketing of the City's many attributes such as Pinewood.

Threats

- Insufficient charges for services (sewer, occupational tax, solid waste collection).
 - Competition with surrounding jurisdictions to attract upscale businesses and the loss of commercial shoppers.
 - Perception of the citizens that the quality of life is decreasing.
 - Ensure racial sensitivity in law enforcement (training, policies etc.).
 - Not diversifying our economic base.
 - External conditions beyond our control (terrorism, world economy, pestilence) can challenge or exceed our capabilities.
-

CITY OF FAYETTEVILLE

STRATEGIC PRIORITIES

Quality of Life

- Enhance the quality of life of current and future residents in the most fiscally responsible manner.

Community Safety

- Maintain and enhance the public safety and welfare of the community by committing appropriate resources to police, fire, streets, recreation, water and sewer, and associated support services.

Economic Development

- Preserve our historic and cultural heritage and encourage revitalization/ redevelopment of the downtown through the support of economic development and main street initiatives.

Growth Management

- Maintain a sustainable growth policy that retains the character of each respective neighborhood while ensuring that it promotes quality development in concert with our economic development strategy.

Superior Services

- Provide a responsive and open government that promotes effective communication and cooperation with citizens as well as public and private entities.
- Continue to strive for excellent customer service and to maximize the City's principal resource (the staff).

City Core Values

Fiscal responsibility	Technological innovation
Public Safety and quality of life	Teamwork
Openness and honesty	Customer service focus
Integrity and ethics	Excellence
Accountability	

CITY OF FAYETTEVILLE

Budget and Finance Action Items

Action Item 1: Purchase New Financial Software

Staff will prepare a Request for Proposal (RFP) and advertise in accordance with the City's Purchasing and Procurement Policy to move forward in purchasing new financial software. The new software will allow for a more effective and efficient approach to doing all City financials.

Responsible Party: City Manager and Director of Finance & Administrative Services

Target Date: June of 2015 - RFP released
December of 2015 - Purchase of Software

Status Update: A software provider will be approved in December of 2016 as staff is the negotiation phase.

Action Item 2: FY 2015 Amended Budget

Staff will be preparing additional budget amendments in May of 2015 to be presented to Mayor and Council.

Responsible Party: City Manager and Director of Finance & Administrative Services

Target Date: First Reading on May 21, 2015
Second Reading on June 4, 2015

Status Update: The Budget Amendments were completed in June of 2015 with additional FY 2015 amendments to be presented and approved in December of 2015.

Action Item 3: FY 2016 Budget

Staff will move forward with the creation of the FY 2016 Budget, taking into consideration many of the issues brought up at the 2015 retreat.

Responsible Party: City Manager and Director of Finance & Administrative Services

Target Date: First Reading on June 18, 2015
Second Reading on July 16, 2015

Status Update: Staff started the budget process in April of 2015 and completed it on July 16, 2015.

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Action Item 4: Rate Study for all Services at the City

Staff will move forward with the preparation of a rate study regarding all services provided by the City. An RFP may be prepared to hire a professional consultant to assist with the process.

Responsible Party: City Manager and Director of Finance & Administrative Services

Target Date: July 31, 2016

Status Update: Staff retained the services of Stevenson & Palmer to complete the water and sewer rate study. The study is nearing completion and should be presented to the City Council in February of 2016. Rate studies for other City services will be planned for in 2016 with the administrative fee for occupational tax licenses to be presented to City Council in January of 2016.

Action Item 5: Maintain Property Tax Revenue Base

The Council consensus was to not roll back the ad valorem property tax millage rate in order to maintain the current revenue base and meet the budget needs of the City for FY 2016.

Responsible Party: City Manager and Finance & Administrative Services Director

Target Date: August 6, 2015 – First Required Public Hearing (AM)
August 6, 2015 – Second Required Public Hearing (PM)
August 20, 2015 – Third Required Public Hearing (PM)
August 20, 2015 – Approval Public Hearing (PM)

Status Update: The millage rate was approved at 3.874 and not rolled back for reassessments.

Action Item 6: Solid Waste and Recycling Collection Services

The current solid waste and recycling collection services contract with Waste Industries expired in May of 2014 and was extended for one year to May of 2015. The City Manager has decided, with support of the Council, to put out an RFP for these services.

Responsible Party: City Manager and Finance & Administrative Services Director

Target Date: May 7, 2015

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Status Update: Staff advertised the RFP during the week of March 9, 2015. Bids were received on May 7, 2015 with the City Council approving a contract with Waste Industries on June 4, 2015.

Action Item 7: Updated Five-Year Financial Forecast

Staff presented an updated five-year forecast at the retreat and will continue with updates throughout the FY 2016 Budget process.

Responsible Party: City Manager and Finance & Administrative Services Director

Target Date: Ongoing

Status Update: An updated five-year forecast is being prepared for the City Council retreat to be held in February or March of 2016.

Action Item 8: Employee Compensation Plan Review

Council supported the staff engaging upon a thorough review of the employee compensation plan, including benefits, in order to ensure competitiveness with other communities within the Metro Atlanta region.

Responsible Party: City Manager and Finance & Administrative Services Director

Target Date: July 31, 2015

Status Update: As part of the FY 2016 Budget approval the City Council approved amendments to the health insurance benefits and the retirement plan. The amendments allow the City to be more competitive with other Metro Atlanta cities when it comes to attracting qualified candidates.

Action Item 9: Phases II and III of the Pay Compression Plan

In 2015 the City implemented Phase I of the pay compression plan which addressed 34.74% of the compression issue. Phases II and III will depend on the availability of funds within the 2016 and 2017 budgets.

Responsible Party: City Manager and Finance & Administrative Services Director

Target Date: November 30, 2015

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Status Update: Phases II and III of the Pay Compression Plan were approved in October and November of 2015 respectively.

Action Item 10: City-Wide Staffing Plans

Council authorized City staff to develop necessary staffing plans for all City departments due to the reductions which occurred during the economic recession.

Responsible Party: City Manager, Assistant City Manager, Finance & Administrative Services Director, Public Services Director, Community Development Director

Target Date: July 16, 2015

Status Update: The Fire and Police Departments are back to their pre-recession staffing levels with new plans to be prepared for servicing the West Fayetteville Area. Revised staffing plans will have to be created in 2016 for all City Departments.

ONGOING

Action Item 11: Continue with Proactive Public Information

Staff will continue to be proactive in disseminating information about the City and services to the community using the website, more frequent press releases, utility bill inserts, community channel and social media.

Responsible Party: City Manager and Staff

Target Date: Ongoing

Status Update: Staff continues to be active in posting information to our website and using utility bill inserts, in addition to the promotion the City's Facebook page. The New City Website was launched in August of 2015 and staff continues to be active within the community by participating in Town Hall and HOA meetings.

ONGOING

Action Item 12: Health Care Insurance

City Council authorized City staff and consultant to seek the best possible health benefits for the employees that are cost-effective for the City. Staff, along with the consultant, will also continue to monitor the Health Care Reform (ACA) Financial Impact Analysis and make recommendations accordingly.

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COMPLETE

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Responsible Party: City staff and Consultant

Target Date: July of 2016

Status Update: Staff worked diligently to improve upon the health insurance benefits provided by the City for FY 2016. In addition, RFPs for health insurance brokerage services were submitted to the City on November 19, 2015. The review process should take about a month with a broker to be selected in January or February of 2016.

Action Item 13: Review Wellness Program

City Council authorized staff and consultant to review the wellness program and make changes as necessary to continue advancing the general health of City team members.

Responsible Party: City staff and Consultant

Target Date: April of 2016

Status Update: Meetings will be held between staff and the chosen consultant in March of 2016 to revise the wellness program to ensure more participation.

IN PROGRESS

Action Item 14: Update City Phone System

The City's phone system is currently comprised of 143 hardware units that are digital and Voice Over Internet Protocol (VOIP). This system is outdated and the Council would like an analysis of the system completed. This item was supported as a long-term goal.

Responsible Party: Information Technology Director

Target Date: December 31, 2017

Status Update: No updates to report at this time.

ONGOING

Action Item 15: GIS Mapping Projects

The City continues to build upon its GIS platform and during the retreat the IT Director presented the following projects to be completed during 2015:

- Live Data Updates from County for BS&A Software
- Create Water Infrastructure Map

CITY OF FAYETTEVILLE

- Build Address Point Map for Public Safety and DDA
- GPS All Signs for Sign Management
- Data Sharing GIS Data to Department Databases

The IT staff will also continue to address daily mapping tasks for all City Departments to include the following:

- Update the City's Hydrant Maps
- Update the City's Land Use Map
- Update the City's Zoning Map
- Update Sidewalk and ADA Ramp Map
- Update Sewer Service Map
- Other Types of Maps as needed

Responsible Party: Information Technology Director

Target Date: February of 2017

Status Update: Ongoing

Action Item 16: Full Collaboration of City Databases

The sharing of data is of critical importance to the effective and efficient operation of the City. As presented at the retreat, it is the long-term goal of the IT Department to have all City departments sharing data with less interruptions and faster access. The Council supported this initiative in order to not only improve interdepartmental communications but to improve overall City operations.

Responsible Party: Information Technology Director

Target Date: December 31, 2017

Status Update: Ongoing

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Public Services Action Items

Action Item 1: Water Supply Options

City Council supported staff in bringing the Yusifji well on-line, including the necessary equipment to control hardness, and the piping necessary to tie into the system.

Responsible Party: Public Services Director and Engineering Consultant

Target Date: Engineering - December 31, 2015
Construction - July 31, 2016

Status Update: A Task Order Form (TOF) was initiated with the engineering consultant in March of 2015 with engineering work to be completed by the end of 2015. The construction phase is approximately 180 days from the completion of the engineering phase.

Action Item 2: Stormwater - Operations and Maintenance

Continue with ongoing stormwater operations including inspection and maintenance of City stormwater facilities and annual inspections of private stormwater facilities.

Responsible Party: Public Services Director and Community Development Director

Target Date: This is an ongoing project.

Status Update: Ongoing

Action Item 3: Future Stormwater Projects

The City's engineering consultant has developed a comprehensive list of projects to be included in the City Capital Improvement Program.

Responsible Party: Public Services Director

Target Date: December 31, 2016

Status Update: Staff obtained loan approval from GEFA for phase one projects in the amount of \$1.465 Million. The second phase loan will be applied for in the early part of 2016.

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Action Item 4: Continue with SR Hwy 92/Hood Avenue Realignment Project

This project will realign State Route 92 (Forrest Ave.) at Hood Avenue and upgrade the intersection with S.R. 85. It will improve traffic circulation and safety and provide alternative routes to relieve congestion for the S.R. 85 at S.R. 54 intersection (the courthouse square). The project will also provide congestion relief for the Post Office on Georgia Avenue and the office park and neighborhoods located off Habersham Parkway. The reconfigured intersection at SR 92/Hood Ave. and SR 85 will improve the level of service for this intersection and will maintain a satisfactory level of service for the 20 year study projection.

Responsible Party: Public Services Director and Engineering Consultant
 Target Date: Design and Permitting – December 30, 2014.
 Right of Way Acquisition – January 2012 to December 2015.
 Construction – January 2016 to June 2017

Status Update: The right-of-way acquisition process will be completed in December of 2015. Southeastern Site Development, Incorporated was the chosen contractor and will be approved by City Council on December 17, 2015.

Action Item 5: Highway 54/Hospital Pedestrian Intersection Improvements

To help pedestrians, bicyclists, and golf cart riders cross Hwy 54 by Piedmont Fayette Hospital, an improved crosswalk will be constructed between the hospital and Togwotee Village. New paths will also be constructed on the south side of Highway 54 to connect to the Lester Road path and to businesses along Highway 54. The City received Transportation Enhancement (TE) funding in the amount of \$400,000 for construction to include a required 20% local match. Surveying and the concept report has been completed. Construction is scheduled for 2016.

Responsible Party: Public Services Director, Community Development Director, and Consultants

Target Date: December 31, 2016

Status Update: Consultants have submitted documents requesting a change in project scope. Staff is seeking GDOT authorization for golf cart crossing per recent changes in the state guidelines along with the pedestrian improvements.

Action Item 6: Highway 54/Hospital Pedestrian Bridge and Pathway

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The current pedestrian crossing at Highway 54 and Togwotee Village design does not address a couple of issues which could minimize a pedestrian's desire to utilize the crossing. The section of State Route 54 at the Piedmont Fayette Hospital intersection is classified as a rural section of highway and has a speed limit set at 55 mph by GDOT. This high rate of speed will potentially impact a pedestrian's desire to cross the highway.

Responsible Party: Public Services Director, Community Development Director and Consultants

Target Date: December of 2017

Status Update: Discussions have taken place with GDOT to submit a TAP Grant request of \$750,000 with a 25% local match for a bridge and path network. The bridge would be located approximately 1,000 feet west of the Hospital/Togwotee intersection. Included in the TAP request is approximately 4,400 feet of paths connecting to Lester Road.

Action Item 7: Highway 85 Widening from Grady Avenue to Highway 92 Connector South

This project is currently listed in the ARC Transportation Improvement Plan (TIP) and the County has asked for the City's concurrence on making this a high priority project. City Council is in occurrence.

Responsible Party: Public Services Director and Engineering Consultant

Target Date: January of 2021

Status Update: GDOT is moving forward with some engineering work for the project and has plans to approve an engineering consultant by June of 2015. GDOT, in coordination with Fayette County, is currently working on the Concept Development Study for the corridor with a completion date of that process being November of 2016.

Action Item 8: New Road from Hwy 54 to First Manassas Mile

Fayette County has requested City Council concurrence in making this a high priority local project. This project would provide a new road to the landfill and eliminate heavy truck traffic from current road adjacent to school. City Council is in concurrence with this.

Responsible Party: Public Services Director

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Target Date: Ongoing

Status Update: Fayette County Engineer is working to identify local funding for the project.

Action Item 9: Discuss Reopening Hood Road to Sandy Creek Drive

With the new Pinewood Atlanta Project, City Council has identified that the bridge and section of Hood Road that has been closed for many years should be reopened and is requesting that the County consider adding this project to their transportation priorities.

Responsible Party: Public Services Director

Target Date: December 31, 2018

Status Update: The City has expressed to Fayette County the desire to reopen Hood Road to Sandy Creek Drive. Currently there is no funding for this project and staff will continue to seek out funding sources.

Action Item 10: Highway 85 Medians from Lanier Avenue to Highway 92 North

This project was originally identified in the 2002 Livable Centers Initiative (LCI) for the City of Fayetteville. The project would provide landscape enhancements and traffic calming along Highway 85.

Responsible Party: Public Services Director and Consultant Engineers

Target Date: Ongoing

Status Update: Staff is currently seeking funding options for this project.

Action Item 11: Downtown Traffic Analysis and Recommendations

This is a follow up to the traffic analysis that was conducted several years ago by Traffic Consultants which recommended reversing traffic flow in the downtown area between the east and west turnarounds to enhance traffic flow at the downtown square. The traffic Consultants have subsequently recommended that the City want to evaluate reversing the one way parallel system to two way traffic in the downtown area to achieve similar

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efficiencies. Council authorized staff to work with our consulting engineer on completing this traffic analysis with further recommendations.

Responsible Party: Public Services Director and Engineering Consultant

Target Date: December of 2017 (Depending on GDOT Funding)

Status Update: Staff and engineering consultant will be coordinating with GDOT to get the project on the State Transportation Improvement Program (STIP) project list. Further studies will be required and the City will be using impact fee funds as a match for this project should it move forward.

Community and Economic Development Action Items

Action Item 1: City Rebranding/Marketing

Staff presented several potential rebranding and marketing concepts including discussion about a new city slogan and logo, marketing video, website enhancements and co-marketing with other agencies including the Fayette County Development Authority (FCDA). City Council consensus was for staff to obtain proposals from companies that specialize in this field of work and present options to the City Council on a comprehensive rebranding/marketing program for the City.

Responsible Party: Community Development Director and City Manager

Target Date: December 31, 2016

Status Update: Staff is still awaiting efforts from the Fayette County Development Authority to develop a County-wide branding and marketing campaign. The City will consider working with them on a joint effort, but will also move forward with a City only project following the conclusion of the Economic Development study currently in progress.

Action Item 2: Highway Corridor Tax Allocation District (TAD) Next Steps (TAD Number 1)

City Council directed staff to move forward with a marketing strategy for the Highway Corridor TAD.

Responsible Party: Community Development Director

COMPLETE

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Target Date: January of 2016

Status Update: Staff has populated the “Incentives” section of the website to provide access to TAD information. The overall marketing strategy is currently on hold as we are currently in the process of amending the TAD boundaries to better align with the City’s Downtown Master Plan. Amendments scheduled for adoption in December of 2015.

Action Item 3: West Fayetteville Master Plan

At a Council meeting in January of 2015 the Community Development Director and representatives from Historical Concepts presented the initial draft of the West Fayetteville Planned Community Development (WFPCD) Master Plan and Smart Code that will ultimately guide future development in this area. Council heard a brief presentation of the Master Plan at the retreat and the document will be officially approved at a future Council meeting.

Responsible Party: Community Development Director and Consultants

Target Date: March 31, 2016

Status Update: The Master Plan has been through multiple revisions based on various stakeholder input meetings throughout the year. As the final draft was nearing completion, it became evident that much of the document would be better served if implemented in the historic town center. Staff is currently reviewing the entire document to determine which elements should be applied to West Fayetteville’s future development.

Action Item 4: Economic Development Plan/Strategy

During the retreat the topic of economic development came up on a regular basis. Staff advised the Council that the City has not adopted a formal plan or strategy for dealing with economic development related matters.

Responsible Party: City Manager, Community Development Director, and consultants

Target Date: March 31, 2016

Status Update: Staff is currently engaged in a full-scale economic development review process for the City with a hired consultant (Garner Economics, LLC). The

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findings and recommendations of the project will come to Council for review in February of 2016.

Action Item 5: Creation of TAD Districts in West Fayetteville and Downtown Fayetteville

In February of 2015 the Council approved a contract agreement with Bleakly Advisory Group to complete a Redevelopment Plan for West Fayetteville. During the retreat the Council also supported completing a Redevelopment Plan for a portion of Downtown Fayetteville to be the catalyst for the creation of a new Downtown Center.

Responsible Party: Community Development Director and Consultant

Target Date: December 31, 2015.

Status Update: The Downtown TAD is scheduled for adoption in December 2015. Staff has decided to place the West Fayetteville TAD project on hold due to opposition from the County. Opposition is likely from the school board as well. The West Fayetteville TAD redevelopment plan document is largely completed but will remain in draft form until conditions are more favorable for its support.

Action Item 6: Update City Ordinances and Development Processes

The Council had discussion about the overall development process with the hopes of eliminating or amending some zoning and development code regulations. The goal is to improve process while better supporting economic development initiatives.

Responsible Party: Community Development Director and City Manager

Target Date: July 31, 2016

Status Update: Staff has worked diligently with the development community this year to facilitate an expedited review process whenever feasible. Specific zoning and code amendments will be under review in 2016.

Action Item 7: Increase Event Activity at the Amphitheater

The Council had discussion about increasing the use of the Southern Ground Amphitheater. Staff will be putting together a list of potential

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events/concerts for the amphitheater separate from the summer concert series.

Responsible Party: Community Development Director

Target Date: May 31, 2015

Status Update: Staff worked with private agencies in 2015 to bring multiple jazz concerts to the amphitheater in addition to the regular summer concert series. Staff will continue to market the facility for additional performances.

ONGOING

Public Safety Action Items

Action Item 1: **Develop Fire Service Delivery Plan for West Fayetteville Development**

In February 2014, staff presented a plan to deliver fire protection services to the West Fayetteville area. The plan was designed to be implemented over the next several years as revenues permitted. This plan included the addition of personnel, apparatus, and a fire station to service existing and future demand in the area.

Responsible Party: Fire Chief

Target Date: Ongoing

Status Update: On September 5, 2014, staff secured a Federal DHS grant to fully fund the hiring of nine additional firefighters from November 27, 2014 – November 26, 2016. A temporary fire station located on the campus of Piedmont Fayette Hospital was placed into operation on September 30, 2014. A revised automatic aid agreement with Fayette County was also developed and became effective on October 1, 2014. Staff will continue to monitor growth and activity in this area to ensure resources are adequate to meet the service demands. This process will be reactive to the growth that will occur in West Fayetteville.

ONGOING

Action Item 2: **Fire Department Insurance Service Office (ISO) Rating Update**

Evaluate Results of ISO Public Protection Classification Inspection.

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Responsible Party: Fire Chief

Target Date: January 31, 2016

Status Update: On February 3, 2015, ISO completed its first inspection of the City of Fayetteville according to the new public protection classification schedule. This evaluation reviewed the capabilities of the local fire department, water system(s), and 9-1-1 Communications system. The results of this inspection should be available within 6 to 8 months. Staff is utilizing information obtained through this process to determine any adjustments that may help improve the City's score in future inspections. ISO inspection results significantly factor in the development of fire insurance rates for City businesses and residents. This process should be completed by January of 2016.

Action Item 3: Revitalize the Volunteer Fire Fighter Program

The Council wanted staff to look into the feasibility of revitalizing the City's volunteer program within the Fire Department.

Responsible Party: Assistant City Manager/Fire Chief

Target Date: Ongoing

Status Update: Staff will continue to evaluate the volunteer program but it should not be used as a solution to the hiring of full-time fire fighters.

Action Item 4: Explore the Possibility of Creating a separate Public Safety millage for the City of Fayetteville

Both the City's Fire Department and Police Department are part of the City government and funded through the general fund budget, derived from property, sales, and other taxes. The Council would like staff to look into the possibility of creating a Public Safety millage to help fund a portion of the Public Safety operations.

Responsible Party: City Manager, Assistant City Manager/Fire Chief, and, Finance & Administrative Services Director

Target Date: July 31, 2016

Status Update: Initial meetings have been held regarding this action item. Staff will be presenting updated information at the 2016 City Council retreat.

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Action Item 5: Police Department Staffing and Service Delivery

Council authorized City staff to develop staffing plans for the police department to begin increasing staffing levels for the West Fayetteville Area, currently serviced by the Fayette County Sheriff's Department. This would also include providing an additional School Resource Officer in coordination with the Fayette County School Board, as well as maintaining and enhancing the auxiliary police department.

Responsible Party: City Manager, Finance & Administrative Services Director, Police Chief

Target Date: July 31, 2016

Status Update: Ongoing. Updated staffing plans were prepared with the FY 2014 Budget process and Updated Five Year Forecast. The Police Department was able to expedite the previous five year plan and hire additional officers to increase the patrol division to seven (7) officers per shift. This brings the patrol division back to pre-recession level staffing. The police department will continue to work with city staff and recommend additional officers as the West Fayetteville area begins to further development. The current projections for addition officers will continue through FY2017 as follows:

FY2015	1 Police Officer (Completed)
FY2016	1 Police Officer
FY2017	2 Police Officers
FY2018	2 Police Officers

In addition, to the current staffing levels, the department maintains a Mutual Aid Agreement with the Fayette County Sheriff's Office. This agreement contains language from the Georgia Mutual Aid Act and reinforces the good mutual working relationship the department has with the Fayette County Sheriff.

Action Item 6: Purchase of Body Cameras for the Police Department

Council authorized City staff to move forward and look at the feasibility of purchasing body cameras for police department staff.

Responsible Party: City Manager, Finance & Administrative Services Director, Police Chief

Target Date: December 31, 2015

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Status Update: The Police Department has purchased body cameras that should be in use by December 31, 2015 when the departmental policy is updated.

Action Item 7: Improve Crime Perception at the Fayette Pavilion

Council authorized City staff to implement a strategy for improving the crime perception at the Fayette Pavilion.

Responsible Party: City Manager, Finance & Administrative Services Director, Police Chief

Target Date: Ongoing

Status Update: Information regarding this action item will be presented at the 2016 City Council retreat.

ONGOING

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FISCAL POLICY GUIDELINES

ADOPTED POLICES

The following policy statements are intended to provide a broad framework as to how the various financial responsibilities associated with the operation of the City of Fayetteville are to be carried out. These policies provide general direction to staff, serve as a blueprint for financial operations, establish operational objectives and promote continuity in fiscal decision-making.

There are several distinct advantages in having fiscal policies for the City of Fayetteville in place. For one, they promote long-term financial stability for the City. For example, the budget and reserve fund policies encourage the level of fiscal responsibility needed to prepare the City for financial emergencies and abrupt adverse economic conditions. And the debt policies limit those scenarios where the City will pay for current services and projects with future revenues.

Secondly, the adoption of long-range financial policies ameliorates some of the drawbacks of governmental accounting and budgeting, which tends to focus only on short-term operations, generally one year. The Capital Budgeting Policies address the common pitfall of governments failing to provide for capital maintenance. Having a financial plan allows the Mayor and Council to view their present approach to financial management from an overall, long-term vantage point. Current financial decisions are easier to make when long-term benchmarks are already established.

Lastly, these policies elevate the credibility of the governing body and promote public

confidence in the financial decisions it makes. The policies call for complete disclosure of financial matters and provide a forum, the Comprehensive Annual Financial Report, to inform the citizens about the total financial condition of the City.

The City maintains a number of financial and management policies providing guiding principles and goals that will influence financial management practice of the City of Fayetteville as approved by the City Council. A fiscal policy that is adopted, adhered to, and regularly reviewed; is recognized as the cornerstone of sound financial management for the purpose of:

REVENUE ADMINISTRATION POLICY

- The City of Fayetteville will try to maintain a diversified and stable revenue system to shelter it from short-term fluctuations in any one major revenue source. The revenue mix should combine elastic and inelastic sources to minimize the adverse effects of an economic downturn.
- The City will estimate its annual revenues by an objective analytical process in a prudent manner.
- The City will follow a policy of paying for services with user fees when possible to reduce the reliance on taxes and other general revenue sources.
- The City will aggressively seek public and private grants, contracts and other outside sources of revenues

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for funding projects where appropriate.

- The City will establish the levels of all user charges based on an analysis of the cost of providing the applicable service.
- The City will set fees and charges for each Enterprise Fund, at a level that fully supports the total direct and indirect cost of the related activity. Calculations of indirect costs will include the cost of annual depreciation of capital assets and requirements for future capital costs.

OPERATING BUDGET POLICY

- The City of Fayetteville will finance all current expenditures with current revenues. The City will avoid budgetary procedures that balance current expenditures through the obligation of future resources. The City of Fayetteville will not use short-term borrowing to meet operating budget requirements.
- The operating budget will provide for adequate maintenance of capital equipment and facilities, as well as for their orderly replacement.
- All Governmental Funds under the control of the Mayor and Council are subject to the annual budget process.
- The annual operating budget must be balanced for all budgeted funds. Total anticipated revenues and other resources available must be at least equal to estimated expenditures for each fund.
- All budgets will be adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP). Governmental fund types and expendable trust funds use the

modified accrual basis of accounting. Their revenues are recognized when they become both measurable and available. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. The financial statements for the proprietary fund types are accounted for on the accrual basis of accounting. Under this method revenues are recorded when earned, and expenses are recognized when the liability is incurred. Differences between the basis of accounting and basis of budgeting:

- Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP) as opposed to being expended when paid (Budget basis).
- Principal payments on long-term debt within the Enterprise Funds are applied to the outstanding liability on a GAAP basis, as opposed to being expended on a Budget basis.
- Capital outlays within the Proprietary Funds are recorded as assets on a GAAP basis and expended on a Budget basis.
- All unencumbered operating budget appropriations will lapse at year-end. Encumbered balances will be reserved on the year ending balance sheet and re-appropriated in the following fiscal period in accordance with Generally Accepted Accounting Principles.
- Each operating fund budget will be adopted at the departmental level. In looking at compliance with State law,

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total expenditures for each fund may not exceed the total budget amount. Internal administrative procedures will be adopted to ensure that each individual department does not exceed their allotted appropriation amount.

- The City of Fayetteville will strive to include an amount in the General Fund (i.e., a line item for contingencies) to cover unforeseen operating expenditures of an emergency type. The amount of the contingency reserve will be no more than .50% (one-half percent) of the total operating budget.
- The City of Fayetteville will integrate performance measurement and objectives, and productivity indicators within the budget.
- The City will maintain a budgetary control system to ensure adherence to the budget and will prepare timely financial reports comparing actual revenues, and expenditures and encumbrances with budgeted amounts.
- The operating budget shall be developed to control both the direct and indirect costs of programs and services whenever practical.
- The City of Fayetteville shall comply with all State laws applicable to budget hearings, public notices, public inspections and budget adoption.
- Enterprise Fund budgets shall be self-supporting whenever possible. Excess revenues of the Enterprise Funds shall not be transferred to other funds unless authorized in the Annual Budget.

RESERVE FUND POLICY

- The City will strive to maintain a General Fund working reserve from the unreserved and undesignated fund balance equal to at least three (3) months of the total General Fund appropriations budget; and also maintain an Enterprise Fund working reserve from the unreserved and undesignated fund balance equal to at least three (3) months of the total appropriations budget. This reserve will be created and maintained to provide the capacity to:
 - a. Offset significant economic downturns and the revision of any general government activity;
 - b. Provide sufficient working capital; and
 - c. Provide a sufficient cash flow for current financial needs at all times.
- The City will maintain reserves in compliance with all debt service requirements to maintain bond ratings and the marketability of bonds.
- The City will develop capital reserves to provide for normal replacement of existing capital improvements financed on a pay-as-you-go basis.
- For the purposes of maintaining a balanced budget, no more than \$500,000 per fund per year may be

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transferred from the unreserved and undesignated fund balances. This restriction would allow the City to use its fund balances, but prevent excessive use of these funds that may affect the ability to maintain adequate reserve funds for operating and maintenance.

DEBT POLICY

- The City of Fayetteville will confine long-term borrowing to capital improvements.
- The City will not use short-term debt for operating purposes.
- The City will follow a policy of full disclosure on every financial report and bond prospectus.
- General obligation debt will not be used for Enterprise Fund activities.
- The City will limit the use of capital lease purchases, certificates of participation and other types of short-term debt when possible.
- Computation of Legal Debt Margin:
Assessed value of all taxable property (less exempt property) Debt limit – 10% of assessed value
- Debt applicable to limitation:
Total General Bonded Debt (less assets in debt service available for payment of principal)
- Computation of Direct and Overlapping Bonded Debt-General Obligation Bonds
Net General Obligation Bond Debt Outstanding – Percentage applicable to City of Fayetteville: 10%

FUND BALANCE POLICY

Purpose: Enhance the usefulness of fund balance information by providing clearer

fund balance classifications that can be more consistently applied.

Fund equity at the governmental fund financial reporting level is classified as “fund balance.” Fund equity for all other reporting is classified as “net assets.”

Fund Balance – Generally, fund balance represents the difference between the current assets and current liabilities. In the fund financial statements, governmental funds report fund balance classifications that comprise a hierarchy based primarily on the extent to which the City is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Fund balances are classified as follows:

- Non-spendable – Fund balances are reported as non-spendable when amounts cannot be spent because they are either:
 - (a) Not in spendable form (i.e. items that are not expected to be converted to cash such as inventory and pre-paid)
 - (b) Legally or contractually required to be maintained intact
 - (c) Not available to be spent in any way due to their very nature and, or their lack of availability
- Restricted – Fund balances are reported as restricted when there are limitations imposed on their use either through the:
 - (a) Enabling legislation adopted by the City; or
 - (b) Through external parties (creditors, grantors, or laws or

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regulations of other governments); or
(c) Constitutional provisions.

Good examples in Georgia would include the fund balances associated an E-911 Fund, a Hotel/Motel Tax Fund, or a SPLOST Fund.

- Committed – Fund balances are reported as committed when they can be used only for specific purposes pursuant to constraints imposed by of the Governing Body or Board through adoption of a resolution. The Governing Body or Board also may modify or rescind the commitment.
- Assigned – Fund balances are reported as assigned when amounts are constrained by the City’s or Board’s intent to be used for specific purposes, but are neither restricted or committed. Through resolution, the Governing Body has authorized the City’s city manager or the City’s finance director to assign fund balances. With the exception of the General Fund, amounts in all other governmental funds that are not *non-spendable, restricted, or committed* will be considered to be *assigned*. Also, at the fiscal year end any appropriation of existing fund balance to eliminate a projected budgetary deficit in the next

year’s budget is considered to be an assignment of fund balance.

- Unassigned – Fund balances are reported as unassigned as the residual amount when the balances do not meet any of the above criterion. The City reports positive unassigned fund balance only in the General Fund. Negative unassigned fund balances may be reported in all funds.
- Flow Assumptions – When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the City’s policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the City’s policy to use fund balance in the following order:

Committed Assigned Unassigned

Net Assets – Net assets represent the difference between assets and liabilities in reporting which utilizes the economic resources measurement focus. Net assets invested in capital assets, net of related debt, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used (i.e., the amount that the City has spent) for the acquisition, construction or improvement of those assets. Net assets are reported as restricted using the same definition as

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used for restricted fund balance as described in the section above. All other net assets are reported as unrestricted.

The City applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

INVESTMENT POLICY

- The City of Fayetteville will maintain an active program of investing all government funds under the direction of the City Manager or his/her designate.
- The investment program shall be operated based on the following principles, with priorities placed on the order as listed below:
 - a. Safety of Principal-Principal is protected from loss with secure investment practices and collateralization.
 - b. Maintenance of Adequate Liquidity-A sufficient quantity of investments is readily convertible to cash when needed to meet current obligations without incurring losses.
 - c. Yield or Return on Investment-The earnings rate on investments is maximized without diminishing the other principles.
 - d. Legality-All investments will fully comply with

State and Local laws. Specific requirements, such as those set forth in bond ordinances, will take precedence and could further restrict investment options.

- The investment program shall comply with all Georgia laws and Federal/State regulations for investing public funds and safekeeping/security requirements.
- The investment program should use a competitive selection process for investments in excess of 1 year. Investments should be placed with only qualified financial institutions.
- The investment program should provide for a system of internal control over investments and timely financial reporting of investing activities.

ACCT., AUDIT, FINANCIAL REPORTING POLICY

- An independent audit in compliance with Generally Accepted Audit Standards will be performed annually by a qualified external auditor in accordance with Georgia Code Section 36-81-7.
- The City will prepare a Comprehensive Annual Financial Report (CAFR) in accordance with Generally Accepted Accounting Principles (GAAP) for governmental entities. The City will strive to prepare the Comprehensive Annual Financial Report to meet the standards of the GFOA Certificate of Achievement for Excellence in Financial Reporting Program.

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- The City will establish and maintain a high degree of accounting practices. Accounting records and systems will conform to Generally Accepted Accounting Principles.
- The City will maintain accurate records of all assets to ensure a high degree of stewardship for public property.
- The City will develop an ongoing system of financial reporting to meet the needs of the Mayor and Council, the City Manager, department heads, and the general public. Reporting systems will monitor the costs of providing services wherever possible. The reporting systems will also promote budgetary control and comparative analysis.
- The City will follow a policy of full disclosure on its Financial Reports.

Internal Controls:

Financial systems will maintain internal controls to monitor revenues, expenditures and program performance on an ongoing basis.

Fiscal Monitoring:

Monthly financial reports will be present actual expenditures vs. budget on a monthly and cumulative basis. Major revenue sources will be monitored on a monthly basis, noting the status of each revenue as compared to budget.

Basis of Accounting:

For financial reporting purposes, the governmental funds use the modified accrual basis of accounting, under which revenues considered to be both measureable and available for funding current appropriations are recognized when earned. All other

revenues are recognized when received in cash, except that revenues of material amount that have not been received at the normal time of receipt are accrued, and any revenues in advance are deferred. Expenditures are recorded at the time liabilities are incurred except for accumulated sick leave, which is treated as an expenditure when paid. Proprietary funds use the accrual basis of accounting under which revenues are recognized when earned and expenses are recorded when liabilities are incurred.

Basis of Budgeting:

The City prepares and adopts annually a budget using the modified accrual basis whereby revenues are recognized when measureable and available and expenditures are recognized when liability is incurred. Expenditures may not legally exceed appropriations at the departmental level for all annually budgeted funds.

BUDGETARY CONTROLS

Fayetteville, Georgia maintains budgetary controls to ensure compliance with the legal provisions of the annual appropriations budget approved by the Mayor and Council. Activities of the General Fund, Trust Fund and Enterprise Funds are included in the annual appropriated budget. The level of budget control is the level of data aggregation at which expenditures may not legally exceed appropriations. Since the budget is adopted at the department appropriations level, the official level of City budget control for each legally adopted annual operating budget is at the department level.

Administrative budgetary control is maintained at an object code expenditure level within the department. The transfer of appropriations between

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the line item expenditure accounts within a department's budget can be authorized by the Director of Finance. All other transfers or supplemental appropriations must be enacted by the Mayor and Council.

The City maintains an encumbrance accounting system as another means of

accomplishing budgetary control. Encumbered amounts at year-end are recorded as a reservation of fund balance and are reflected as an adjustment to the ensuing year's budget.

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CAPITAL IMPROVEMENT PROGRAM

5-YEAR CAPITAL IMPROVEMENT PROGRAM

OVERVIEW

Annually, local governments assess financial capacity to plan for capital improvement projects. These large financial investments are required to maintain and expand public facilities and public infrastructure. Ongoing service delivery can be assured only if adequate consideration is given to capital needs by the budget process. A Capital Improvement Program (CIP) is a tool used by governments in conjunction with the 5-Year Long Range Financial Model (LRFM) to ensure that decisions on capital projects and funding are made wisely and are well planned. The City's Five Year Capital Improvement Plan is a multi-year planning period for capital projects, currently for the 2015- 2020 timeframe. The program outlines project details including estimated timeframes, cost and funding sources and discusses impacts to future operational budgets. A Capital Improvement Program should not be confused with Capital Investment Budget. A Capital Investment Budget represents the first year defined by the Capital Improvement program that appropriates funds for capital spending. Fayetteville's Annual Capital Budget is reported and adopted in conjunction with the Annual Operating Budget. Capital Improvement planning is a dynamic process; changes do and should occur in the process from year to year to adapt to changing elements.

The plan is updated and re-adopted every year to fine-tune cost, adjust availability of

resources and plan projects within the projected financial capacity.

PURPOSE

Capital improvements programming involves:

1. Identifying major public facilities needed to serve existing development or to support future growth,
2. Determining when these should be provided,
3. Deciding how to pay for them.

Programming capital improvements provides one significant way of realizing comprehensive plans.

Capital improvement programs do this by developing methods to achieve projects identified in the public facilities part of the plan, by specifying the timing and/or staging of public facilities to support the sequence of growth proposed in the plan, and by assuring that needed public facilities will be available to support growth.

HOW DOES THE PLAN AFFECT CAPITAL IMPROVEMENTS PROGRAMMING?

The capital improvements program is directly linked to the land use and public facilities parts of the comprehensive plan. These elements furnish important direction for the capital improvement program. They indicate general public policy on the development, redevelopment and maintenance of the community, and specific direction on:

1. Community development needs.

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2. Development management strategy that determines how much development occurs where and when.
3. Road, water, sewer, storm drainage and park facilities and other projects requiring major public expenditures.

The local comprehensive planning process also involves a fiscal analysis, which includes:

1. Analysis of service standards, methods of operation and cost factors.
2. Analysis of expenditures during the past five years and projections of expenditures for five years into the future.
3. Analysis of past projected revenue from sources within the community and other potential sources such as grants.

The objective is to produce a capital improvements program, which integrates the comprehensive plan’s recommendations and desired levels of public services with the ability of the community to both pay for and maintain capital improvements.

CAPITAL IMPROVEMENT PROGRAM POLICIES:

“Capital Improvements” are major projects undertaken by the City that are generally not on a “year-in, year-out” basis, and fit within in one or more of the following categories.

1. Purchase of major equipment and vehicles value in excess of \$5,000 with a life expectancy of three years.
2. Construction (new) including engineering, design, and other pre-

construction costs with an estimated cost excess of \$5,000.

3. Major building improvements that are not routine expenses and will substantially enhance the value of the structure.
4. Major equipment or furnishings required to furnish new buildings or other projects.
5. Major studies requiring the employee of out-of-state professional consultants in excess of \$5,000.

Capital Improvements Program shall integrate all of the City’s capital project recourses (grants, bonds, City funds allocated to capital projects, donations, and any other funding available.)

Capital projects should be financed to the greatest extent possible through user fees where direct benefit to users results from construction of the project (water and sewer).

.75 mills of property tax are dedicated to Capital Projects Funds.

It is City policy that in each fiscal year, Council shall review a five-year forecast of capital improvements together with the funding implications thereof.

Each year Council shall review all previously approved capital projects upon which work has not commenced and shall determine whether the prior approval shall stand or be cancelled.

There shall be an annual review of all capital projects in progress so that any funds no longer required for the original purpose may be reassigned throughout the budgeting process.

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Projects mandated by State and Federal agencies and law will receive priority consideration.

Projects that have been previously initiated and are a completion of subsequent phases shall receive priority consideration.

Projects that preserve and protect the health and safety of the City shall receive priority consideration.

Projects which provide for the renovation of existing facilities, resulting in preservation of the City’s prior investment or which reduce maintenance and operating costs, shall receive priority consideration.

Construction or acquisition that results in new or substantially increasing operating costs should be considered only after an assessment indicates a clear need for the project and plans for funding operating costs are developed.

The current year Capital Improvements Budget will become part of the working budget for the current fiscal year.

Capital projects must not violate the principal concepts of an adopted city plan.

Department Priority Classification

THE DEPARTMENT MUST DETERMINE WHICH PRIORITY CLASSIFICATION A PROJECT FITS UNDER.

- A. Mandatory-refers to the protection of life or maintenance of public health and safety.
- B. Maintenance-refers to a continuation of public services, the conservation of endangered resource, or the finishing of partially completed projects.
- C. Improve Efficiency-refers to the replacement of obsolete facilities or the improvement of community or community facilities.
- D. New Services-refers to the expansion of the public facilities service area of the city, or the provision of new public services.

Project’s Expected Useful Life

Refer to the project description information from the CIP project form.

Effect on Operation and Maintenance costs

Refer to the project description information from the CIP project form.

Effect on City’s Source of Revenue

Refer to the project description information from the CIP project form. Proposed residential expansion does not necessarily mean an increase in a city’s revenues.

Availability of State Grants of Special Outside Funds.

ADMINISTRATIVE POLICY AND PROCEDURE 5.0

CITY OF FAYETTEVILLE

CAPITAL IMPROVEMENT PROGRAM PROJECTS:

Stormwater CIP:

Project	Estimated Cost	Priority	Type of Work
Pye Court Rehabilitation	130,000	1	Replace Pipe
Buckeye Lane Culvert Rehabilitation	105,000	2	Replace Pipe
Hillsdale Drive Culvert 1 Replacement	200,000	3	Replace Pipe
Hillsdale Drive Culvert 2 Replacement	97,500	4	Replace Pipe
Mimosa Drive Culvert Replacement	100,000	5	Replace Pipe
Pinevale Court Culvert Replacement	200,000	6	Replace Pipe
Jefferson Avenue Culvert Replacement	500,000	7	Replace Pipe
Fayette County High Flooding Mitigation Project	375,000	8	Replace Pipe
Fenwyck Commons Culvert Rehabilitation	250,000	9	Lining
Chase Drive Northern Culvert Rehabilitation	95,000	10	Lining
Chase Drive Southern Culvert Rehabilitation	220,000	11	Lining
Carriage Lane Culvert Rehabilitation	410,000	12	Lining
Woodgate Drive Culvert Rehabilitation	350,000	13	Lining
Lakemont Drive Culvert Rehabilitation	120,000	14	Lining
	3,152,500		

Capital Improvement Projects:

YEAR	PROJECT DESCRIPTION	ESTIMATE	FUNDING TYPE	DEPARTMENT	NUMBER
2017	4 Vehicles (Replacement)	\$ 100,000	CPF	Police Operations	32230
	In-car Systems/ Tech/Equip	\$ 65,300	CPF	Police Operations	32230
	4 Vehicles (New)	\$ 100,000	CPF	Police Operations	32230
	In-car Systems/ Tech/Equip	\$ 65,300	CPF	Police Operations	32230
	2 Vehicle (Replacement)	\$ 50,000	CPF	Police Investigations	32210
	In-car Systems/ Tech/Equip	\$ 16,900	CPF	Police Investigations	32210
	In house Technology	\$ 10,000	CPF	Police Operations	32230
	In house Technology	\$ 8,200	CPF	Support Services	32950
	1 replacement Truck	\$ 20,000	CPF	Bldg Dept	72000
	Backhoe Replacement	\$ 40,000	CPF	Public Works	42000
	1 Replacement Expedition	\$ 30,000	CPF	Public Works	42000
	3 Replacement Lawn Mowers	\$ 30,000	CPF	Public Works	42000
	Station 93 Construction	\$ 1,864,800	IFF/CPF	Fire	35300
	IT - new desktop computer	\$ 75,000	CPF	IT	15350
	Paving	\$ 98,200	CPF	Public Works	42000
	Total 2017	\$ 2,573,700			

CITY OF FAYETTEVILLE

Capital Improvement Projects Water & Sewer

2017	Lift Station Generators	\$ 100,000	O&M	43340
	Pickup Truck Replacement	\$ 27,000	O&M	44400
	Backhoe Replacement	\$ 50,000	O&M	44400
		\$ 50,000	O&M	43310
	Lawn Mower Replacement	\$ 25,000	O&M	43350
		\$ 25,000	O&M	44300
	Total 2017	\$ 277,000		
2018	Trailer Mounted Sewer Camera	\$ 50,000	O&M	43340
	Replacement	\$ 50,000	O&M	43310
	Mapping	\$ 50,000	O&M	15360
	Pickup Truck Replacement	\$ 27,000	O&M	44400
	Service Truck Replacement	\$ 25,000	O&M	44400
		\$ 25,000	O&M	43310
	Total 2018	\$ 227,000		

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LONG RANGE FINANCIAL MODEL

PURPOSE

Long-range modeling is a valued planning tool used to visualize and stimulate the “big picture” thinking. It enables the government to step back from the detail endemic of the budget process to think more strategically and holistically to plan responsible annual budgets that work toward City Goals. Long-range modeling of annual budget priorities creates a strategic context for evaluating a budget building a baseline for measuring long-term effects of decisions, test economic effects of best-case and worse-case funding scenarios and establishes projection of revenues, expenditures and future cash flows and fund balances. The Long Range Financial Model (LRFM) does not present a 5-year budget or plan for the City. It is not a static document to be approved and placed on a shelf. Forecast models are not absolute predictions of the future, instead are projections of possible outcomes based on a set of known variables and assumptions to evaluate annual decisions. The organization achieves a long-term financial goal of sustainability and serves the main financial goals of flexibility, efficiency, risk management, sufficiency and credibility. Specifically the LRFM is designed to meet the following purposes:

- Build awareness of the probable results of projections with current operating and capital spending and funding levels

- Assist the City in determining the extent of its financial challenges with key decisions
- Generate discussion on the key financial goals and strategies that should guide future planning.
- Spur the development of actions in future business plans that would respond to the long-term strategies
- Be a foundation to the annual budget process.

The ability to make global adjustments to parameters within a model helps decision makers and recommending staff understand the impacts of external factors such as natural disasters, world economic impacts, construction material costs, labor and equipment availability.

AUDIENCE

The LRFM is primarily designed for use with the following groups:

- Finance and Budgeting advisors
- Department Heads
- City Council
- Those involved in other major planning initiatives
- Intergovernmental contracts

MODEL COMPONENTS

REVENUE

A government’s revenue structure can be greatly influenced by many economic, political and social factors. These factors are unknown at the time forecast are generated, therefore assumptions are drawn based on

CITY OF FAYETTEVILLE

current circumstances and probable expectants. The model evaluates and forecast revenues based primarily on a hybrid qualitative and quantitative approach depending on the revenue source applying the following process characteristics to achieve reliable results:

- Historical trend data
- Consideration of all revenue influences
- Consistent review of revenue source characteristics
- Consensus evaluation
- Monitoring of revenue collections and patterns
- Forecasting validation and adaptation

Fayetteville characterizes revenues as either routing (having predictable patterns and clear influence) or non-routine (unpredictable and sensitive to outside

influences) classifications to understand the efficiency, elasticity, diversity and dependability of a source to apply forecasting techniques to yield reasonable expectations. In recent years, the model has leaned toward a more conservative forecasting foundation for major revenue sources since the recession until a more consistent pattern of economic recovery becomes evident within these sources.

BASE OPERATING EXPENSES

The LRFM projects operational, personnel and capital cost per department based on departmental 5-year business and staffing plans. Operating expenditures projections

are based on combination of historical trends, assumptions about the future and other judgments deemed appropriate by staff. These plans assume various annual growth multipliers depending on the type of expenditure for basic operations, which are expenditures considered routine in nature required annually to deliver services to the community. The level of routine operational expenses are evaluated annually based on demands, planned service expansions, Consumer Price Index, trends and affordability to assure basic operational expenses are both reasonable and flexible.

STAFFING PLAN

New staff authorizations are assumed within the model based on priorities, anticipated service expansions, capital improvement projects requiring additional operational staff once online and workload management needs as determined by City Manager and Department Directors. Cost estimates include all benefits and any related cost associated with position type such as vehicle, equipment, etc... Total personnel costs per capita are forecasted to increase no more than the inflation rate. Some degree of inflationary cost representing possible merit and promotional progression assumptions are included across the 5-year window.

SPECIAL PRIORITIES

Special priorities are the result of one-time or short-term expenses from equipment replacement needs, small pay-as-you-go capital projects or implementation projects

CITY OF FAYETTEVILLE

and new initiatives that may affect the cost structure creating budgetary fluctuations annually. These items may or may not qualify as capital outlay. Such priorities are elevated in the budget process through the annual evaluation assessing progress toward Strategic City Goals, celebration of successes and recognition of areas to improve. The budget identifies such items within each department profile as non-routine/new items to differentiate between what is a base operational budget and one-time expenses.

CAPITAL RESERVE FUND

The use of this fund is to set aside money each year to pay for large items, such items that tends to be costly and can compete with basic operational needs for limited resources. This fund allows over time for the accumulation of funding to plan for and replace these items without significant impacts annually. When the reserve fund has enough money for an outlay, the money transfers from the reserve fund to the general fund for spending. These funds may not be transferred out to supplement shortfalls in other funds, but, rather only transferred back to General Fund to purchase items for which the funds are designated.

CAPITAL IMPROVEMENT PROGRAM PROJECTS

A portion of the City's annual expenses pay for debt obligation to complete major capital improvement projects. To provide for adequate financial planning while attempting to maintain an appropriate property tax rate

the City maintains a 5-year Capital Improvement Program that list a capital project needs. The City must plan for the City's future well-being for both residential purposes but also for providing infrastructure to support and promote commerce. Most annual costs relate to daily operations for personnel, equipment and material costs. To preserve the future good use of public infrastructure the City must provide for continued investment in existing and new facilities. The model includes assumptions for debt outlay and operations impacts for all CIP projects, which City Council activated through prioritization and funding designation.

DEBT

Fayetteville's debt management policy states that annual debt service payments shall not be greater than 10 percent of total governmental expenditures less capital outlay. Total net debt shall not be greater than 10 percent of the value of the City's property tax base. The LRFM evaluates the City's Debt Service Ratio in comparison to Operational Ratios and Unassigned Fund Balance levels to determine the City's ability to improve service levels or improve capital assets. Debt agreements are reviewed annually to examine and forecasting debt.

REPLACEMENT PLANS

The replacement of major equipment such as vehicles, heavy equipment, technology and fire apparatus can be costly and budgetarily overwhelming without replacement criteria,

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evaluation and planning. The model includes strategic replacement plans to effectively manage and carefully plan for such large expenses balancing needs with affordability. The goal is to achieve a pay-as-you-go approach, control debt obligation and save on interest costs for these capital assets having a lifespan greater than 5 years, but less 10 years. Additionally, the organization can effectively anticipate surplus resources while they have remaining useful life allowing for better resale revenue. As equipment is replaced and declared surplus they are advertised for sale to other jurisdictions throughout the country. The replacement plan prioritizes replacement needs using qualifying criteria evaluated annually by department heads.

FUND BALANCE

The model uses Unassigned Fund Balance as a measure of flexibility in conjunction with revenue composition, operational cost structure, debt levels and mandates. The Policy prescribes that Unassigned Fund Balance shall be no less than 25% of major operating expenditures with a target of 45%. This is a government's ability to adopt its fiscal structure to changing conditions.

TRANSITION FROM LRFM TO BUDGET

Budget development breaks away from the traditional methods generally used by local governments. Traditionally, departments are required to identify their needs annually and provide justification to the Finance Director. Fayetteville requires greater depth of analysis by departments to develop Business Plans looking forward to 5-year. These plans provide for explanation of expenditures to line item detail including unfunded or deferred expenditures depending on prior year's outcome. The LRFM uses the 5-year Business Plans to evaluate additional financial capacity in comparison with revenue forecast to incorporate new initiatives and/or one-time priorities. Essentially, the 5-year plans provide a starting point annually causing departments to make priority-planning decisions understanding the competitiveness of limited resources. Managers start the planning process knowing a baseline budget. Each year department reassess projections in a new 5-year window adapting existing projections based on performance execution of prior year, lessons learned, political temperature and strategic guidance provided by senior budget team. Budget submittals evaluated by the Finance Director are presented to the City Manager. The City Manager prepares a balanced recommended budget to present to the City Council. The elected body evaluates the proposed budget in comparison to City Goals and Core Values to adopt and establish a management tool for finances.

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INDICATORS AND TRENDS

GROWTH

Fiscal Year	(1) City Population	(2) Per Capita Personal Income Metro Statistical Area	(3) Median Age	(4) City of Fayetteville School Enrollment	(5) Unemployment Rate %
2011	15,945	26,551	36.1	20,607	8.30%
2012	16,124	27,738	41.3	20,506	8.10%
2013	16,060	30,033	41.6	20,317	7.70%
2014	16,206	30,033	39.9	20,756	5.80%
2015	16,725	30,033	40.2	20,054	4.90%
2016	16,990	31,555	41.3		4.40%

BUILDING PERMIT ACTIVITY

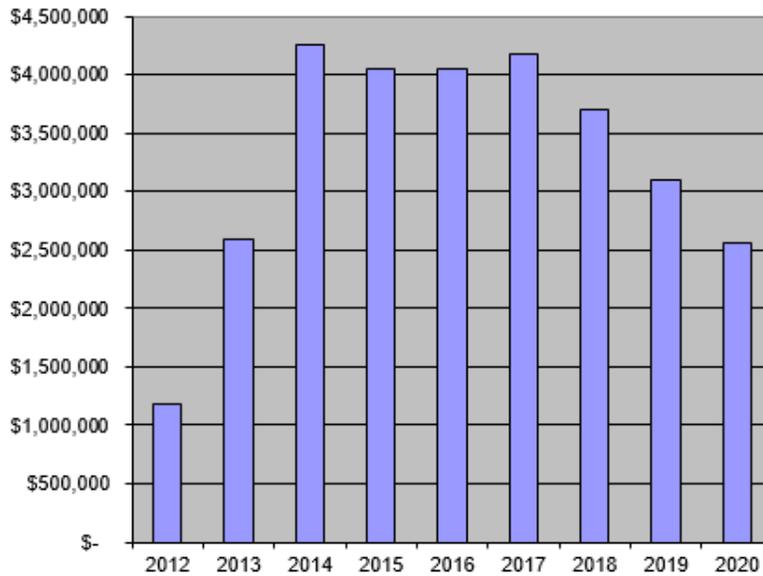
BUILDING DEPARTMENT PERMITS ISSUED:		
TOTAL	BUILDING PERMITS	Jul-16
4	New Single Family	\$4,049.25
10	Residential Remodel/Addition/Repair	\$1,600.00
2	New Commercial	\$4,530.00
4	Commercial Tenant Finish/Remodel/Repair	\$305.00
Foundation		
6	Foundation	\$450.00
1	Construction Trailer	\$75.00
0	Reinstate Permits	\$0.00
0	Demolition Permits	\$0.00
2	Land Disturbance Permits	\$348.00
9	Low Voltage Permits	\$675.00
21	Electrical Permits	\$2,387.30
23	Mechanical Permits	\$11,250.00
18	Plumbing Permits	\$1,809.00
3	Re-inspect Fees	\$225.00
0	Pool Permits	\$0.00
1	Fence Permits	\$50.00
0	Moving Building	\$0.00
6	Plan Review	\$875.00
4	Utility Restoration	\$250.00
0	Additional Fees Collected On Existing Permits	\$0.00

CITY OF FAYETTEVILLE

FISCAL HEALTH

Indicator	Results	Source	Trend/Significance
Unassigned Fund Balance	FY2014 ended with 4.8M	FY2014 CAFR	Unassigned balance grew significantly than previous years. Assessing the organization possible financial flexibility allows decision-makers to visualize and plan budget priorities providing sustainability. Projections are within policy limits, suggesting flexibility.

UNASSIGNED FUND BALANCE



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FY 2017 Budget Overview & Highlights

As mandated by the City Charter, the FY 2017 Annual Budget represents a balanced budget. Management staff has developed budget proposals which meet current operating targets, maintain City services at an established level that adds some new costs to the general fund. Each function and department, in the General Fund Department Summaries section of this budget document has included priorities (summarized to function level), goals, objectives and performance measures, as related to the overall mission and goals of the organization. The chart to the right depicts all funds in the FY 2017 budget and their percentages of the overall entity.

FUND	
GENERAL FUND	
General Government	\$ 1,497,235
Judicial	\$ 659,001
Public Safety	\$ 7,960,362
Public Works	\$ 1,020,182
Culture & Recreation	\$ 80,000
Housing and Development	\$ 806,359
Other Uses	\$ 348,793
TOTAL GENERAL FUND	\$ 12,371,932
ENTERPRISE FUNDS:	
Water and Sewer Fund	\$ 6,553,970
Solid Waste Fund	\$ 689,850
TOTAL ENTERPRISE FUNDS	\$ 7,243,820
TOTAL SPECIAL REVENUE FUNDS	\$ 435,635
TOTAL CAPITAL PROJECTS FUND	\$ 8,017,680
TOTAL COMPONENT UNITS	\$ 1,229,344
TOTAL ALL FUNDS	\$ 29,298,411

The FY 2017 Proposed Annual Budget allows the City to continue to provide quality services and additional capital improvements to enhance the livability of the citizens within the City. All Services provided by the City in FY 2016 are incorporated into the FY 2017 Budget. However, with the allocation of funds for new positions, contract workers, and operational upgrades, it is believed that the FY 2017 Budget represents an increase to our already excellent service levels.

The following list summarizes the major changes contained in the FY 2017 Budget and a how they impact employees and citizens of Fayetteville.

- Total government-wide budget (all funds) is \$29,298,411. The total General Fund Budget is a balanced Budget of \$12,371,932, which is a 1% decrease over 2016. The General Fund is the main operating fund for the City of Fayetteville.
- All funds include balanced budgets (defined as projected revenues plus fund balance is equal to or exceeds projected expenditures) except where a balanced fund is not required and the fund reserves are carried over to the next year for budgeting purposes.
- The largest increase in expenditures is budgeted within the function of Public Safety. This is primarily attributed reorganization to the police department.

CITY OF FAYETTEVILLE

<u>EXPENSES</u>	<u>IMPACT</u>
GENERAL GOVERNMENT	\$ 1,497,235
JUDICIAL	\$ 659,001
PUBLIC SAFETY	\$ 7,960,362
PUBLIC WORKS	\$ 1,020,182
CULTURE & RECREATION	\$ 80,000
HOUSING AND DEVELOPMENT	\$ 806,359
OTHER USES	\$ 348,793

- The largest increase in revenue is projected to occur within the area of Property Taxes. This primarily attributed to the growth of the tax digest and excise (franchise fees). The largest revenue increases are shown below:

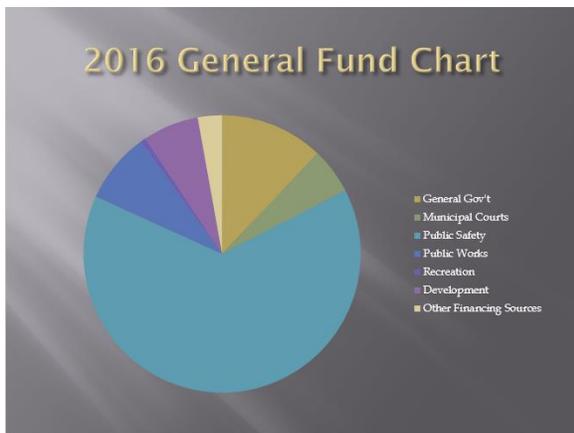
<u>REVENUES</u>	<u>IMPACT</u>
PROPERTY TAXES	\$ 5,806,066
SALES TAX	\$ 3,183,607
OCCUPATION TAX	\$ 1,020,000
FINES & FORFEITURES	\$ 1,050,000
OTHER FINANCING SOURCES	\$ 456,000

- A total of \$141,500 is allocated for one administrative staff and reorganization of the police department.
- General Fund also added \$120,000 website design and rebranding of the City.
- A committed minimal portion of \$25,000 from the General Fund Balance will be used as a transfer to the Mainstreet Tourism Fund to assist in funding the Amphitheater in FY 2017.
- A total of \$70,000 is allocated for 101 South Glynn Street to finish the inside of the building in order to rent out.
- The City was able to fund a 1.5% pay increase for 2017.
- The City's health insurance premium costs decreased due to a recreated plan (1-tier) created for fiscal year 2017. We will continue to make changes to the health care plan until it meets our needs.

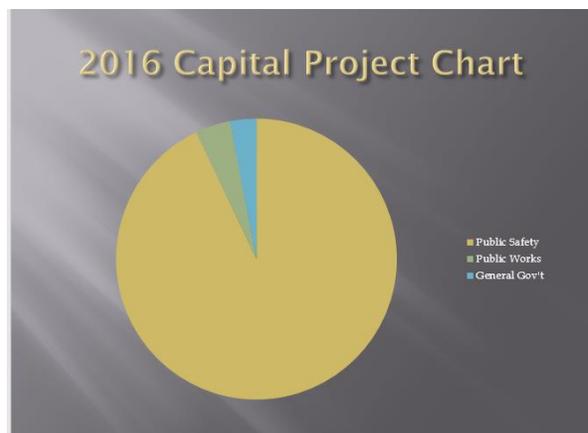
CITY OF FAYETTEVILLE

- A total of \$50,000 is allocated for an assessment of the Wastewater Plant and the City received an increase from our Solid Waste provider in the amount of 3% but was not passed on to our customers.

Additionally, the FY 2017 Budget allows the City to continue to provide quality services and additional capital improvements to enhance the livability of the citizens within the City with a slight increase. The 2017 Budget is predicated on a tax rate of 3.874 mills which is the same rate as last year but will generate an additional \$144,129 in tax dollars. The chart below shows the City's Tax Dollar:



General Gov't:	12%
Municipal Court:	5%
Public Safety:	64%
Public Works:	8%
Recreation:	1%
Development:	7%
Other Financing Sources:	3%



Public Safety:	93%
Public Works:	4%
General Gov't:	3%

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Proposed Ordinance No. 0-12-16
Subject Matter: 2017 Fiscal Year Budget
Date First Presented at Council Public Meeting: 6-16-2016
Date of Second Reading and Adoption: 07-21-2016
Date of Public Notice Published in *Fayette News*:

CITY OF FAYETTEVILLE
COUNTY OF FAYETTE
STATE OF GEORGIA

ORDINANCE NUMBER

CITY OF FAYETTEVILLE, GEORGIA

PREAMBLE/FINDINGS OF FACTS

An Ordinance to provide for Adoption of a Budget Containing Estimates of Revenue and Expenditure for The City of Fayetteville, Georgia for The Fiscal Year Beginning August 1, 2016 And Ending July 31, 2017.

Be It Ordained by The Mayor and Council of the City of Fayetteville, Georgia:

Section 1. That for The Revenues and Expenditures of the Government and Its Activities for The Fiscal Year, Beginning August 1, 2016 And Ending July 31, 2017 The Amounts in the Following Sections Are Hereby Adopted.

Section 2. That for The Said Fiscal Year the General Fund, The Water and Sewer Fund, The Solid Waste and Recycling Fund, The Capital Projects Fund, The Impact Fee Fund The SPLOST Fund, The Cemetery Trust Fund, The Confiscated Assets Fund, The Hotel/Motel Tax Fund, The Vehicle Rental Excise Tax Fund, The Downtown Development Authority, and The Main Street Tourism Fund, and Veterans Memorial Fund Is Hereby Adopted as Follows:

Section 3: This Ordinance Shall Become Effective Upon Its Passage and Adoption.

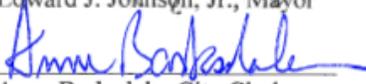
All Ordinances, Or Parts of Ordinances, Inconsistent with This Ordinance Are Hereby Repealed.

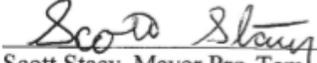
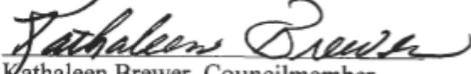
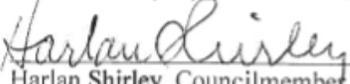
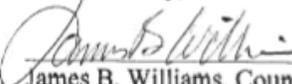
CITY OF FAYETTEVILLE

FUND		
GENERAL FUND		
General Government	\$	1,497,235
Judicial	\$	659,001
Public Safety	\$	7,818,952
Public Works	\$	1,020,182
Housing and Development	\$	827,509
Other Uses	\$	541,553
TOTAL GENERAL FUND	\$	12,364,432
ENTERPRISE FUNDS:		
Water and Sewer Fund	\$	6,553,970
Solid Waste Fund	\$	689,850
TOTAL ENTERPRISE FU	\$	7,243,820
TOTAL SPECIAL REVENUE FUN	\$	435,605
TOTAL CAPITAL PROJECTS FU	\$	7,942,680
TOTAL COMPONENT UNITS	\$	1,270,519
TOTAL ALL FUNDS	\$	29,257,056

APPROVED BY THE MAYOR AND COUNCIL OF THE CITY OF FAYETTEVILLE, at a regular meeting of the Mayor and Council on the 21st day of July, 2016, by the following voting for adoption:

ATTEST:

 Edward J. Johnson, Jr., Mayor

 Anne Barksdale, City Clerk


 Scott Stacy, Mayor Pro-Tem

 Kathaleen Brewer, Councilmember
 Absent
 Paul C. Oddo, Jr., Councilmember

 Harlan Shirley, Councilmember

 James B. Williams, Councilmember

CITY OF FAYETTEVILLE

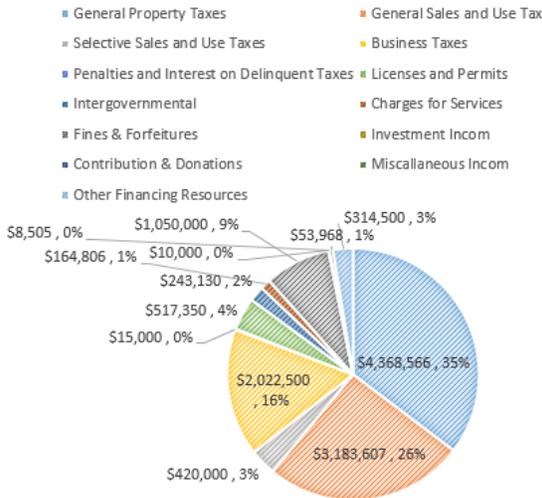


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CITY OF FAYETTEVILLE

SECTION I: GENERAL FUND – MAJOR FUND

GENERAL FUND REVENUES



Analyzing financial trends can be extremely valuable in gauging a government’s fiscal health. The chart below illustrates the major categories of General Fund revenue anticipated by the City in 2016. The largest sources of General Fund resources are: General Property Taxes - \$4,368,566 or 35%, Local Option Sales Tax - \$3,183,607 or 26% of the total General Fund Revenue. Business Tax make up the third largest source at \$2,022,500 or 16% followed by Fines and Forfeitures making up \$1,050,000 or 9%. License and Permits, Selective Sales and Use Tax, Other Financing Sources, Intergovernmental

and Charges for Services revenues round out the diverse financial resource streams within the General Fund.

Due to the overall increase in revenues, the City was able to fund some service level increases for 2017. All employees will receive a wage increase of 1.5%. Staffing changes consisted of several new positions as well as some reclassifications, due to changes in the level and type of services being provided by the City.

Tax Revenues

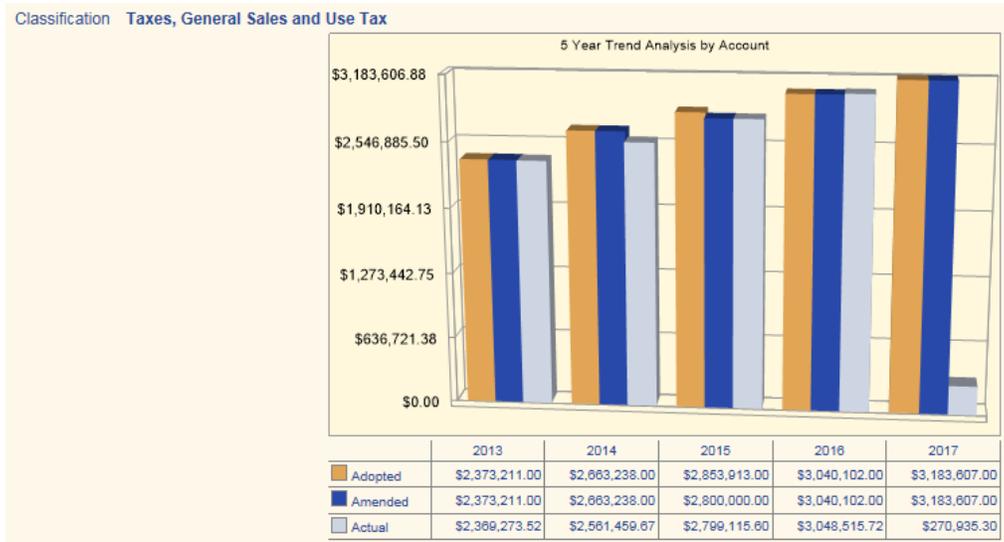
The chart below shows the history of the City’s actual tax revenues from 2013 to projected FY 2017 budget.

Local Option Sales Tax

The City relies heavily on the Local Option Sales Tax (LOST) as is evidenced by the anticipated receipt of some \$3,183,607 estimated from this source in 2017, which is an increase of \$143,505 over the amount projected for 2016. Since the citizens first voted to implement this as a source of municipal financing, the City has depended on it to deliver high quality services to the citizens and offset significant millage rate increases in property taxes. This sales tax consists of a one percent sales tax collected by businesses and remitted to the State of Georgia monthly, where the distribution is made to the cities and counties. In 2017 this source of revenue accounts for 26% of the total General Fund revenues, making this revenue sources the largest for General Fund operations.

CITY OF FAYETTEVILLE

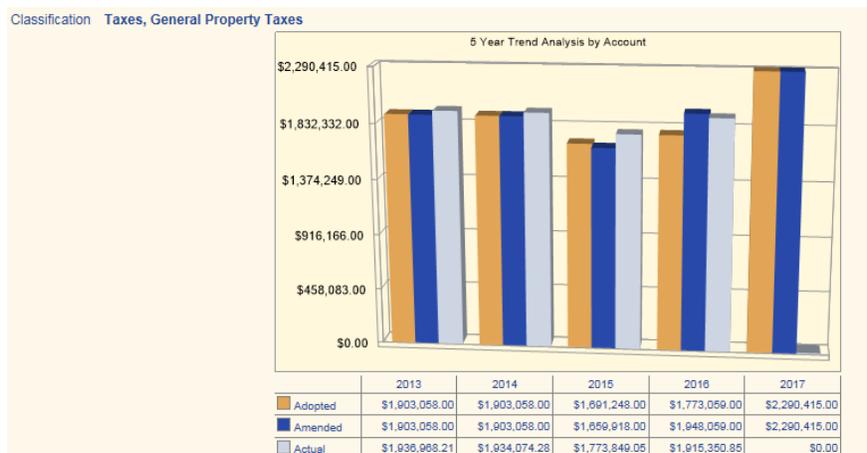
The chart below illustrates the changes in sales tax collections from 2013 to projected FY 2017 budget.



Property Tax

Property tax revenues are comprised of the ad valorem tax on property and its associated penalties for delinquent tax, intangible taxes, motor vehicle tax, public utility tax and TAD. Real property is assessed at 40% of its fair market value Public utility assessments are finalized by the State of Georgia each year. The property taxes levied on taxable assessed valuation in the City are billed mid-September of each year, with a due date of approximately October 31st. If taxes are not paid by the due date, a penalty of one percent of the base tax is automatically added each month until the account is paid in full. Property is generally subject to a tax sale once taxes are more than five-months delinquent.

In 2016, property taxes combined are expected to garner \$2,898,124 as opposed to the \$2,498,385 in 2016; this represents an increase of \$399,739. The chart below shows how the recovery is starting to begin as percentage change (Real Property – Current Year).

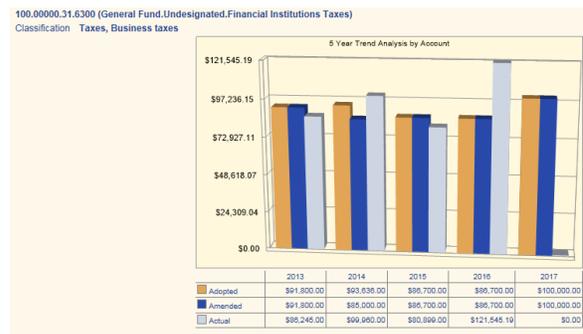
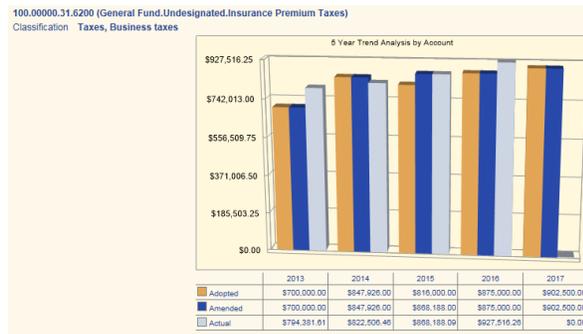
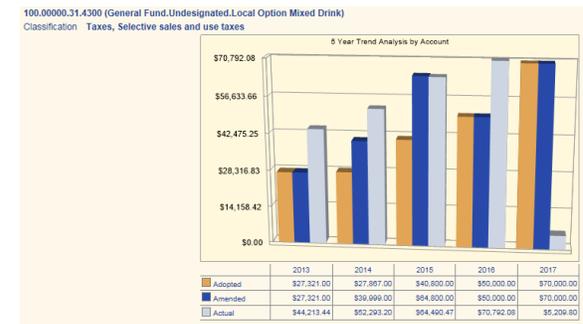
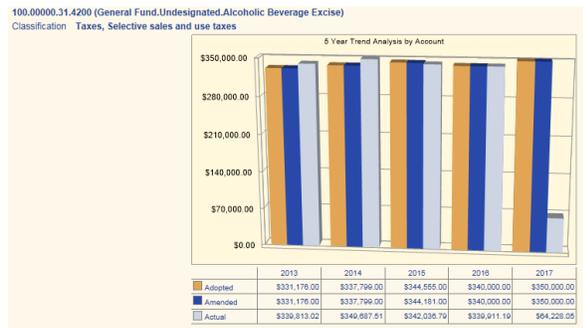
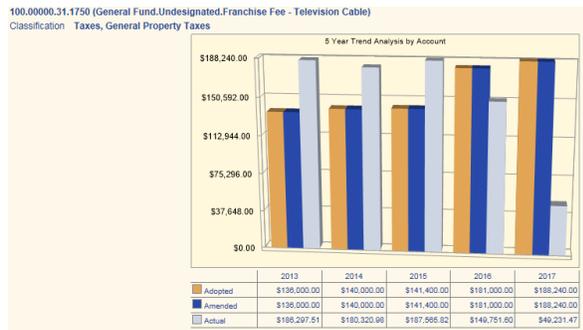
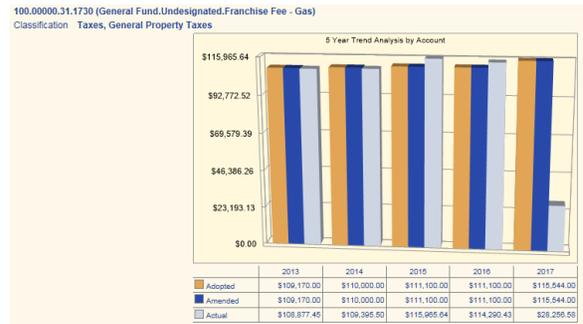
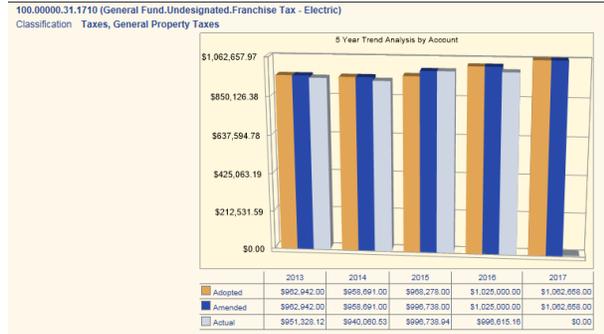


CITY OF FAYETTEVILLE

Excise (Franchise Taxes)

Taxes in the Excise tax category include: Insurance Premiums, Beer and Wine Tax, Alcoholic Beverage Tax and Franchise Taxes (Gas, Cable TV, Telephone and Electricity). Franchise taxes are typically collected by utility companies and remitted to the City. Fees are usually based on gross revenues of the business and are generally paid if not monthly, quarterly to the City.

The charts below show the history of excise tax collections and projections from 2013 to projected FY 2017 budget.



CITY OF FAYETTEVILLE

We are projecting an overall 1% increase from the 2016 budgeted revenues for 2017. We expect a \$27,000 increase in the insurance premium taxes due to the growth in population for Fayetteville over the past ten years. Franchise fees are expected to increase by 4%. Telephone tax continues to show a slight decrease which is mostly attributed to the technology era we live in today. The decrease is felt to be mainly due to increased wireless technology. Most other excise taxes remained fairly consistent with 2015. The chart above depicts 2017 budgeted revenues for Excise taxes. Overall, the City expects to collect \$2,892,942 in Excise taxes, an increase of \$124,172 from the FY 2016 budget of \$2,768,800.

Occupational Tax and Alcohol Licenses

Occupational tax certificate renewals for annual and retail businesses are mailed in December of each year, with a due date of March 31st. The penalty of late submission is 10% plus 1.5% per month until paid in full. Additionally, Code Enforcement may issue citations for those who fail to renew by May 1st, which could result in a fine by the Municipal Court Judge.

Alcohol license renewals are mailed in October each year, with a due date of approximately December 1st of at least half the fee; the remaining fee with a due date of March 31st. All establishments selling alcohol, either on premise or off-premise, must have a current retail license. If the alcohol license is not renewed by January 1st, the alcohol license is closed. The business will not be allowed to sell alcohol and a \$500 fine will be issued. This is an expensive and time-consuming process, so early renewal is encouraged.

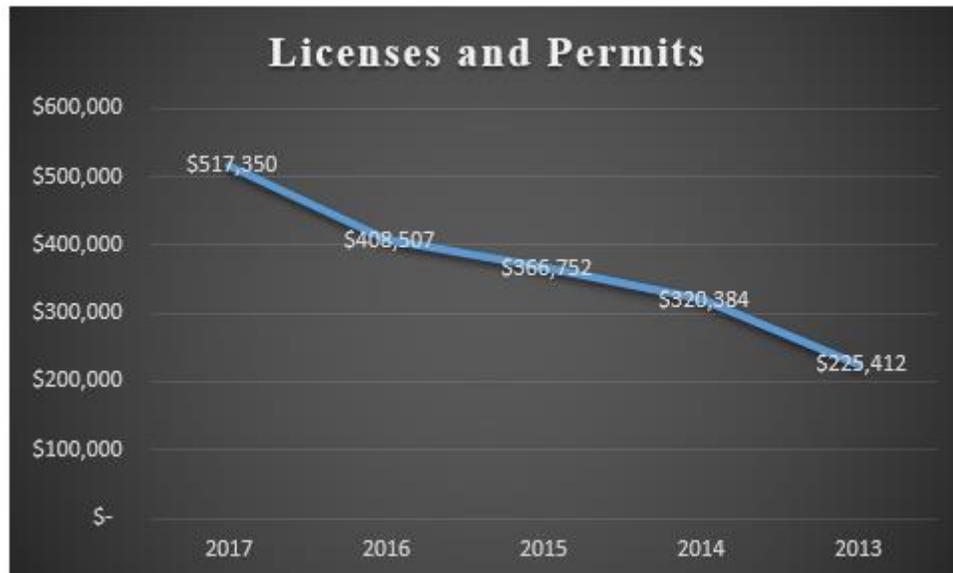
In FY 2017, the City expects to collect \$1,194,650 in Occupational taxes and Alcohol licensing, a \$23,650 or 1% increase from over the FY 2016 budget of \$1,171,000. The chart below shows the number of actual occupational tax certificates issued by the City

	Occupational Taxes				
	<i>Number of Occupational Tax Certificates Issued by City</i>				
	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
<i>Occupational Taxes</i>	2217	2183	2409	2500	2269
Total	2217	2183	2409	2500	2269

Licenses and Permits

Licenses and permits have been and continue to be another revenue source that is a concern for the City since the great recession. Since we saw such an incredible collection in 2013, it made sense that we saw an increase in 2014 over 2013. We expected to see continued slow growth in this industry and what an increase it was. We saw a \$41,785 increase from 2016 over 2015 and is projected to see an even larger increase of \$108,843 in FY2017.

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Service Charges

This category contains revenues from RFP bids, court cost, accident reports, plan developments, false alarms fees, burn permits, sprinkler plan reviews and event activity fees. The City utilizes a Code Enforcement Officer to inspect structures and properties in the City to determine if substandard conditions exist. In 2016, we expect to collect \$164,806 an increase of \$8,256 or 1% over 2016 for these service charges, mainly from court costs and accident reports, since it is almost impossible to project the volume of code enforcement issues that may arise in any given year.

Fines and Forfeitures

Fines and forfeitures are projected to produce a total of \$1,050,000 in FY 2017 an increase of \$50,000 from the 2016 budget of \$1,000,000. Revenues are related to the fines and forfeitures resulting from tickets and investigations by the City of Fayetteville Police Department, some in conjunction with Fayette County Sheriff's Department.

Investment Income

In 2016, this category was budgeted for \$7,500 in revenue. For 2017, there is an increase of \$2,500. There was a \$1,100 change in the Contributions and Donations revenue for 2017. For 2017 there was no change in Miscellaneous revenues from the 2016 budget of \$53,968.

Intergovernmental Revenue

Intergovernmental revenues have totaled less than 1% of total governmental revenues over the past five years. Intergovernmental revenues are mostly made up of revenues from the SAFER Fire Grant and the School Resource Officer. In FY 2017, intergovernmental revenue is estimated to increase to \$243,130 a decrease of \$335,870 from FY 2016.

Other Financing Sources

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Other Financing Sources of revenue includes a total use of unassigned fund balance of \$287,000. FY 2017 estimated a decrease of \$1,824,943 the FY 2016 budget of \$2,139,443.

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FY 2017 General Fund Revenue Summary

FUNCTION	BUDGET FY2016	BUDGET FY2017	\$ CHANGE 2016 - 2017	% CHANGE 2016 - 2017
GENERAL GOVERNMENT	\$ 1,404,529	\$ 1,497,235	\$ 92,706	-7%
JUDICIAL	\$ 639,082	\$ 659,001	\$ 19,919	-1%
PUBLIC SAFETY	\$ 7,698,883	\$ 7,960,362	\$ 261,479	-19%
PUBLIC WORKS	\$ 1,019,615	\$ 1,020,182	\$ 567	0%
HOUSING AND DEVELOPMENT	\$ 616,472	\$ 806,359	\$ 189,887	-14%
CULTURE & RECREATION		\$ 80,000	\$ 80,000	-6%
OTHER FINANCING USES	\$ 2,339,912	\$ 348,793	\$ (1,991,119)	148%
TOTAL	\$ 13,718,493	\$ 12,371,932	\$ (1,346,561)	100%

CITY OF FAYETTEVILLE

GENERAL FUND Summary of Revenues

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Board
Fund 100 - General Fund					
Department 00000 - Undesignated					
<i>Taxes</i>					
<i>General Property Taxes</i>					
31.1100	Real property - current year	1,934,074.28	1,773,849.05	1,773,059.00	2,290,415.00
31.1200	Real property - prior year	45,161.62	60,434.28	125,000.00	118,461.00
31.1310	Personal Property - motor vehicle - current	150,965.24	100,176.34	50,000.00	50,000.00
31.1315	TAVT - Title Ad Valorem Tax	447,580.29	432,055.33	475,000.00	365,875.00
31.1340	Intangible Recording Tax	18,986.90	39,950.10	38,543.00	39,314.00
31.1600	Real Estate Transfer (Intangible)	14,377.03	13,602.12	13,783.00	14,059.00
31.1710	Franchise Tax - Electric	940,060.53	996,738.94	1,025,000.00	1,062,658.00
31.1730	Franchise Fee - Gas	109,395.50	115,965.64	111,100.00	115,544.00
31.1750	Franchise Fee - Television Cable	180,320.98	187,565.82	181,000.00	188,240.00
31.1760	Franchise Fee - Telephone	92,135.28	97,733.12	100,000.00	104,000.00
31.1810	TAD Disbursement	.00	7,175.07	20,000.00	20,000.00
<i>General Property Taxes Totals</i>		\$3,933,057.65	\$3,825,245.81	\$3,912,485.00	\$4,368,566.00
<i>General Sales and Use Tax</i>					
31.3100	Local Option Sales Tax	2,561,459.67	2,799,115.60	3,040,102.00	3,183,607.00
<i>General Sales and Use Tax Totals</i>		\$2,561,459.67	\$2,799,115.60	\$3,040,102.00	\$3,183,607.00
<i>Selective sales and use taxes</i>					
31.4200	Alcoholic Beverage Excise	349,687.51	342,036.79	340,000.00	350,000.00
31.4300	Local Option Mixed Drink	52,293.20	64,490.47	50,000.00	70,000.00
<i>Selective sales and use taxes Totals</i>		\$401,980.71	\$406,527.26	\$390,000.00	\$420,000.00
<i>Business taxes</i>					
31.6100	Business and Occupation Taxes	872,430.60	925,728.93	1,000,000.00	1,020,000.00
31.6200	Insurance Premium Taxes	822,506.46	868,188.09	875,000.00	902,500.00
31.6300	Financial Institutions Taxes	99,960.00	80,899.00	86,700.00	100,000.00
<i>Business taxes Totals</i>		\$1,794,897.06	\$1,874,816.02	\$1,961,700.00	\$2,022,500.00
<i>Penalties and interest on delinquent taxes</i>					
31.9100	General Property - Pen & Int	10,614.88	13,217.97	15,000.00	15,000.00
<i>Penalties and interest on delinquent taxes Totals</i>		\$10,614.88	\$13,217.97	\$15,000.00	\$15,000.00
<i>Taxes Totals</i>		\$8,702,009.97	\$8,918,922.66	\$9,319,287.00	\$10,009,673.00
<i>Licenses and Permits</i>					
<i>Business licenses</i>					
32.1100	Alcoholic Beverages Br/Wn/Liq	144,104.65	152,241.65	155,000.00	159,650.00
<i>Business licenses Totals</i>		\$144,104.65	\$152,241.65	\$155,000.00	\$159,650.00
<i>Non-business licenses & permits</i>					
32.2210	Zoning and Land Use	3,802.00	12,415.00	12,000.00	13,500.00
32.2230	Signs	5,035.00	5,925.00	7,000.00	8,000.00

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32.2901	Pool Permits	400.00	375.00	400.00	400.00
32.2902	Demolition Permits	600.00	1,350.00	1,000.00	1,000.00
32.2903	Foundation Permits	3,100.00	3,450.00	4,000.00	5,000.00
32.2904	Low Voltage Permits	750.00	1,425.00	2,000.00	2,500.00
32.2905	Land Disturbance Permit	929.60	2,316.80	3,000.00	3,500.00
32.2906	Reinspection Fees	850.00	1,375.00	1,000.00	1,000.00
32.2920	Other Blasting fee	.00	.00	50.00	50.00
32.2950	Peddler/Solicitation	75.00	150.00	250.00	250.00
32.2990	Other -Other	200.00	1,700.00	1,000.00	1,000.00
32.2991	Precious Metal	1,477.25	449.95	3,000.00	3,000.00
32.3120	Building Inspections	115,951.04	150,473.32	165,307.00	250,000.00
32.3130	Plumbing Inspections	11,992.00	15,678.00	15,000.00	25,000.00
32.3140	Electrical inspections	14,634.84	17,484.65	17,500.00	20,000.00
32.3160	Air Conditioning Inspections	16,925.00	24,625.00	20,000.00	22,500.00
<i>Non-business licenses & permits Totals</i>		\$176,721.73	\$239,192.72	\$252,507.00	\$356,700.00
<i>Penalties and interest on delinquent licenses & permits</i>					
32.4100	Business License Penalty	466.35	125.76	500.00	500.00
32.4400	Interest on Business Licenses	399.90	81.34	500.00	500.00
<i>Penalties and interest on delinquent licenses & permits Totals</i>		\$866.25	\$207.10	\$1,000.00	\$1,000.00
<i>Licenses and Permits Totals</i>		\$321,692.63	\$391,641.47	\$408,507.00	\$517,350.00
<i>Intergovernmental Revenues</i>					
<i>Federal government grants</i>					
33.1113	SAFER (DHS FEMA) Fire Grant	.00	305,150.50	500,000.00	177,130.00
<i>Federal government grants Totals</i>		\$0.00	\$305,150.50	\$500,000.00	\$177,130.00
<i>State government grants</i>					
33.4110	State Grant - OP/CAT Direct	9,998.00	.00	.00	.00
33.4250	State Grant - Indirect (Operating/Non Categorical)	15,533.81	684.00	.00	.00
<i>State government grants Totals</i>		\$25,531.81	\$684.00	\$0.00	\$0.00
<i>Local government unit (specify unit) grants</i>					
33.6010	GMA - Safety Grants	3,000.00	5,430.47	.00	.00
33.6100	FCBE - School Resource Officer	44,000.00	44,000.00	79,000.00	66,000.00
<i>Local government unit (specify unit) grants Totals</i>		\$47,000.00	\$49,430.47	\$79,000.00	\$66,000.00
<i>Intergovernmental Revenues Totals</i>		\$72,531.81	\$355,264.97	\$579,000.00	\$243,130.00
<i>Charges for Services</i>					
<i>General government</i>					
34.1190	Other - Court Costs, Fees, and Charges	54,002.11	97,779.17	88,500.00	90,713.00
34.1390	Other - Planning and Development Fees and Charges	7,370.00	10,220.00	8,500.00	8,713.00
34.1401	RFP/Bid Documents Purchase	650.00	2,450.00	.00	.00
34.1910	Other - Election Qualifying Fee	720.00	.00	1,000.00	.00
34.1920	Other - Advertising Fee (Liquor Applications)	3,400.00	1,700.00	4,200.00	5,330.00
<i>General government Totals</i>		\$66,142.11	\$112,149.17	\$102,200.00	\$104,756.00
<i>Public Safety</i>					

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34.2120	Accident Reports - Police Services	32,797.91	34,283.81	32,000.00	35,000.00
34.2130	False Alarm Fees - Police Services	15,895.29	12,205.17	.00	22,500.00
34.2140	Parade App/Permit Fee	.00	.00	20,000.00	.00
34.2211	Commercial Burn Permit - Special Fire Protection Services	.00	100.00	500.00	500.00
34.2212	Sprinkler Plan Review Fee - Special Fire Protection Services	350.00	1,350.00	1,500.00	2,000.00
	<i>Public Safety Totals</i>	\$49,043.20	\$47,938.98	\$54,000.00	\$60,000.00
	<i>Other Charges for Services</i>				
34.9300	Bad Check Fees	140.00	60.00	350.00	50.00
	<i>Other Charges for Services Totals</i>	\$140.00	\$60.00	\$350.00	\$50.00
	<i>Charges for Services Totals</i>	\$115,325.31	\$160,148.15	\$156,550.00	\$164,806.00
	<i>Fines and Forfeitures</i>				
	<i>Fines & Forfeitures</i>				
35.1170	Municipal - Court Fines and Forfeitures	1,022,454.23	887,814.44	1,000,000.00	1,050,000.00
	<i>Fines & Forfeitures Totals</i>	\$1,022,454.23	\$887,814.44	\$1,000,000.00	\$1,050,000.00
	<i>Fines and Forfeitures Totals</i>	\$1,022,454.23	\$887,814.44	\$1,000,000.00	\$1,050,000.00
	<i>Investment Income</i>				
	<i>Investment Revenue</i>				
36.1000	Interest income	5,893.22	8,216.50	7,500.00	10,000.00
	<i>Investment Revenue Totals</i>	\$5,893.22	\$8,216.50	\$7,500.00	\$10,000.00
	<i>Investment Income Totals</i>	\$5,893.22	\$8,216.50	\$7,500.00	\$10,000.00
	<i>Contributions & Donations from private sources</i>				
	<i>Contributions & Donations from private sources</i>				
37.1000	Contributions and Donations	34,543.50	.00	1,900.00	2,185.00
37.1002	Landscaping and reforestation	1,202.00	1,889.17	.00	.00
37.1010	Donation - JR Academy Police	1,045.05	611.09	500.00	575.00
37.1011	Donation - Shop with a Cop PD	1,897.17	2,129.57	5,000.00	5,745.00
	<i>Contributions & Donations from private sources Totals</i>	\$38,687.72	\$4,629.83	\$7,400.00	\$8,505.00
	<i>Contributions & Donations from private sources Totals</i>	\$38,687.72	\$4,629.83	\$7,400.00	\$8,505.00
	<i>Miscellaneous Revenue</i>				
	<i>Rent and Royalties</i>				
38.1002	Tower - Rent and Royalties	48,467.24	48,967.44	40,806.00	48,968.00
	<i>Rent and Royalties Totals</i>	\$48,467.24	\$48,967.44	\$40,806.00	\$48,968.00
	<i>Other</i>				
38.9000	Other Miscellaneous Income	6,420.54	869.09	5,000.00	5,000.00
	<i>Other Totals</i>	\$6,420.54	\$869.09	\$5,000.00	\$5,000.00
	<i>Miscellaneous Revenue Totals</i>	\$54,887.78	\$49,836.53	\$45,806.00	\$53,968.00
	<i>Other Financing Sources</i>				
	<i>Interfund transfer in</i>				
39.1104	Operating Transfer In - Impact Fees	25,762.71	7,306.14	7,500.00	15,000.00
39.1107	Operating Transfer In - Veterans Memorial	5,596.23	.00	.00	.00
39.1108	Operating Transfer In - SPLOST Fund	40,997.18	.00	.00	.00

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39.1201	Appropriate Unreserve Fund Balance	.00	.00	2,121,943.00	287,000.00
	<i>Interfund transfer in Totals</i>	\$72,356.12	\$7,306.14	\$2,129,443.00	\$302,000.00
	<i>Proceeds from Capital Asset Disposition</i>				
39.2100	Sale of Assets	14,614.67	32,196.59	10,000.00	12,500.00
	<i>Proceeds from Capital Asset Disposition Totals</i>	\$14,614.67	\$32,196.59	\$10,000.00	\$12,500.00
	<i>Other Financing Sources Totals</i>	\$86,970.79	\$39,502.73	\$2,139,443.00	\$314,500.00
	Department 00000 - Undesignated Totals	\$10,420,453.46	\$10,815,977.28	\$13,663,493.00	\$12,371,932.00
Fund	100 - General Fund Totals	\$10,420,453.46	\$10,815,977.28	\$13,663,493.00	\$12,371,932.00

CITY OF FAYETTEVILLE

FY 2017 General Fund Expenditures

Expenditures by Function

The City is organized into 7 functions: General Government, Judicial, Public Safety, Public Works, Community Development (Housing and Development), Debt Service and Other Financing Uses. Listed below are the departments under each function's heading, as well as each function's General Fund expenditures summaries. More detailed expenditures for each function are discussed in the Departmental Summaries section of this document.

General Government Function

The General Government function is comprised of the following departments:

- City Council
- City Manager
 - City Clerk
 - Elections
 - City Attorney
 - Finance
 - Information Technology
 - City Hall Building
 - Human Resources

Judicial Function

The Judicial function is comprised of two (2) departments, however, all departments report to the Finance Director:

- Municipal Court
- Municipal Court Judge

Public Safety

The Public Safety function is comprised of the following departments:

- Police Department
 - Police Administration
 - Investigations
 - Police Operations
 - Police Stations and Buildings
 - Support and Services
- Fire Department
 - Fire Administration
 - Fire Fighting
 - Fire Prevention

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- Fire Training
- Station 91 & HQ
- Station 92
- Station 93

Public Works

The Public Works function is comprised two (2) departments:

- Public Works Administration
- Highways and Streets

Community Development

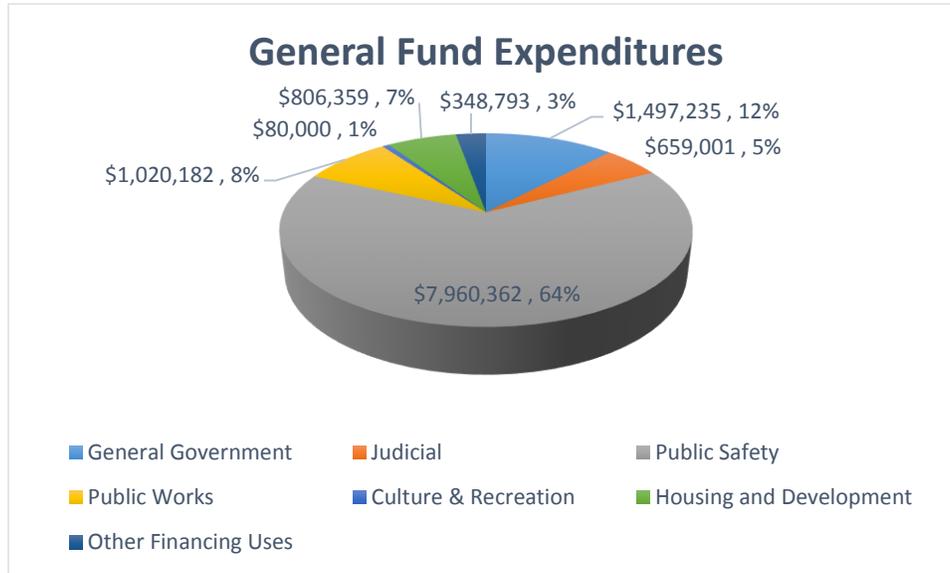
The Community Development function is comprised of the following three (3) departments that are listed in the Highways and Streets category:

- Protective Inspection
- Planning and Zoning
- Engineering

Other Financing Uses

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The chart below illustrates the major categories of the General Fund expenditures by function. The Public Safety function accounts for the largest appropriation in the General Fund at 64%. The General Government makes up the second largest expenditure group at 12% of total, followed by the Public Works at 8%. The Public Works, Judicial, Community Development (Housing and Development) and Culture and Recreation functions follow, in that order.



Summary of Uses (Expenditures and Transfers)

As illustrated in the following chart, total General Fund uses are budgeted to decrease by \$1,346,561, primarily as the result of the Hood Avenue project that was funded last fiscal year. The City was able to budget for some critical additional items and Fire Station 93. The City projects being able to more efficiently and effectively serve its citizens and customers with additional funding available in the 2017 budget.

FUNCTION	BUDGET FY2016	BUDGET FY2017	% OF FY2017 TOTAL	\$ CHANGE 2016 - 2017	% CHANGE 2016 - 2017
GENERAL GOVERNMENT	\$ 1,404,529	\$ 1,497,235	12%	\$ 92,706	-7%
JUDICIAL	\$ 639,082	\$ 659,001	5%	\$ 19,919	-1%
PUBLIC SAFETY	\$ 7,698,883	\$ 7,960,362	64%	\$ 261,479	-19%
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HOUSING AND DEVELOPMENT	\$ 616,472	\$ 806,359	7%	\$ 189,887	-14%
CULTURE & RECREATION		\$ 80,000	1%	\$ 80,000	-6%
OTHER FINANCING USES	\$ 2,339,912	\$ 348,793	3%	\$ (1,991,119)	148%
TOTAL	\$ 13,718,493	\$ 12,371,932	100%	\$ (1,346,561)	100%

CITY OF FAYETTEVILLE

Summary of Expenditures

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Initialized
Fund 100 - General Fund					
Department 11100 - Governing Body					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	25,975.00	25,200.00	37,800.00	45,900.00
51.2100	Group Insurance	14,250.39	13,540.26	18,250.00	18,017.00
51.2200	Social Security (FICA) Contributions	1,645.70	1,678.47	3,300.00	3,512.00
51.2400	Retirement Contributions	10,108.08	5,648.76	6,500.00	7,130.00
51.2600	Unemployment Insurance	15.73	17.36	200.00	40.00
51.2700	Workers' Compensation	75.89	72.66	200.00	75.00
51.2900	Other Employee Benefits	5,840.62	5,909.02	8,250.00	540.00
<i>Personal services and employee benefits Totals</i>		\$57,911.41	\$52,066.53	\$74,500.00	\$75,214.00
<i>Purchased / contracted services</i>					
52.1200	Professional	.00	1,982.09	2,158.00	6,000.00
52.2200	Repairs and Maintenance	2,003.00	457.22	790.00	700.00
52.3100	Insurance, Other Than Employee Benefits	22,709.88	22,434.12	15,360.00	22,000.00
52.3200	Communications	3,667.26	3,497.14	3,686.00	3,600.00
52.3300	Advertising	222.00	35.00	215.00	180.00
52.3400	Printing and Binding	480.35	267.00	512.00	1,560.00
52.3500	Travel	7,080.42	10,107.33	13,197.00	13,000.00
52.3600	Dues and Fees	6,511.10	5,564.73	6,144.00	6,144.00
52.3700	Education and Training	12,585.81	8,370.00	7,745.00	7,822.00
<i>Purchased / contracted services Totals</i>		\$55,259.82	\$52,714.63	\$49,807.00	\$61,006.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	1,462.44	1,790.90	1,792.00	16,792.00
53.1400	Books and Periodicals	912.39	.00	.00	.00
53.1700	Other Supplies	.00	648.00	.00	.00
<i>Supplies Totals</i>		\$2,374.83	\$2,438.90	\$1,792.00	\$16,792.00
Department 11100 - Governing Body Totals		\$115,546.06	\$107,220.06	\$126,099.00	\$153,012.00
Department 11300 - Clerk of Council					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	19,033.14	21,011.37	36,106.00	40,599.00
51.2100	Group Insurance	2,127.79	4,160.97	4,785.00	4,300.00
51.2200	Social Security (FICA) Contributions	1,333.33	1,240.34	2,925.00	3,110.00
51.2400	Retirement Contributions	379.86	382.37	570.00	670.00
51.2600	Unemployment Insurance	3.80	3.81	45.00	8.00
51.2700	Workers' Compensation	17.03	41.01	150.00	60.00
51.2900	Other Employee Benefits	70.83	70.68	50.00	275.00
<i>Personal services and employee benefits Totals</i>		\$22,965.78	\$26,910.55	\$44,631.00	\$49,022.00
<i>Purchased / contracted services</i>					
52.2200	Repairs and Maintenance	233.92	96.90	104.00	150.00

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52.3100	Insurance, Other Than Employee Benefits	.00	.00	28.00	.00
52.3200	Communications	593.78	482.92	614.00	614.00
52.3300	Advertising	12.00	.00	.00	.00
52.3400	Printing and Binding	95.25	83.60	435.00	100.00
52.3500	Travel	3,954.40	1,179.20	2,688.00	2,500.00
52.3600	Dues and Fees	67.00	185.00	106.00	200.00
52.3700	Education and Training	575.00	1,971.43	2,913.00	2,500.00
<i>Purchased / contracted services Totals</i>		\$5,531.35	\$3,999.05	\$6,888.00	\$6,064.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	348.61	304.15	451.00	500.00
53.1400	Books and Periodicals	256.51	293.94	161.00	100.00
53.1700	Other Supplies	.00	36.00	.00	.00
<i>Supplies Totals</i>		\$605.12	\$634.09	\$612.00	\$600.00
Department 11300 - Clerk of Council Totals		\$29,102.25	\$31,543.69	\$52,131.00	\$55,686.00
Department 13200 - City Manager					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	48,486.84	60,124.71	71,250.00	87,665.00
51.2100	Group Insurance	5,876.65	10,663.79	14,253.00	13,655.00
51.2200	Social Security (FICA) Contributions	3,570.48	4,531.96	5,500.00	6,700.00
51.2400	Retirement Contributions	885.82	238.49	10,687.00	14,430.00
51.2600	Unemployment Insurance	3.80	7.60	30.00	10.00
51.2700	Workers' Compensation	114.35	183.75	225.00	300.00
51.2900	Other Employee Benefits	22.42	31.32	40.00	588.00
<i>Personal services and employee benefits Totals</i>		\$58,960.36	\$75,781.62	\$101,985.00	\$123,348.00
<i>Purchased / contracted services</i>					
52.1300	Technical	.00	45.00	109.00	.00
52.2200	Repairs and Maintenance	789.04	96.90	169.00	169.00
52.3100	Insurance, Other Than Employee Benefits	535.05	494.34	551.00	551.00
52.3200	Communications	3,579.25	1,171.03	1,097.00	2,000.00
52.3300	Advertising	78.00	.00	.00	.00
52.3400	Printing and Binding	.00	35.00	108.00	.00
52.3500	Travel	256.97	1,079.17	2,709.00	5,025.00
52.3600	Dues and Fees	202.00	600.00	1,011.00	2,000.00
52.3700	Education and Training	425.00	2,529.37	3,794.00	3,900.00
<i>Purchased / contracted services Totals</i>		\$5,865.31	\$6,050.81	\$9,548.00	\$13,645.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	55.74	1,308.29	568.00	945.00
53.1400	Books and Periodicals	.00	30.00	.00	.00
53.1700	Other Supplies	.00	108.00	.00	.00
<i>Supplies Totals</i>		\$55.74	\$1,446.29	\$568.00	\$945.00
Department 13200 - City Manager Totals		\$64,881.41	\$83,278.72	\$112,101.00	\$137,938.00
Department 14000 - Elections					

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<i>Purchased / contracted services</i>					
52.3300	Advertising	.00	.00	1,000.00	.00
52.3850	Contract Labor	.00	.00	14,000.00	.00
<i>Purchased / contracted services Totals</i>		\$0.00	\$0.00	\$15,000.00	\$0.00
Department 14000 - Elections		\$0.00	\$0.00	\$15,000.00	\$0.00
Totals					
Department 15100 - Financial Administration					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	189,350.99	211,423.89	322,422.00	329,850.00
51.2100	Group Insurance	30,771.24	36,923.45	40,000.00	45,300.00
51.2200	Social Security (FICA) Contributions	13,148.35	15,069.74	19,188.00	25,250.00
51.2400	Retirement Contributions	14,827.23	13,509.79	15,000.00	47,159.00
51.2600	Unemployment Insurance	31.35	34.71	50.00	50.00
51.2700	Workers' Compensation	617.96	640.40	800.00	500.00
51.2900	Other Employee Benefits	596.60	555.08	800.00	2,222.00
<i>Personal services and employee benefits Totals</i>		\$249,343.72	\$278,157.06	\$398,260.00	\$450,331.00
<i>Purchased / contracted services</i>					
52.1200	Professional	26,950.00	17,638.31	24,032.00	24,513.00
52.1300	Technical	2,041.45	1,987.27	1,824.00	2,600.00
52.2200	Repairs and Maintenance	12,425.79	9,388.14	12,163.00	10,000.00
52.2320	Rental of Equipment and Vehicles	.00	.00	1,044.00	.00
52.3100	Insurance, Other Than Employee Benefits	535.05	494.34	685.00	400.00
52.3200	Communications	6,064.59	7,204.21	10,111.00	6,557.00
52.3300	Advertising	1,766.00	1,425.05	1,118.00	2,260.00
52.3400	Printing and Binding	341.05	354.91	1,184.00	360.00
52.3500	Travel	4,845.79	5,719.41	6,523.00	7,020.00
52.3600	Dues and Fees	10,626.51	28,873.07	25,600.00	26,624.00
52.3700	Education and Training	5,923.00	2,713.24	5,192.00	6,485.00
52.3850	Contract Labor	12,747.93	14,214.77	40,004.00	40,004.00
52.3900	Other	.00	.00	108.00	.00
<i>Purchased / contracted services Totals</i>		\$84,267.16	\$90,012.72	\$129,588.00	\$126,823.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	9,005.04	10,264.28	10,288.00	11,700.00
53.1270	Energy - Gasoline/Diesel	20.20	.00	111.00	.00
53.1400	Books and Periodicals	704.70	607.82	712.00	700.00
53.1600	Small Equipment	.00	.00	7,703.00	.00
53.1700	Other Supplies	.00	72.00	218.00	674.00
<i>Supplies Totals</i>		\$9,729.94	\$10,944.10	\$19,032.00	\$13,074.00
<i>Capital Outlay</i>					
54.2500	Other Equipment	.00	.00	100,000.00	.00
<i>Capital Outlay Totals</i>		\$0.00	\$0.00	\$100,000.00	\$0.00
Department 15100 - Financial Administration		\$343,340.82	\$379,113.88	\$646,880.00	\$590,228.00
Totals					
Department 15300 - Law					

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<i>Purchased / contracted services</i>					
52.1200	Professional	67,001.40	97,374.60	105,085.00	113,946.00
52.3200	Communications	26.06	.00	.00	.00
<i>Purchased / contracted services Totals</i>		\$67,027.46	\$97,374.60	\$105,085.00	\$113,946.00
<i>Supplies</i>					
53.1400	Books and Periodicals	1,000.00	.00	.00	.00
<i>Supplies Totals</i>		\$1,000.00	\$0.00	\$0.00	\$0.00
Department 15300 - Law Totals		\$68,027.46	\$97,374.60	\$105,085.00	\$113,946.00
Department 15350 - Data Processing (Info Tech)					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	57,358.07	60,538.93	152,671.00	146,850.00
51.2100	Group Insurance	14,850.27	19,382.63	22,805.00	24,700.00
51.2200	Social Security (FICA) Contributions	4,073.65	4,656.09	6,000.00	11,250.00
51.2400	Retirement Contributions	6,408.84	10,890.36	28,680.00	27,899.00
51.2600	Unemployment Insurance	7.60	4.60	70.00	10.00
51.2700	Workers' Compensation	95.45	163.00	150.00	250.00
51.2900	Other Employee Benefits	70.83	95.25	342.00	963.00
<i>Personal services and employee benefits Totals</i>		\$82,864.71	\$95,730.86	\$210,718.00	\$211,922.00
<i>Purchased / contracted services</i>					
52.1100	Office / Administrative	376.39	121.97	.00	.00
52.1200	Professional	90.64	.00	.00	3,000.00
52.1300	Technical	45.00	.00	.00	.00
52.2200	Repairs and Maintenance	10,507.69	28,657.87	23,909.00	14,409.00
52.2320	Rental of Equipment and Vehicles	.00	.00	338.00	338.00
52.3100	Insurance, Other Than Employee Benefits	535.05	494.34	802.00	802.00
52.3200	Communications	1,050.63	16,469.83	975.00	975.00
52.3500	Travel	2,086.18	2,056.01	1,527.00	1,527.00
52.3600	Dues and Fees	124.00	75.00	94.00	94.00
52.3700	Education and Training	285.00	571.43	2,306.00	2,306.00
<i>Purchased / contracted services Totals</i>		\$15,100.58	\$48,446.45	\$29,951.00	\$23,451.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	12,897.86	10,790.28	11,699.00	11,699.00
53.1600	Small Equipment	.00	1,499.00	2,199.00	13,699.00
53.1700	Other Supplies	.00	36.00	.00	.00
<i>Supplies Totals</i>		\$12,897.86	\$12,325.28	\$13,898.00	\$25,398.00
Department 15350 - Data Processing (Info Tech) Totals		\$110,863.15	\$156,502.59	\$254,567.00	\$260,771.00
Department 15400 - Human Resources					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	19,186.69	65,076.58	65,440.00	40,810.00
51.2100	Group Insurance	(1,353.59)	7,446.25	5,755.00	4,299.00
51.2200	Social Security (FICA) Contributions	1,432.97	4,766.44	6,000.00	3,125.00
51.2400	Retirement Contributions	.00	40.87	6,000.00	7,537.00

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51.2600	Unemployment Insurance	3.79	7.61	60.00	10.00
51.2700	Workers' Compensation	39.96	33.71	150.00	150.00
51.2900	Other Employee Benefits	65.27	104.09	230.00	486.00
<i>Personal services and employee benefits Totals</i>		\$19,375.09	\$77,475.55	\$83,635.00	\$56,417.00
<i>Purchased / contracted services</i>					
52.1200	Professional	3,124.68	.00	.00	.00
52.1300	Technical	45.00	.00	.00	.00
52.2200	Repairs and Maintenance	2,072.08	4,488.31	7,168.00	7,168.00
52.3100	Insurance, Other Than Employee Benefits	151.05	206.34	1,553.00	1,553.00
52.3200	Communications	.00	.00	34.00	34.00
52.3300	Advertising	76.00	.00	.00	.00
52.3500	Travel	46.24	2,016.77	548.00	1,003.00
52.3600	Dues and Fees	640.42	345.00	108.00	500.00
52.3700	Education and Training	160.00	1,185.43	1,024.00	1,024.00
52.3850	Contract Labor	17,882.61	.00	.00	.00
<i>Purchased / contracted services Totals</i>		\$24,198.08	\$8,241.85	\$10,435.00	\$11,282.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	4,609.51	1,891.59	7,559.00	7,559.00
53.1101	Wellness Program Supplies	.00	2,558.66	4,174.00	4,174.00
53.1400	Books and Periodicals	72.00	.00	435.00	435.00
<i>Supplies Totals</i>		\$4,681.51	\$4,450.25	\$12,168.00	\$12,168.00
Department 15400 - Human Resources Totals		\$48,254.68	\$90,167.65	\$106,238.00	\$79,867.00
Department 15650 - General Government Buildings					
<i>Purchased / contracted services</i>					
52.2200	Repairs and Maintenance	58,096.18	27,513.70	94,808.00	44,808.00
52.2320	Rental of Equipment and Vehicles	5,085.61	2,087.78	4,382.00	2,090.00
52.3100	Insurance, Other Than Employee Benefits	2,500.00	.00	.00	.00
52.3200	Communications	11,313.06	16,536.48	12,056.00	11,574.00
52.3400	Printing and Binding	.00	.00	537.00	.00
52.3700	Education and Training	343.77	.00	.00	.00
52.3850	Contract Labor	658.00	631.35	752.00	722.00
<i>Purchased / contracted services Totals</i>		\$77,996.62	\$46,769.31	\$112,535.00	\$59,194.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	4,604.56	6,853.94	6,904.00	4,760.00
53.1210	Energy - Water / Sewer	1,099.60	2,595.16	1,894.00	1,951.00
53.1220	Energy - Natural Gas	8,236.63	5,746.32	7,080.00	6,500.00
53.1230	Energy - Electricity	28,350.37	31,435.21	32,410.00	33,382.00
<i>Supplies Totals</i>		\$42,291.16	\$46,630.63	\$48,288.00	\$46,593.00
Department 15650 - General Government Buildings Totals		\$120,287.78	\$93,399.94	\$160,823.00	\$105,787.00
Department 26500 - Municipal Court					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	95,447.15	133,949.41	138,496.00	181,983.00

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51.1300	Overtime	1,148.39	.00	.00	.00
51.2100	Group Insurance	10,698.99	25,635.92	38,298.00	33,115.00
51.2200	Social Security (FICA) Contributions	6,146.74	9,590.40	11,213.00	12,010.00
51.2400	Retirement Contributions	7,747.06	7,076.26	7,834.00	13,889.00
51.2600	Unemployment Insurance	7.60	17.75	160.00	20.00
51.2700	Workers' Compensation	197.79	232.10	422.00	250.00
51.2900	Other Employee Benefits	70.83	104.08	171.00	1,067.00
<i>Personal services and employee benefits Totals</i>		\$121,464.55	\$176,605.92	\$196,594.00	\$242,334.00
<i>Purchased / contracted services</i>					
52.1200	Professional	47,856.93	52,663.60	55,396.00	55,396.00
52.1300	Technical	45.00	45.00	161.00	45.00
52.2200	Repairs and Maintenance	12,996.74	30,739.52	19,928.00	36,519.00
52.2320	Rental of Equipment and Vehicles	.00	.00	3,372.00	1,000.00
52.3100	Insurance, Other Than Employee Benefits	535.05	494.34	1,902.00	1,902.00
52.3200	Communications	1,106.05	1,326.46	1,867.00	1,867.00
52.3300	Advertising	101.00	121.10	158.00	158.00
52.3400	Printing and Binding	.00	101.60	432.00	250.00
52.3500	Travel	3,564.46	2,593.27	3,505.00	2,600.00
52.3600	Dues and Fees	288,852.43	305,719.20	349,337.00	310,500.00
52.3601	Jail Cost	33,730.25	.00	.00	.00
52.3700	Education and Training	1,909.00	1,225.00	1,024.00	1,024.00
52.3850	Contract Labor	48,514.98	14,010.55	.00	.00
<i>Purchased / contracted services Totals</i>		\$439,211.89	\$409,039.64	\$437,082.00	\$411,261.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	2,532.70	5,116.97	5,048.00	5,048.00
53.1400	Books and Periodicals	574.21	271.07	358.00	358.00
53.1600	Small Equipment	.00	6,773.23	.00	.00
53.1700	Other Supplies	.00	36.00	.00	.00
<i>Supplies Totals</i>		\$3,106.91	\$12,197.27	\$5,406.00	\$5,406.00
Department 26500 - Municipal Court Totals		\$563,783.35	\$597,842.83	\$639,082.00	\$659,001.00
<i>Department 32000 - Police</i>					
<i>Purchased / contracted services</i>					
52.3200	Communications	.00	.03	.00	.00
<i>Purchased / contracted services Totals</i>		\$0.00	\$0.03	\$0.00	\$0.00
Department 32000 - Police Totals		\$0.00	\$0.03	\$0.00	\$0.00
<i>Department 32100 - Police Administration</i>					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	183,858.47	244,730.23	211,638.00	233,330.00
51.2100	Group Insurance	25,916.55	41,971.21	47,550.00	46,265.00
51.2200	Social Security (FICA) Contributions	13,471.58	18,008.01	18,944.00	17,085.00
51.2400	Retirement Contributions	18,241.24	30,310.42	37,085.00	41,915.00
51.2600	Unemployment Insurance	7.60	11.42	51.00	10.00

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51.2700	Workers' Compensation	5,195.75	8,030.75	6,861.00	7,250.00
51.2900	Other Employee Benefits	147.29	148.49	307.00	1,450.00
	<i>Personal services and employee benefits Totals</i>	\$246,838.48	\$343,210.53	\$322,436.00	\$347,305.00
	<i>Purchased / contracted services</i>				
52.1200	Professional	400.00	2,900.00	5,806.00	5,806.00
52.1300	Technical	181.75	716.75	5,370.00	5,370.00
52.2200	Repairs and Maintenance	233.33	2,286.83	2,688.00	2,688.00
52.2320	Rental of Equipment and Vehicles	.00	.00	338.00	338.00
52.3100	Insurance, Other Than Employee Benefits	7,723.05	7,654.83	9,377.00	9,377.00
52.3200	Communications	2,476.72	1,094.92	2,110.00	2,110.00
52.3300	Advertising	1,184.25	1,394.50	2,692.00	2,692.00
52.3400	Printing and Binding	.00	549.69	1,641.00	1,641.00
52.3500	Travel	684.00	2,649.72	3,442.00	3,442.00
52.3600	Dues and Fees	390.00	250.00	1,410.00	1,410.00
52.3700	Education and Training	1,614.00	615.93	2,170.00	2,170.00
	<i>Purchased / contracted services Totals</i>	\$14,887.10	\$20,113.17	\$37,044.00	\$37,044.00
	<i>Supplies</i>				
53.1100	General Supplies and Materials	1,275.11	1,211.90	5,101.00	5,101.00
53.1270	Energy - Gasoline/Diesel	2,480.40	1,802.72	2,015.00	2,015.00
53.1400	Books and Periodicals	799.82	480.78	514.00	514.00
53.1600	Small Equipment	.00	.00	100.00	.00
53.1700	Other Supplies	88.66	295.00	556.00	556.00
	<i>Supplies Totals</i>	\$4,643.99	\$3,790.40	\$8,286.00	\$8,186.00
	Department 32100 - Police Administration Totals	\$266,369.57	\$367,114.10	\$367,766.00	\$392,535.00
	Department 32210 - Criminal Investigation				
	<i>Personal services and employee benefits</i>				
51.1100	Regular Employees	395,264.92	444,251.36	485,947.00	463,216.00
51.1300	Overtime	20,504.93	15,665.21	20,517.00	20,517.00
51.1400	Salary Reimbursement State of Georgia	(2,309.92)	.00	.00	.00
51.2100	Group Insurance	82,614.75	93,911.95	97,961.00	81,609.00
51.2200	Social Security (FICA) Contributions	29,193.87	33,007.82	36,451.00	35,436.00
51.2400	Retirement Contributions	53,933.48	40,728.02	50,794.00	91,235.00
51.2600	Unemployment Insurance	30.40	41.81	350.00	50.00
51.2700	Workers' Compensation	15,057.25	12,081.69	16,823.00	17,500.00
51.2900	Other Employee Benefits	572.41	558.73	854.00	3,160.00
	<i>Personal services and employee benefits Totals</i>	\$594,862.09	\$640,246.59	\$709,697.00	\$712,723.00
	<i>Purchased / contracted services</i>				
52.1300	Technical	208.00	180.00	1,121.00	1,121.00
52.2200	Repairs and Maintenance	4,706.82	10,288.52	11,062.00	11,062.00
52.2320	Rental of Equipment and Vehicles	.00	.00	657.00	657.00
52.3100	Insurance, Other Than Employee Benefits	7,723.05	8,650.04	20,261.00	20,261.00
52.3200	Communications	2,929.23	6,134.64	8,689.00	8,689.00

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52.3400	Printing and Binding	404.00	519.17	1,359.00	1,359.00
52.3500	Travel	64.20	164.00	2,993.00	2,493.00
52.3600	Dues and Fees	3,041.00	3,346.50	3,538.00	3,538.00
52.3700	Education and Training	13.00	623.00	1,253.00	1,753.00
<i>Purchased / contracted services Totals</i>		\$19,089.30	\$29,905.87	\$50,933.00	\$50,933.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	12,336.11	11,275.59	11,872.00	11,872.00
53.1270	Energy - Gasoline/Diesel	27,511.24	23,973.09	22,046.00	22,046.00
53.1400	Books and Periodicals	.00	42.90	109.00	109.00
53.1700	Other Supplies	2,494.97	3,237.86	2,742.00	2,742.00
<i>Supplies Totals</i>		\$42,342.32	\$38,529.44	\$36,769.00	\$36,769.00
Department 32210 - Criminal Investigation Totals		\$656,293.71	\$708,681.90	\$797,399.00	\$800,425.00
Department 32230 - Patrol					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	1,259,817.22	1,341,164.89	1,600,875.00	1,496,436.00
51.1300	Overtime	70,892.72	43,711.92	46,080.00	46,080.00
51.2100	Group Insurance	268,991.36	324,167.61	333,312.00	307,964.00
51.2200	Social Security (FICA) Contributions	97,390.21	96,251.56	114,176.00	103,653.00
51.2400	Retirement Contributions	188,152.37	247,983.15	274,944.00	234,965.00
51.2600	Unemployment Insurance	120.67	131.42	512.00	125.00
51.2700	Workers' Compensation	46,237.81	44,881.71	47,104.00	40,400.00
51.2900	Other Employee Benefits	1,939.15	2,125.97	2,451.00	9,400.00
<i>Personal services and employee benefits Totals</i>		\$1,933,541.51	\$2,100,418.23	\$2,419,454.00	\$2,239,023.00
<i>Purchased / contracted services</i>					
52.1200	Professional	6,067.00	.00	4,098.00	2,244.00
52.1300	Technical	40,890.89	7,116.02	8,146.00	10,000.00
52.2200	Repairs and Maintenance	52,514.29	43,329.42	47,573.00	47,573.00
52.2320	Rental of Equipment and Vehicles	.00	.00	1,106.00	1,106.00
52.3100	Insurance, Other Than Employee Benefits	27,026.73	24,719.78	22,005.00	22,005.00
52.3200	Communications	33,436.63	30,838.82	32,483.00	32,483.00
52.3300	Advertising	1,331.66	.00	.00	5,000.00
52.3400	Printing and Binding	3,049.06	935.95	3,254.00	3,254.00
52.3500	Travel	2,379.00	2,202.90	4,537.00	4,537.00
52.3600	Dues and Fees	743.00	428.50	1,091.00	1,091.00
52.3700	Education and Training	2,415.00	1,426.43	5,927.00	5,927.00
<i>Purchased / contracted services Totals</i>		\$169,853.26	\$110,997.82	\$130,220.00	\$135,220.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	3,117.76	6,311.80	4,096.00	4,896.00
53.1270	Energy - Gasoline/Diesel	114,949.17	102,573.30	93,943.00	93,943.00
53.1400	Books and Periodicals	315.00	.00	109.00	109.00
53.1600	Small Equipment	.00	1,926.87	.00	.00
53.1700	Other Supplies	23,882.50	27,006.37	30,868.00	30,868.00
<i>Supplies Totals</i>		\$142,264.43	\$137,818.34	\$129,016.00	\$129,816.00

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<i>Capital Outlay</i>					
54.2500	Other Equipment	7,998.00	.00	.00	.00
<i>Capital Outlay Totals</i>		<u>\$7,998.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>
Department 32230 - Patrol Totals		\$2,253,657.20	\$2,349,234.39	\$2,678,690.00	\$2,504,059.00
Department 32600 - Police Stations & Buildings					
<i>Purchased / contracted services</i>					
52.2200	Repairs and Maintenance	22,467.62	32,569.63	30,157.00	30,157.00
52.3200	Communications	18,825.35	20,028.92	20,809.00	20,809.00
52.3400	Printing and Binding	.00	201.86	231.00	231.00
52.3700	Education and Training	392.88	.00	93.00	.00
52.3850	Contract Labor	784.00	273.65	693.00	784.00
<i>Purchased / contracted services Totals</i>		<u>\$42,469.85</u>	<u>\$53,074.06</u>	<u>\$51,983.00</u>	<u>\$51,981.00</u>
<i>Supplies</i>					
53.1100	General Supplies and Materials	10,552.17	8,698.85	9,099.00	9,099.00
53.1210	Energy - Water / Sewer	1,848.32	2,319.86	2,172.00	2,172.00
53.1220	Energy - Natural Gas	4,790.42	4,551.86	4,775.00	4,775.00
53.1230	Energy - Electricity	30,502.09	26,727.72	21,706.00	21,706.00
53.1270	Energy - Gasoline/Diesel	.00	.00	653.00	653.00
53.1400	Books and Periodicals	.00	107.06	.00	.00
53.1700	Other Supplies	.00	1,400.00	1,442.00	1,442.00
<i>Supplies Totals</i>		<u>\$47,693.00</u>	<u>\$43,805.35</u>	<u>\$39,847.00</u>	<u>\$39,847.00</u>
Department 32600 - Police Stations & Buildings Totals		\$90,162.85	\$96,879.41	\$91,830.00	\$91,828.00
Department 32950 - Support Services					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	151,385.92	179,032.41	263,113.00	368,868.00
51.1300	Overtime	4,897.37	.00	.00	.00
51.2100	Group Insurance	17,871.35	27,732.32	22,050.00	48,463.00
51.2200	Social Security (FICA) Contributions	11,492.74	13,984.75	23,887.00	28,219.00
51.2400	Retirement Contributions	18,300.39	29,626.48	39,812.00	67,916.00
51.2600	Unemployment Insurance	11.91	19.01	1,537.00	50.00
51.2700	Workers' Compensation	4,501.79	4,319.60	5,512.00	11,000.00
51.2900	Other Employee Benefits	212.56	209.50	367.00	2,440.00
<i>Personal services and employee benefits Totals</i>		<u>\$208,674.03</u>	<u>\$254,924.07</u>	<u>\$356,278.00</u>	<u>\$526,956.00</u>
<i>Purchased / contracted services</i>					
52.1300	Technical	4,211.44	36,993.44	45,590.00	45,590.00
52.2200	Repairs and Maintenance	4,016.36	8,958.17	8,434.00	8,434.00
52.2320	Rental of Equipment and Vehicles	.00	.00	109.00	109.00
52.3100	Insurance, Other Than Employee Benefits	7,723.05	10,550.03	14,833.00	14,833.00
52.3200	Communications	4,078.77	4,519.25	5,018.00	5,018.00
52.3300	Advertising	12.00	93.60	.00	.00
52.3400	Printing and Binding	.00	890.00	2,025.00	2,025.00
52.3500	Travel	582.00	851.12	2,354.00	2,354.00
52.3600	Dues and Fees	4,293.77	4,115.00	4,712.00	4,712.00

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52.3700	Education and Training	3,651.99	6,085.56	4,096.00	4,096.00
52.3850	Contract Labor	29,830.55	32,074.17	.00	.00
<i>Purchased / contracted services Totals</i>		\$58,399.93	\$105,130.34	\$87,171.00	\$87,171.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	22,981.47	22,660.36	37,976.00	74,976.00
53.1102	Shop with a Cop	2,300.00	3,500.00	3,243.00	3,243.00
53.1103	Jr. Police Force	1,210.00	.00	.00	.00
53.1104	Police Explorers	.00	.00	111.00	111.00
53.1270	Energy - Gasoline/Diesel	3,614.66	5,367.25	5,607.00	5,607.00
53.1700	Other Supplies	.00	939.93	7,657.00	7,657.00
<i>Supplies Totals</i>		\$30,106.13	\$32,467.54	\$54,594.00	\$91,594.00
Department 32950 - Support Services Totals		\$297,180.09	\$392,521.95	\$498,043.00	\$705,721.00
Department 35100 - Fire Administration					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	191,012.45	201,978.42	216,466.00	237,188.00
51.2100	Group Insurance	31,277.23	29,755.85	29,696.00	45,399.00
51.2200	Social Security (FICA) Contributions	13,527.20	14,245.65	14,848.00	18,145.00
51.2400	Retirement Contributions	25,502.57	35,344.94	38,400.00	45,495.00
51.2600	Unemployment Insurance	11.40	11.41	20.00	20.00
51.2700	Workers' Compensation	3,254.96	3,681.46	3,328.00	3,240.00
51.2900	Other Employee Benefits	212.55	218.33	205.00	1,520.00
<i>Personal services and employee benefits Totals</i>		\$264,798.36	\$285,236.06	\$302,963.00	\$351,007.00
<i>Purchased / contracted services</i>					
52.1200	Professional	1,535.00	580.00	549.00	1,000.00
52.1300	Technical	118.00	45.00	106.00	500.00
52.2200	Repairs and Maintenance	744.57	1,291.06	1,644.00	1,644.00
52.2320	Rental of Equipment and Vehicles	.00	.00	106.00	.00
52.3100	Insurance, Other Than Employee Benefits	3,823.50	4,561.08	5,906.00	5,906.00
52.3200	Communications	2,405.69	2,598.89	2,253.00	2,600.00
52.3300	Advertising	30.00	113.80	102.00	102.00
52.3400	Printing and Binding	.00	353.20	549.00	549.00
52.3500	Travel	120.72	31.64	28.00	800.00
52.3600	Dues and Fees	765.00	966.99	1,024.00	1,024.00
52.3700	Education and Training	1,371.00	1,491.41	1,024.00	1,024.00
<i>Purchased / contracted services Totals</i>		\$10,913.48	\$12,033.07	\$13,291.00	\$15,149.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	644.35	872.82	1,212.00	1,182.00
53.1270	Energy - Gasoline/Diesel	1,712.64	1,238.94	1,161.00	1,500.00
53.1400	Books and Periodicals	799.82	819.59	417.00	417.00
53.1600	Small Equipment	157.00	3,528.00	3,584.00	2,500.00
53.1700	Other Supplies	648.54	1,300.45	931.00	1,250.00
<i>Supplies Totals</i>		\$3,962.35	\$7,759.80	\$7,305.00	\$6,849.00

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Department 35100 - Fire Administration Totals		\$279,674.19	\$305,028.93	\$323,559.00	\$373,005.00
Department 35200 - Fire Fighting					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	1,038,626.27	1,322,400.94	1,570,630.00	1,557,996.00
51.1300	Overtime	27,896.63	73,839.47	69,120.00	58,424.00
51.2100	Group Insurance	267,433.24	280,600.71	292,864.00	408,845.00
51.2200	Social Security (FICA) Contributions	77,471.29	103,098.91	115,200.00	119,187.00
51.2400	Retirement Contributions	141,473.96	167,845.86	185,436.00	297,861.00
51.2600	Unemployment Insurance	107.13	179.29	307.00	125.00
51.2700	Workers' Compensation	21,455.54	23,225.41	22,016.00	24,000.00
51.2900	Other Employee Benefits	2,555.14	5,134.69	15,000.00	10,790.00
<i>Personal services and employee benefits Totals</i>		\$1,577,019.20	\$1,976,325.28	\$2,270,573.00	\$2,477,228.00
<i>Purchased / contracted services</i>					
52.1200	Professional	20,333.50	32,700.50	17,408.00	34,350.00
52.1300	Technical	2,291.00	8,532.50	3,764.00	1,000.00
52.2200	Repairs and Maintenance	35,334.06	46,752.08	39,123.00	35,950.00
52.2320	Rental of Equipment and Vehicles	250.00	.00	.00	.00
52.3100	Insurance, Other Than Employee Benefits	3,823.50	3,799.08	6,351.00	7,946.00
52.3200	Communications	5,653.32	5,052.89	5,338.00	8,380.00
52.3300	Advertising	.00	.00	102.00	500.00
52.3400	Printing and Binding	308.52	528.52	325.00	500.00
52.3500	Travel	1,745.93	4,626.00	5,120.00	6,000.00
52.3600	Dues and Fees	1,575.00	280.00	.00	500.00
52.3700	Education and Training	6,717.97	4,644.00	8,504.00	11,500.00
<i>Purchased / contracted services Totals</i>		\$78,032.80	\$106,915.57	\$86,035.00	\$106,626.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	26,139.96	54,840.07	53,114.00	28,000.00
53.1270	Energy - Gasoline/Diesel	22,449.63	25,663.22	27,206.00	20,000.00
53.1400	Books and Periodicals	310.00	341.90	433.00	2,000.00
53.1600	Small Equipment	9,342.77	58,687.03	31,399.00	57,000.00
53.1700	Other Supplies	10,355.33	22,514.42	17,365.00	23,400.00
<i>Supplies Totals</i>		\$68,597.69	\$162,046.64	\$129,517.00	\$130,400.00
Department 35200 - Fire Fighting Totals		\$1,723,649.69	\$2,245,287.49	\$2,486,125.00	\$2,714,254.00
Department 35300 - Fire Prevention					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	102,119.22	106,750.13	124,079.00	115,748.00
51.2100	Group Insurance	9,936.99	13,716.10	13,995.00	11,557.00
51.2200	Social Security (FICA) Contributions	7,422.20	7,912.05	8,511.00	8,855.00
51.2400	Retirement Contributions	8,623.90	11,490.60	13,279.00	13,415.00
51.2600	Unemployment Insurance	7.60	7.60	115.00	10.00
51.2700	Workers' Compensation	2,026.41	1,888.40	2,382.00	1,860.00
51.2900	Other Employee Benefits	141.73	139.66	171.00	775.00

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<i>Personal services and employee benefits Totals</i>		\$130,278.05	\$141,904.54	\$162,532.00	\$152,220.00
<i>Purchased / contracted services</i>					
52.1200	Professional	960.00	580.00	.00	1,000.00
52.1300	Technical	86.00	45.00	345.00	1,000.00
52.2200	Repairs and Maintenance	3,594.17	595.27	1,518.00	600.00
52.3100	Insurance, Other Than Employee Benefits	3,823.50	3,799.08	3,279.00	3,279.00
52.3200	Communications	1,245.85	1,996.39	1,416.00	1,416.00
52.3400	Printing and Binding	144.75	210.00	108.00	108.00
52.3600	Dues and Fees	1,561.50	1,396.50	1,369.00	600.00
52.3700	Education and Training	512.00	2,060.00	2,064.00	800.00
<i>Purchased / contracted services Totals</i>		\$11,927.77	\$10,682.24	\$10,099.00	\$8,803.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	321.33	544.34	4,466.00	1,500.00
53.1270	Energy - Gasoline/Diesel	3,734.05	3,097.58	2,914.00	2,814.00
53.1400	Books and Periodicals	1,067.81	192.44	317.00	500.00
53.1600	Small Equipment	199.99	3,348.00	3,584.00	.00
53.1700	Other Supplies	291.96	54.30	870.00	1,300.00
<i>Supplies Totals</i>		\$5,615.14	\$7,236.66	\$12,151.00	\$6,114.00
Department 35300 - Fire Prevention Totals		\$147,820.96	\$159,823.44	\$184,782.00	\$167,137.00
Department 35400 - Fire Training					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	.00	.00	45,000.00	60,000.00
51.2100	Group Insurance	.00	.00	.00	12,000.00
51.2200	Social Security (FICA) Contributions	.00	.00	.00	4,556.00
51.2400	Retirement Contributions	.00	.00	.00	13,996.00
51.2600	Unemployment Insurance	.00	.00	.00	10.00
51.2700	Workers' Compensation	.00	.00	.00	1,338.00
51.2900	Other Employee Benefits	.00	.00	.00	396.00
<i>Personal services and employee benefits Totals</i>		\$0.00	\$0.00	\$45,000.00	\$92,296.00
<i>Purchased / contracted services</i>					
52.1200	Professional	.00	.00	.00	500.00
52.1300	Technical	.00	.00	.00	1,000.00
52.2200	Repairs and Maintenance	.00	.00	.00	1,310.00
52.3100	Insurance, Other Than Employee Benefits	.00	.00	5,000.00	5,000.00
52.3200	Communications	.00	.00	.00	650.00
52.3400	Printing and Binding	.00	.00	.00	100.00
<i>Purchased / contracted services Totals</i>		\$0.00	\$0.00	\$5,000.00	\$8,560.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	.00	.00	.00	500.00
53.1270	Energy - Gasoline/Diesel	.00	.00	.00	750.00
53.1400	Books and Periodicals	.00	.00	.00	500.00
53.1700	Other Supplies	.00	.00	.00	650.00

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	<i>Supplies Totals</i>	\$0.00	\$0.00	\$0.00	\$2,400.00
Department	35400 - Fire Training	\$0.00	\$0.00	\$50,000.00	\$103,256.00
	Totals				
Department	35701 - Fire Station 91 & Headquarters				
	<i>Purchased / contracted services</i>				
52.2200	Repairs and Maintenance	14,711.90	8,526.63	25,842.00	15,000.00
52.2320	Rental of Equipment and Vehicles	4,253.00	.00	4,216.00	.00
52.3200	Communications	7,865.80	9,050.01	10,405.00	13,500.00
52.3700	Education and Training	294.66	.00	665.00	.00
	<i>Purchased / contracted services Totals</i>	\$27,125.36	\$17,576.64	\$41,128.00	\$28,500.00
	<i>Supplies</i>				
53.1100	General Supplies and Materials	4,170.59	4,040.48	3,263.00	3,500.00
53.1210	Energy - Water / Sewer	1,176.42	1,136.04	1,156.00	1,156.00
53.1220	Energy - Natural Gas	2,857.18	2,883.12	3,834.00	3,834.00
53.1230	Energy - Electricity	19,391.28	19,267.01	19,590.00	19,590.00
	<i>Supplies Totals</i>	\$27,595.47	\$27,326.65	\$27,843.00	\$28,080.00
Department	35701 - Fire Station 91 & Headquarters	\$54,720.83	\$44,903.29	\$68,971.00	\$56,580.00
Department	35702 - Fire Station 92				
	<i>Purchased / contracted services</i>				
52.2200	Repairs and Maintenance	4,038.87	4,419.28	4,762.00	11,150.00
52.2320	Rental of Equipment and Vehicles	708.00	.00	603.00	.00
52.3200	Communications	5,350.82	6,062.79	5,124.00	12,000.00
52.3700	Education and Training	16.37	.00	.00	.00
52.3850	Contract Labor	.00	.00	712.00	.00
	<i>Purchased / contracted services Totals</i>	\$10,114.06	\$10,482.07	\$11,201.00	\$23,150.00
	<i>Supplies</i>				
53.1100	General Supplies and Materials	1,185.27	1,136.77	1,242.00	.00
53.1210	Energy - Water / Sewer	79.65	51.46	54.00	12.00
53.1220	Energy - Natural Gas	2,932.65	2,843.21	3,669.00	2,500.00
53.1230	Energy - Electricity	6,080.62	6,775.99	9,400.00	8,000.00
	<i>Supplies Totals</i>	\$10,278.19	\$10,807.43	\$14,365.00	\$10,512.00
Department	35702 - Fire Station 92	\$20,392.25	\$21,289.50	\$25,566.00	\$33,662.00
Department	35703 - Fire Station 93				
	<i>Purchased / contracted services</i>				
52.2110	Disposal	.00	2,383.81	2,253.00	.00
52.2200	Repairs and Maintenance	.00	281.87	.00	2,000.00
52.2310	Rental of Land & buildings	.00	9,450.00	10,800.00	11,000.00
52.3200	Communications	.00	2,054.14	4,396.00	1,500.00
	<i>Purchased / contracted services Totals</i>	\$0.00	\$14,169.82	\$17,449.00	\$14,500.00
	<i>Supplies</i>				
53.1100	General Supplies and Materials	.00	1,508.34	423.00	.00
53.1220	Energy - Natural Gas	.00	326.18	3,669.00	1,000.00
53.1230	Energy - Electricity	.00	.00	9,912.00	2,400.00

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53.1600	Small Equipment	.00	8,855.01	9,114.00	.00
	<i>Supplies Totals</i>	\$0.00	\$10,689.53	\$23,118.00	\$3,400.00
	<i>Capital Outlay</i>				
54.1300	Building and Building Improvements	.00	17,150.00	.00	.00
	<i>Capital Outlay Totals</i>	\$0.00	\$17,150.00	\$0.00	\$0.00
	Department 35703 - Fire Station 93 Totals	\$0.00	\$42,009.35	\$40,567.00	\$17,900.00
	Department 41000 - Public Works Administration				
	<i>Personal services and employee benefits</i>				
51.1100	Regular Employees	57,403.38	61,845.59	70,739.00	85,819.00
51.2100	Group Insurance	12,258.04	11,651.13	11,609.00	10,383.00
51.2200	Social Security (FICA) Contributions	4,089.38	4,516.08	4,915.00	5,800.00
51.2400	Retirement Contributions	7,474.18	9,725.80	10,858.00	14,321.00
51.2600	Unemployment Insurance	3.80	3.80	56.00	10.00
51.2700	Workers' Compensation	3,238.96	5,124.15	5,632.00	4,290.00
51.2900	Other Employee Benefits	70.83	78.67	102.00	487.00
	<i>Personal services and employee benefits Totals</i>	\$84,538.57	\$92,945.22	\$103,911.00	\$121,110.00
	<i>Purchased / contracted services</i>				
52.2200	Repairs and Maintenance	205.31	333.53	300.00	300.00
52.2310	Rental of Land & buildings	.00	.00	100.00	.00
52.2320	Rental of Equipment and Vehicles	.00	.00	500.00	500.00
52.3100	Insurance, Other Than Employee Benefits	5,461.02	4,650.78	6,799.00	6,799.00
52.3200	Communications	2,855.53	2,970.02	3,000.00	3,000.00
52.3500	Travel	.00	.00	500.00	500.00
52.3600	Dues and Fees	.00	30.00	100.00	100.00
52.3700	Education and Training	16.37	146.43	500.00	1,000.00
52.3850	Contract Labor	.00	.00	500.00	500.00
	<i>Purchased / contracted services Totals</i>	\$8,538.23	\$8,130.76	\$12,299.00	\$12,699.00
	<i>Supplies</i>				
53.1100	General Supplies and Materials	231.10	160.78	500.00	100.00
53.1700	Other Supplies	.00	36.00	.00	.00
	<i>Supplies Totals</i>	\$231.10	\$196.78	\$500.00	\$100.00
	Department 41000 - Public Works Administration Totals	\$93,307.90	\$101,272.76	\$116,710.00	\$133,909.00
	Department 42000 - Highways and Streets				
	<i>Personal services and employee benefits</i>				
51.1100	Regular Employees	183,327.15	190,223.77	266,007.00	248,830.00
51.2100	Group Insurance	50,783.60	56,591.55	66,812.00	56,070.00
51.2200	Social Security (FICA) Contributions	12,993.71	13,821.35	17,007.00	19,036.00
51.2400	Retirement Contributions	27,919.28	33,101.79	42,516.00	46,456.00
51.2600	Unemployment Insurance	19.00	19.01	425.00	20.00
51.2700	Workers' Compensation	14,935.35	11,203.06	19,437.00	16,800.00
51.2900	Other Employee Benefits	354.29	349.16	567.00	1,830.00

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<i>Personal services and employee benefits Totals</i>		\$290,332.38	\$305,309.69	\$412,771.00	\$389,042.00
<i>Purchased / contracted services</i>					
52.1200	Professional	1,384.21	848.90	700.00	700.00
52.1300	Technical	309.00	120.00	200.00	200.00
52.2110	Disposal	.00	.00	100.00	100.00
52.2200	Repairs and Maintenance	56,635.28	10,201.94	30,000.00	30,000.00
52.3100	Insurance, Other Than Employee Benefits	5,461.02	6,875.90	7,281.00	7,281.00
52.3200	Communications	8,080.03	9,169.59	8,500.00	8,500.00
52.3300	Advertising	50.00	44.20	100.00	100.00
52.3400	Printing and Binding	.00	.00	50.00	50.00
52.3500	Travel	.00	.00	200.00	200.00
52.3600	Dues and Fees	.00	30.00	100.00	100.00
52.3700	Education and Training	16.37	.00	2,000.00	2,000.00
52.3850	Contract Labor	30,056.50	30,150.23	50,000.00	50,000.00
52.3901	Steet Sweeping	1,617.00	.00	2,000.00	2,000.00
<i>Purchased / contracted services Totals</i>		\$103,609.41	\$57,440.76	\$101,231.00	\$101,231.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	58,397.19	66,323.78	60,000.00	60,000.00
53.1210	Energy - Water / Sewer	1,464.67	1,193.89	1,000.00	1,500.00
53.1230	Energy - Electricity	311,894.52	319,092.09	310,000.00	310,000.00
53.1270	Energy - Gasoline/Diesel	16,142.99	16,084.78	25,000.00	18,000.00
53.1600	Small Equipment	2,846.18	3,743.98	6,000.00	4,000.00
53.1700	Other Supplies	2,269.38	109.99	4,000.00	2,500.00
<i>Supplies Totals</i>		\$393,014.93	\$406,548.51	\$406,000.00	\$396,000.00
<i>Capital Outlay</i>					
54.1200	Site Improvements	34,543.50	.00	.00	.00
<i>Capital Outlay Totals</i>		\$34,543.50	\$0.00	\$0.00	\$0.00
Department 42000 - Highways and Streets Totals		\$821,500.22	\$769,298.96	\$920,002.00	\$886,273.00
Department 62200 - Park Areas					
<i>Purchased / contracted services</i>					
52.2200	Repairs and Maintenance	.00	.00	.00	80,000.00
<i>Purchased / contracted services Totals</i>		\$0.00	\$0.00	\$0.00	\$80,000.00
Department 62200 - Park Areas Totals		\$0.00	\$0.00	\$0.00	\$80,000.00
Department 72000 - Inspection					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	119,024.07	167,260.69	196,285.00	229,565.00
51.2100	Group Insurance	22,490.30	25,172.92	25,600.00	24,023.00
51.2200	Social Security (FICA) Contributions	8,849.76	12,788.94	15,872.00	17,562.00
51.2400	Retirement Contributions	12,912.78	9,860.04	11,162.00	31,542.00
51.2600	Unemployment Insurance	10.03	22.14	51.00	20.00
51.2700	Workers' Compensation	2,715.31	1,160.15	2,872.00	2,250.00
51.2900	Other Employee Benefits	195.70	221.26	307.00	1,600.00

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<i>Personal services and employee benefits Totals</i>		\$166,197.95	\$216,486.14	\$252,149.00	\$306,562.00
<i>Purchased / contracted services</i>					
52.1200	Professional	.00	.93	.00	.00
52.2200	Repairs and Maintenance	3,140.55	5,480.49	6,418.00	6,418.00
52.3100	Insurance, Other Than Employee Benefits	816.00	705.12	1,111.00	1,111.00
52.3200	Communications	1,637.52	2,538.98	1,818.00	1,818.00
52.3300	Advertising	60.00	765.85	708.00	708.00
52.3500	Travel	.00	79.00	109.00	610.00
52.3600	Dues and Fees	175.00	305.00	219.00	219.00
52.3700	Education and Training	135.00	2,975.50	5,656.00	5,656.00
52.3850	Contract Labor	8,406.33	20,386.35	20,000.00	20,000.00
<i>Purchased / contracted services Totals</i>		\$14,370.40	\$33,237.22	\$36,039.00	\$36,540.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	1,641.66	4,261.38	2,200.00	2,200.00
53.1270	Energy - Gasoline/Diesel	4,415.91	3,702.07	3,067.00	3,067.00
53.1400	Books and Periodicals	886.98	246.00	329.00	329.00
53.1600	Small Equipment	.00	.00	273.00	273.00
53.1700	Other Supplies	.00	313.00	307.00	307.00
<i>Supplies Totals</i>		\$6,944.55	\$8,522.45	\$6,176.00	\$6,176.00
Department 72000 - Inspection Totals		\$187,512.90	\$258,245.81	\$294,364.00	\$349,278.00
Department 74000 - Planning and Zoning					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	81,850.01	81,172.16	160,494.00	133,482.00
51.2100	Group Insurance	20,850.67	15,863.95	18,944.00	29,912.00
51.2200	Social Security (FICA) Contributions	5,883.71	5,515.13	5,734.00	10,212.00
51.2400	Retirement Contributions	15,651.24	11,175.96	12,493.00	20,899.00
51.2600	Unemployment Insurance	12.64	8.85	20.00	10.00
51.2700	Workers' Compensation	489.14	1,241.29	850.00	600.00
51.2900	Other Employee Benefits	28.61	65.72	51.00	765.00
<i>Personal services and employee benefits Totals</i>		\$124,766.02	\$115,043.06	\$198,586.00	\$195,880.00
<i>Purchased / contracted services</i>					
52.1200	Professional	63,192.67	41,953.75	43,625.00	93,325.00
52.1300	Technical	.00	.00	33.00	33.00
52.2200	Repairs and Maintenance	4,866.38	6,781.67	7,475.00	7,475.00
52.2320	Rental of Equipment and Vehicles	1,794.00	.00	592.00	592.00
52.3100	Insurance, Other Than Employee Benefits	372.15	465.72	805.00	805.00
52.3200	Communications	981.87	929.17	554.00	554.00
52.3300	Advertising	3,117.00	1,108.00	3,674.00	3,674.00
52.3400	Printing and Binding	.00	141.60	224.00	224.00
52.3500	Travel	671.08	95.76	463.00	463.00
52.3600	Dues and Fees	659.00	539.62	831.00	831.00
52.3700	Education and Training	1,164.16	1,291.43	2,074.00	2,074.00

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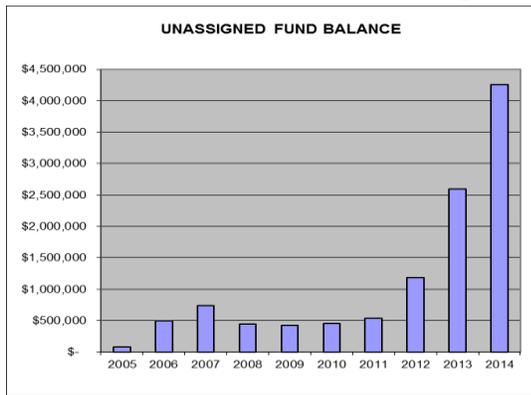
52.3850	Contract Labor	.00	.00	15,000.00	.00
<i>Purchased / contracted services Totals</i>		\$76,818.31	\$53,306.72	\$75,350.00	\$110,050.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	2,041.37	390.73	1,577.00	1,577.00
53.1270	Energy - Gasoline/Diesel	.00	.00	106.00	106.00
53.1400	Books and Periodicals	399.90	293.92	222.00	222.00
53.1700	Other Supplies	.00	.00	56.00	56.00
<i>Supplies Totals</i>		\$2,441.27	\$684.65	\$1,961.00	\$1,961.00
Department 74000 - Planning and Zoning Totals		\$204,025.60	\$169,034.43	\$275,897.00	\$307,891.00
Department 74900 - Engineering and Development					
<i>Purchased / contracted services</i>					
52.1200	Professional	8,060.00	38,905.50	140,000.00	50,000.00
52.3200	Communications	.00	118.53	120.00	120.00
52.3300	Advertising	200.00	380.00	220.00	220.00
<i>Purchased / contracted services Totals</i>		\$8,260.00	\$39,404.03	\$140,340.00	\$50,340.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	.00	112.10	.00	.00
<i>Supplies Totals</i>		\$0.00	\$112.10	\$0.00	\$0.00
Department 74900 - Engineering and Development Totals		\$8,260.00	\$39,516.13	\$140,340.00	\$50,340.00
Department 75200 - Economic Development					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	.00	.00	.00	45,350.00
<i>Personal services and employee benefits Totals</i>		\$0.00	\$0.00	\$0.00	\$45,350.00
<i>Purchased / contracted services</i>					
52.1200	Professional	.00	.00	.00	53,500.00
<i>Purchased / contracted services Totals</i>		\$0.00	\$0.00	\$0.00	\$53,500.00
Department 75200 - Economic Development Totals		\$0.00	\$0.00	\$0.00	\$98,850.00
Department 75660 - Mainstreet Tourism					
<i>Personal services and employee benefits</i>					
51.2900	Other Employee Benefits	.00	.83	.00	.00
<i>Personal services and employee benefits Totals</i>		\$0.00	\$0.83	\$0.00	\$0.00
Department 75660 - Mainstreet Tourism Totals		\$0.00	\$0.83	\$0.00	\$0.00
Department 90000 - Other Financing Uses					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	.00	.00	307,969.00	328,793.00
51.2400	Retirement Contributions	.00	.00	75,000.00	.00
<i>Personal services and employee benefits Totals</i>		\$0.00	\$0.00	\$382,969.00	\$328,793.00
<i>Other Financing Uses</i>					
61.1001	Transfer to MSTF	55,000.08	45,000.00	30,000.00	20,000.00
61.1007	Transfer Out - SPLOST	.00	1,025,507.09	1,000,000.00	.00
61.1008	Transfer Out - Vet Memorial	5,596.23	.00	.00	.00

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61.1015	Transfer out to CPF	108,600.00	.00	651,943.00	.00
	<i>Other Financing Uses Totals</i>	\$169,196.31	\$1,070,507.09	\$1,681,943.00	\$20,000.00
	Department 90000 - Other Financing Uses Totals	\$169,196.31	\$1,070,507.09	\$2,064,912.00	\$348,793.00
	Fund 100 - General Fund Totals	\$8,737,811.23	\$10,777,093.75	\$13,643,529.00	\$12,371,932.00

General Fund Balance

The City of Fayetteville has a reserve fund administrative policy that states that the City will strive to maintain a General Fund working reserve from the unreserved fund balance equal to at least



three months of the total General Fund appropriations budget, which has been enforced. As indicated in the chart to the left, fiscal year 2005 had \$81,136 of unreserved fund balance. These unreserved fund balances for the last ten fiscal years are the total less the three months of appropriations. Even though fiscal year 2005 was the lowest, the usage of fund balance was planned to purchase major capital outlay. The City, with careful financial planning and budgeting, has and is continuing to maintain the General Fund unreserved fund balance.

CITY OF FAYETTEVILLE

SECTION II: SPECIAL REVENUE FUNDS – NON-MAJOR

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes. The City has seven (7) special revenue funds: Confiscated Assets Fund, Hotel Motel Tax Fund, Vehicle Rental Excise Tax Fund, Cemetery Trust Fund, Veterans Memorial Fund, Downtown Development Authority and Mainstreet Tourism Fund.

CONFISCATED ASSETS FUND

Summary of Revenues

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Board
Fund	210 - Confiscated Assets Fund				
	Department 00000 - Undesignated				
	<i>Fines and Forfeitures</i>				
	<i>Fines & Forfeitures</i>				
35.2200	Confiscations	50,400.54	29,632.95	45,000.00	45,500.00
	<i>Fines & Forfeitures Totals</i>	\$50,400.54	\$29,632.95	\$45,000.00	\$45,500.00
	<i>Fines and Forfeitures Totals</i>	\$50,400.54	\$29,632.95	\$45,000.00	\$45,500.00
	<i>Investment Income</i>				
	<i>Investment Revenue</i>				
36.1000	Interest income	.00	.00	500.00	.00
	<i>Investment Revenue Totals</i>	\$0.00	\$0.00	\$500.00	\$0.00
	<i>Investment Income Totals</i>	\$0.00	\$0.00	\$500.00	\$0.00
	Department 00000 - Undesignated	\$50,400.54	\$29,632.95	\$45,500.00	\$45,500.00
	Totals				
Fund	210 - Confiscated Assets Fund	\$50,400.54	\$29,632.95	\$45,500.00	\$45,500.00
	Totals				

The Confiscated Asset Fund is a special revenue fund that accounts for monies derived from confiscated monies and can only be expended on certain equipment for public safety. Confiscations are budgeted in the amount of \$45,500 (see above). Expenditures for fiscal year 2017 are \$45,500 (see below).

CITY OF FAYETTEVILLE

CONFISCATED ASSETS FUND: Summary of Expenditures

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Initialized
Fund 210 - Confiscated Assets Fund					
Department 32000 - Police					
<i>Purchased / contracted services</i>					
52.2200	Repairs and Maintenance	.00	8,043.08	.00	.00
52.3300	Advertising	610.00	.00	.00	.00
52.3400	Printing and Binding	374.50	.00	.00	.00
52.3500	Travel	984.34	.00	.00	.00
52.3600	Dues and Fees	200.00	.00	.00	.00
52.3700	Education and Training	.00	597.00	.00	.00
<i>Purchased / contracted services Totals</i>		\$2,168.84	\$8,640.08	\$0.00	\$0.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	289.58	10,902.49	.00	11,952.00
53.1270	Energy - Gasoline/Diesel	134.45	.00	.00	.00
53.1700	Other Supplies	9,812.80	835.00	.00	.00
<i>Supplies Totals</i>		\$10,236.83	\$11,737.49	\$0.00	\$11,952.00
<i>Capital Outlay</i>					
54.2200	Vehicles	.00	.00	45,500.00	33,548.00
54.2300	Furniture and Fixtures	250.00	.00	.00	.00
54.2500	Other Equipment	.00	24,991.50	.00	.00
<i>Capital Outlay Totals</i>		\$250.00	\$24,991.50	\$45,500.00	\$33,548.00
Department 32000 - Police Totals		\$12,655.67	\$45,369.07	\$45,500.00	\$45,500.00
Fund 210 - Confiscated Assets Fund Totals		\$12,655.67	\$45,369.07	\$45,500.00	\$45,500.00

CITY OF FAYETTEVILLE

HOTEL MOTEL TAX FUND

Summary of Revenues

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Board
Fund	275 - Hotel Motel Tax Fund				
	Department 00000 - Undesignated				
	Taxes				
	<i>Selective sales and use taxes</i>				
31.4100	Hotel / Motel	133,501.42	.00	.00	.00
	<i>Selective sales and use taxes Totals</i>	\$133,501.42	\$0.00	\$0.00	\$0.00
	<i>Taxes Totals</i>	\$133,501.42	\$0.00	\$0.00	\$0.00
	Department 00000 - Undesignated	\$133,501.42	\$0.00	\$0.00	\$0.00
	Totals				
	Department 75400 - Tourism				
	Taxes				
	<i>Selective sales and use taxes</i>				
31.4100	Hotel / Motel	.00	154,162.59	144,000.00	145,440.00
	<i>Selective sales and use taxes Totals</i>	\$0.00	\$154,162.59	\$144,000.00	\$145,440.00
	<i>Taxes Totals</i>	\$0.00	\$154,162.59	\$144,000.00	\$145,440.00
	Department 75400 - Tourism Totals	\$0.00	\$154,162.59	\$144,000.00	\$145,440.00
	Department 75401 - Promotion				
	Taxes				
	<i>Selective sales and use taxes</i>				
31.4100	Hotel / Motel	.00	45,776.45	43,200.00	44,945.00
	<i>Selective sales and use taxes Totals</i>	\$0.00	\$45,776.45	\$43,200.00	\$44,945.00
	<i>Taxes Totals</i>	\$0.00	\$45,776.45	\$43,200.00	\$44,945.00
	Department 75401 - Promotion	\$0.00	\$45,776.45	\$43,200.00	\$44,945.00
	Totals				
	Department 75402 - Tourism Product Development				
	Taxes				
	<i>Selective sales and use taxes</i>				
31.4100	Hotel / Motel	.00	45,776.44	43,200.00	44,945.00
	<i>Selective sales and use taxes Totals</i>	\$0.00	\$45,776.44	\$43,200.00	\$44,945.00
	<i>Taxes Totals</i>	\$0.00	\$45,776.44	\$43,200.00	\$44,945.00
	Department 75402 - Tourism Product Development Totals	\$0.00	\$45,776.44	\$43,200.00	\$44,945.00
Fund	275 - Hotel Motel Tax Fund Totals	\$133,501.42	\$245,715.48	\$230,400.00	\$235,330.00

Revenues are budgeted in the amount of \$235,330 (see above). The budgeted amount includes monies generated from two hotels located in the City of Fayetteville. Appropriations include transfers to MSTF for the Main Street Program and the Main Street Tourism function for the amphitheater.

CITY OF FAYETTEVILLE

HOTEL MOTEL TAX FUND: Summary of Expenditures

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Initialized
Fund	275 - Hotel Motel Tax Fund				
	Department 00000 - Undesignated				
	<i>Other Financing Uses</i>				
61.1001	Transfer to MSTF	133,501.42	.00	.00	.00
	<i>Other Financing Uses Totals</i>	\$133,501.42	\$0.00	\$0.00	\$0.00
	Department 00000 - Undesignated Totals	\$133,501.42	\$0.00	\$0.00	\$0.00
	Department 75400 - Tourism				
	<i>Other Financing Uses</i>				
61.1001	Transfer to MSTF	.00	154,162.59	144,000.00	145,440.00
	<i>Other Financing Uses Totals</i>	\$0.00	\$154,162.59	\$144,000.00	\$145,440.00
	Department 75400 - Tourism Totals	\$0.00	\$154,162.59	\$144,000.00	\$145,440.00
	Department 75401 - Promotion				
	<i>Other Financing Uses</i>				
61.1001	Transfer to MSTF	.00	45,776.45	43,200.00	44,945.00
	<i>Other Financing Uses Totals</i>	\$0.00	\$45,776.45	\$43,200.00	\$44,945.00
	Department 75401 - Promotion Totals	\$0.00	\$45,776.45	\$43,200.00	\$44,945.00
	Department 75402 - Tourism Product Development				
	<i>Other Financing Uses</i>				
61.1001	Transfer to MSTF	.00	45,776.44	43,200.00	44,945.00
	<i>Other Financing Uses Totals</i>	\$0.00	\$45,776.44	\$43,200.00	\$44,945.00
	Department 75402 - Tourism Product Development Totals	\$0.00	\$45,776.44	\$43,200.00	\$44,945.00
Fund	275 - Hotel Motel Tax Fund Totals	\$133,501.42	\$245,715.48	\$230,400.00	\$235,330.00

CITY OF FAYETTEVILLE

VEHICLE RENTAL EXCISE TAX FUND

Summary of Revenues

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Board
Fund	280 - Vehicle Rental Excise Tax Fund				
	Department 00000 - Undesignated				
	<i>Taxes</i>				
	<i>Selective sales and use taxes</i>				
31.4400	Excise Tax on Rental Motor Vehicles	91,195.09	151,682.83	124,000.00	140,000.00
	<i>Selective sales and use taxes Totals</i>	\$91,195.09	\$151,682.83	\$124,000.00	\$140,000.00
	<i>Taxes Totals</i>	\$91,195.09	\$151,682.83	\$124,000.00	\$140,000.00
	Department 00000 - Undesignated	\$91,195.09	\$151,682.83	\$124,000.00	\$140,000.00
	Totals				
Fund	280 - Vehicle Rental Excise Tax	\$91,195.09	\$151,682.83	\$124,000.00	\$140,000.00
	Fund Totals				

The Vehicle Rental Excise Tax Fund is a special revenue fund to account for monies collected from a special revenue tax assessed on vehicle rental businesses. The City of Fayetteville collects a 3% vehicle rental excise tax. Revenues are estimated in the amount of \$140,000. These monies will be transferred to the Downtown Development Authority.

Summary of Expenditures

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Initialized
Fund	280 - Vehicle Rental Excise Tax Fund				
	Department 75500 - Downtown Development				
	<i>Other Financing Uses</i>				
61.1003	Transfer out to DDA	91,195.09	151,682.83	124,000.00	140,000.00
	<i>Other Financing Uses Totals</i>	\$91,195.09	\$151,682.83	\$124,000.00	\$140,000.00
	Department 75500 - Downtown Development	\$91,195.09	\$151,682.83	\$124,000.00	\$140,000.00
	Totals				
Fund	280 - Vehicle Rental Excise Tax	\$91,195.09	\$151,682.83	\$124,000.00	\$140,000.00
	Fund Totals				

CITY OF FAYETTEVILLE

DOWNTOWN DEVELOPMENT AUTHORITY

Summary of Revenues

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Board
Fund 560 - Downtown Development Authority					
Department 75500 - Downtown Development					
<i>Miscellaneous Revenue</i>					
<i>Other</i>					
38.9000	Other Miscellaneous Income	.00	.00	507.00	.00
<i>Other Totals</i>		\$0.00	\$0.00	\$507.00	\$0.00
<i>Miscellaneous Revenue Totals</i>		\$0.00	\$0.00	\$507.00	\$0.00
<i>Other Financing Sources</i>					
<i>Interfund transfer in</i>					
39.1202	Appropriated Restricted Fund Balance	.00	.00	10,000.00	10,000.00
39.1204	Unassigned Fund Balance	.00	.00	15,745.00	11,061.00
<i>Interfund transfer in Totals</i>		\$0.00	\$0.00	\$25,745.00	\$21,061.00
<i>Other Financing Sources Totals</i>		\$0.00	\$0.00	\$25,745.00	\$21,061.00
Department 75500 - Downtown Development Totals		\$0.00	\$0.00	\$26,252.00	\$21,061.00
Department 75501 - DDA 2011 Bond Funds					
<i>Other Financing Sources</i>					
<i>Interfund transfer in</i>					
39.1104	Operating Transfer In - Impact Fees	32,962.05	33,295.25	34,960.00	34,958.00
39.1113	Operating Transfer in CPF	92,978.45	214,097.00	219,880.00	211,852.00
<i>Interfund transfer in Totals</i>		\$125,940.50	\$247,392.25	\$254,840.00	\$246,810.00
<i>Other Financing Sources Totals</i>		\$125,940.50	\$247,392.25	\$254,840.00	\$246,810.00
Department 75501 - DDA 2011 Bond Funds Totals		\$125,940.50	\$247,392.25	\$254,840.00	\$246,810.00
Department 75502 - DDA 2008 Loan					
<i>Other Financing Sources</i>					
<i>Interfund transfer in</i>					
39.1104	Operating Transfer In - Impact Fees	32,962.05	33,296.64	34,960.00	34,958.00
39.1113	Operating Transfer in CPF	15,825.29	15,705.03	13,829.00	13,830.00
<i>Interfund transfer in Totals</i>		\$48,787.34	\$49,001.67	\$48,789.00	\$48,788.00
<i>Other Financing Sources Totals</i>		\$48,787.34	\$49,001.67	\$48,789.00	\$48,788.00
Department 75502 - DDA 2008 Loan Totals		\$48,787.34	\$49,001.67	\$48,789.00	\$48,788.00
Department 75520 - Holliday House					
<i>Charges for Services</i>					
<i>General government</i>					
34.1900	Charges for Sevices - Other	.00	.00	1,024.00	.00
<i>General government Totals</i>		\$0.00	\$0.00	\$1,024.00	\$0.00
<i>Other Fees</i>					
34.1940	Other Sales of Merchandise	225.00	1,110.99	2,000.00	.00

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	<i>Other Fees Totals</i>	\$225.00	\$1,110.99	\$2,000.00	\$0.00
	<i>Culture & Recreation</i>				
34.7250	Sales of Merchandise	.00	.00	.00	1,980.00
34.7400	Charges for Services - Exhibit Admission	4,273.00	4,768.00	5,120.00	5,069.00
	<i>Culture & Recreation Totals</i>	\$4,273.00	\$4,768.00	\$5,120.00	\$7,049.00
	<i>Charges for Services Totals</i>	\$4,498.00	\$5,878.99	\$8,144.00	\$7,049.00
	<i>Contributions & Donations from private sources</i>				
	<i>Contributions & Donations from private sources</i>				
37.1000	Contributions and Donations	2,066.77	11,857.23	1,536.00	2,000.00
	<i>Contributions & Donations from private sources Totals</i>	\$2,066.77	\$11,857.23	\$1,536.00	\$2,000.00
	<i>Contributions & Donations from private sources Totals</i>	\$2,066.77	\$11,857.23	\$1,536.00	\$2,000.00
	<i>Other Financing Sources</i>				
	<i>Interfund transfer in</i>				
39.1106	Operating Transfer in Vehicle Excise Tax	91,195.09	151,682.83	124,000.00	140,000.00
	<i>Interfund transfer in Totals</i>	\$91,195.09	\$151,682.83	\$124,000.00	\$140,000.00
	<i>Other Financing Sources Totals</i>	\$91,195.09	\$151,682.83	\$124,000.00	\$140,000.00
	Department 75520 - Holliday House Totals	\$97,759.86	\$169,419.05	\$133,680.00	\$149,049.00
	Department 75530 - 115 Glynn Street South				
	<i>Miscellaneous Revenue</i>				
	<i>Rent and Royalties</i>				
38.1004	Rental Income for 115 Glynn Street	8,799.00	38,496.99	51,147.00	59,000.00
	<i>Rent and Royalties Totals</i>	\$8,799.00	\$38,496.99	\$51,147.00	\$59,000.00
	<i>Miscellaneous Revenue Totals</i>	\$8,799.00	\$38,496.99	\$51,147.00	\$59,000.00
	Department 75530 - 115 Glynn Street South Totals	\$8,799.00	\$38,496.99	\$51,147.00	\$59,000.00
	Department 75540 - 101 Glynn Street South				
	<i>Miscellaneous Revenue</i>				
	<i>Rent and Royalties</i>				
38.1005	Rental Income for 101 Glynn Street South	.00	.00	.00	5,400.00
	<i>Rent and Royalties Totals</i>	\$0.00	\$0.00	\$0.00	\$5,400.00
	<i>Miscellaneous Revenue Totals</i>	\$0.00	\$0.00	\$0.00	\$5,400.00
	<i>Other Financing Sources</i>				
	<i>Interfund transfer in</i>				
39.1204	Unassigned Fund Balance	.00	.00	50,000.00	87,979.00
	<i>Interfund transfer in Totals</i>	\$0.00	\$0.00	\$50,000.00	\$87,979.00
	<i>General Long Term Debt Issued</i>				
39.3500	Capital Leases	143,200.00	.00	.00	.00
	<i>General Long Term Debt Issued Totals</i>	\$143,200.00	\$0.00	\$0.00	\$0.00
	<i>Other Financing Sources Totals</i>	\$143,200.00	\$0.00	\$50,000.00	\$87,979.00
	Department 75540 - 101 Glynn Street South Totals	\$143,200.00	\$0.00	\$50,000.00	\$93,379.00

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Fund	560 - Downtown Development	\$424,486.70	\$504,309.96	\$564,708.00	\$618,087.00
	Authority Totals				

Downtown Development Authority revenues are estimated to be \$618,087, including appropriated fund balance.

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DOWNTOWN DEVELOPMENT AUTHORITY: Summary of Expenditures

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Initialized
Fund 560 - Downtown Development Authority					
Department 75500 - Downtown Development					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	6,756.03	7,276.52	8,127.00	8,208.00
51.2100	Group Insurance	1,923.49	1,958.20	1,530.00	1,545.00
51.2200	Social Security (FICA) Contributions	456.87	514.88	502.00	507.00
51.2400	Retirement Contributions	.00	.00	916.00	.00
51.2700	Workers' Compensation	65.75	94.44	25.00	95.00
51.2900	Other Employee Benefits	5.10	5.84	.00	.00
<i>Personal services and employee benefits Totals</i>		\$9,207.24	\$9,849.88	\$11,100.00	\$10,355.00
<i>Purchased / contracted services</i>					
52.1200	Professional	1,500.00	.00	.00	.00
52.2310	Rental of Land & buildings	.00	.00	1,000.00	.00
52.3200	Communications	.00	.90	.00	.00
52.3600	Dues and Fees	3,000.00	3,000.00	3,000.00	.00
52.3900	Other	2,025.00	555.00	600.00	606.00
<i>Purchased / contracted services Totals</i>		\$6,525.00	\$3,555.90	\$4,600.00	\$606.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	64.12	476.27	552.00	100.00
<i>Supplies Totals</i>		\$64.12	\$476.27	\$552.00	\$100.00
<i>Capital Outlay</i>					
54.1114	Facade Renovation	.00	.00	10,000.00	10,000.00
<i>Capital Outlay Totals</i>		\$0.00	\$0.00	\$10,000.00	\$10,000.00
Department 75500 - Downtown Development Totals		\$15,796.36	\$13,882.05	\$26,252.00	\$21,061.00
Department 75501 - DDA 2011 Bond Funds					
<i>Debt Service</i>					
58.1100	Bonds - Principal	80,000.00	205,000.00	215,000.00	215,000.00
58.2100	Bonds - Interest	45,940.50	42,392.25	39,840.00	31,810.00
<i>Debt Service Totals</i>		\$125,940.50	\$247,392.25	\$254,840.00	\$246,810.00
Department 75501 - DDA 2011 Bond Funds Totals		\$125,940.50	\$247,392.25	\$254,840.00	\$246,810.00
Department 75502 - DDA 2008 Loan					
<i>Debt Service</i>					
58.1300	Other Debt - Principal	31,630.54	33,306.90	34,711.00	36,173.00
58.2300	Other Debt - Interest	17,156.80	15,480.44	14,078.00	12,615.00
<i>Debt Service Totals</i>		\$48,787.34	\$48,787.34	\$48,789.00	\$48,788.00
Department 75502 - DDA 2008 Loan Totals		\$48,787.34	\$48,787.34	\$48,789.00	\$48,788.00
Department 75520 - Holliday House					

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<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	9,848.58	10,633.78	10,935.00	11,197.00
51.2100	Group Insurance	2,885.40	2,645.11	2,235.00	2,347.00
51.2200	Social Security (FICA) Contributions	666.76	752.30	840.00	860.00
51.2400	Retirement Contributions	.00	.00	783.00	.00
51.2600	Unemployment Insurance	.00	.00	12.00	.00
51.2700	Workers' Compensation	102.47	162.28	34.00	35.00
51.2900	Other Employee Benefits	7.48	8.56	12.00	12.00
<i>Personal services and employee benefits Totals</i>		\$13,510.69	\$14,202.03	\$14,851.00	\$14,451.00
<i>Purchased / contracted services</i>					
52.1100	Office / Administrative	.00	15.46	.00	.00
52.1200	Professional	.00	.00	30.00	.00
52.1300	Technical	.00	.00	1,325.00	.00
52.2130	Custodial	820.00	185.00	664.00	687.00
52.2140	Lawn Care	.00	150.66	913.00	.00
52.2200	Repairs and Maintenance	24,045.74	1,886.45	1,880.00	5,000.00
52.2320	Rental of Equipment and Vehicles	.00	.00	564.00	.00
52.3100	Insurance, Other Than Employee Benefits	504.91	498.13	3,525.00	3,645.00
52.3200	Communications	3,478.09	2,597.23	2,877.00	2,976.00
52.3300	Advertising	720.71	868.15	1,000.00	1,034.00
52.3400	Printing and Binding	.00	1,630.56	564.00	584.00
52.3500	Travel	.00	.00	110.00	.00
52.3600	Dues and Fees	.00	518.39	300.00	.00
52.3700	Education and Training	24.54	.00	500.00	.00
52.3850	Contract Labor	7,057.60	13,650.13	50,000.00	50,000.00
<i>Purchased / contracted services Totals</i>		\$36,651.59	\$22,000.16	\$64,252.00	\$63,926.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	721.40	788.18	429.00	433.00
53.1210	Energy - Water / Sewer	2,070.75	1,930.30	1,845.00	1,863.00
53.1230	Energy - Electricity	4,455.57	4,914.82	4,867.00	4,916.00
53.1590	Inventory purchased for resale - other	856.82	1,716.73	2,000.00	2,020.00
53.1700	Other Supplies	379.77	1,306.80	1,880.00	1,899.00
53.1706	Great Georgia Ghost	2,515.19	2,854.96	2,925.00	2,954.00
<i>Supplies Totals</i>		\$10,999.50	\$13,511.79	\$13,946.00	\$14,085.00
<i>Capital Outlay</i>					
54.1304	HDFH Porch Addition	.00	20,000.00	.00	.00
<i>Capital Outlay Totals</i>		\$0.00	\$20,000.00	\$0.00	\$0.00
<i>Other Cost</i>					
57.3000	Payments to Other	.00	8,176.50	.00	.00
<i>Other Cost Totals</i>		\$0.00	\$8,176.50	\$0.00	\$0.00
<i>Other Financing Uses</i>					
70.0000	Appropriated Fund Balance	.00	.00	40,631.00	56,587.00
<i>Other Financing Uses Totals</i>		\$0.00	\$0.00	\$40,631.00	\$56,587.00

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Department	75520 - Holliday House Totals	\$61,161.78	\$77,890.48	\$133,680.00	\$149,049.00
Department	75530 - 115 Glynn Street South				
	<i>Purchased / contracted services</i>				
52.2200	Repairs and Maintenance	4,150.00	1,572.00	5,000.00	3,000.00
52.3850	Contract Labor	2,460.00	.00	20,000.00	9,353.00
	<i>Purchased / contracted services Totals</i>	\$6,610.00	\$1,572.00	\$25,000.00	\$12,353.00
	<i>Capital Outlay</i>				
54.1302	115 Glynn Street S Property	17,987.38	.00	.00	.00
	<i>Capital Outlay Totals</i>	\$17,987.38	\$0.00	\$0.00	\$0.00
	<i>Debt Service</i>				
58.1300	Other Debt - Principal	14,371.06	14,808.18	14,850.00	14,850.00
58.2300	Other Debt - Interest	6,346.34	5,909.22	5,875.00	6,797.00
	<i>Debt Service Totals</i>	\$20,717.40	\$20,717.40	\$20,725.00	\$21,647.00
	<i>Other Financing Uses</i>				
70.0000	Appropriated Fund Balance	.00	.00	5,422.00	25,000.00
	<i>Other Financing Uses Totals</i>	\$0.00	\$0.00	\$5,422.00	\$25,000.00
Department	75530 - 115 Glynn Street South Totals	\$45,314.78	\$22,289.40	\$51,147.00	\$59,000.00
Department	75540 - 101 Glynn Street South				
	<i>Purchased / contracted services</i>				
52.1200	Professional	.00	800.00	.00	.00
52.3100	Insurance, Other Than Employee Benefits	206.00	.00	.00	.00
52.3600	Dues and Fees	.00	1,181.49	.00	.00
	<i>Purchased / contracted services Totals</i>	\$206.00	\$1,981.49	\$0.00	\$0.00
	<i>Supplies</i>				
53.1210	Energy - Water / Sewer	118.72	695.85	821.00	200.00
	<i>Supplies Totals</i>	\$118.72	\$695.85	\$821.00	\$200.00
	<i>Capital Outlay</i>				
54.1303	101 Glynn Street South Property	181,891.56	33,613.92	25,179.00	70,000.00
	<i>Capital Outlay Totals</i>	\$181,891.56	\$33,613.92	\$25,179.00	\$70,000.00
	<i>Debt Service</i>				
58.1300	Other Debt - Principal	1,100.74	7,255.46	7,000.00	7,000.00
58.2300	Other Debt - Interest	1,119.58	7,176.62	7,000.00	6,179.00
	<i>Debt Service Totals</i>	\$2,220.32	\$14,432.08	\$14,000.00	\$13,179.00
	<i>Other Financing Uses</i>				
70.0000	Appropriated Fund Balance	.00	.00	10,000.00	10,000.00
	<i>Other Financing Uses Totals</i>	\$0.00	\$0.00	\$10,000.00	\$10,000.00
Department	75540 - 101 Glynn Street South Totals	\$184,436.60	\$50,723.34	\$50,000.00	\$93,379.00
Fund	560 - Downtown Development Authority Totals	\$481,437.36	\$460,964.86	\$564,708.00	\$618,087.00

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MAINSTREET TOURISM FUND

Summary of Revenues

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Board
Fund	565 - Mainstreet Tourism Fund				
Department	75400 - Tourism				
	<i>Charges for Services</i>				
	<i>Culture & Recreation</i>				
34.7250	Sales of Merchandise	503.00	1,713.87	1,024.00	1,024.00
34.7255	Charges for Services - Concessions	.00	.00	717.00	.00
34.7300	Event Admissions Fee	154,846.86	186,490.48	189,440.00	189,440.00
	<i>Culture & Recreation Totals</i>	\$155,349.86	\$188,204.35	\$191,181.00	\$190,464.00
	<i>Charges for Services Totals</i>	\$155,349.86	\$188,204.35	\$191,181.00	\$190,464.00
	<i>Contributions & Donations from private sources</i>				
	<i>Contributions & Donations from private sources</i>				
37.1005	Family Film Night Sponsorship	4,000.00	.00	2,500.00	2,525.00
37.1007	Sponsorships	78,227.97	78,226.17	70,000.00	76,000.00
	<i>Contributions & Donations from private sources Totals</i>	\$82,227.97	\$78,226.17	\$72,500.00	\$78,525.00
	<i>Contributions & Donations from private sources Totals</i>	\$82,227.97	\$78,226.17	\$72,500.00	\$78,525.00
	<i>Miscellaneous Revenue</i>				
	<i>Rent and Royalties</i>				
38.1010	Rental Income - Amphitheater	7,489.00	6,800.00	4,608.00	6,000.00
	<i>Rent and Royalties Totals</i>	\$7,489.00	\$6,800.00	\$4,608.00	\$6,000.00
	<i>Other</i>				
38.9000	Other Miscellaneous Income	5,969.96	5,236.55	3,072.00	7,307.00
	<i>Other Totals</i>	\$5,969.96	\$5,236.55	\$3,072.00	\$7,307.00
	<i>Miscellaneous Revenue Totals</i>	\$13,458.96	\$12,036.55	\$7,680.00	\$13,307.00
	<i>Other Financing Sources</i>				
	<i>Interfund transfer in</i>				
39.1111	Operating Transfer in Hotel / Motel Fund	53,468.12	61,787.86	57,600.00	58,176.00
	<i>Interfund transfer in Totals</i>	\$53,468.12	\$61,787.86	\$57,600.00	\$58,176.00
	<i>Other Financing Sources Totals</i>	\$53,468.12	\$61,787.86	\$57,600.00	\$58,176.00
	Department 75400 - Tourism Totals	\$304,504.91	\$340,254.93	\$328,961.00	\$340,472.00
Department	75401 - Promotion				
	<i>Other Financing Sources</i>				
	<i>Interfund transfer in</i>				
39.1111	Operating Transfer in Hotel / Motel Fund	.00	45,776.45	43,200.00	44,945.00
	<i>Interfund transfer in Totals</i>	\$0.00	\$45,776.45	\$43,200.00	\$44,945.00
	<i>Other Financing Sources Totals</i>	\$0.00	\$45,776.45	\$43,200.00	\$44,945.00
	Department 75401 - Promotion Totals	\$0.00	\$45,776.45	\$43,200.00	\$44,945.00
Department	75402 - Tourism Product Development				
	<i>Other Financing Sources</i>				

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<i>Interfund transfer in</i>					
39.1111	Operating Transfer in Hotel / Motel Fund	.00	45,776.44	43,200.00	44,945.00
<i>Interfund transfer in Totals</i>		\$0.00	\$45,776.44	\$43,200.00	\$44,945.00
<i>Other Financing Sources Totals</i>		\$0.00	\$45,776.44	\$43,200.00	\$44,945.00
Department 75402 - Tourism Product Development Totals		\$0.00	\$45,776.44	\$43,200.00	\$44,945.00
Department 75660 - Mainstreet Tourism					
<i>Charges for Services</i>					
<i>Culture & Recreation</i>					
34.7202	Charges for Services - Golf Tournament	11,870.00	14,050.00	14,387.00	14,531.00
34.7203	Charges for Services - Christmas	140.00	260.00	266.00	269.00
34.7206	Taste of Fayette	21,412.40	22,615.52	14,000.00	14,140.00
34.7208	Charges for Services - Pumpkin Walk	.00	25.00	50.00	51.00
34.7250	Sales of Merchandise	1,636.28	3,238.02	3,260.00	3,293.00
34.7251	Charges for Services - Fayette Family Market Day	6,657.00	7,208.00	7,311.00	7,384.00
34.7901	Charges for Services - Other	101.00	5,615.22	1,500.00	1,515.00
<i>Culture & Recreation Totals</i>		\$41,816.68	\$53,011.76	\$40,774.00	\$41,183.00
<i>Charges for Services Totals</i>		\$41,816.68	\$53,011.76	\$40,774.00	\$41,183.00
<i>Miscellaneous Revenue</i>					
<i>Rent and Royalties</i>					
38.1001	Rental Income Depot/Gazebo	24,221.34	28,271.00	27,136.00	27,407.00
<i>Rent and Royalties Totals</i>		\$24,221.34	\$28,271.00	\$27,136.00	\$27,407.00
<i>Other</i>					
38.9000	Other Miscellaneous Income	.00	40.00	41.00	41.00
<i>Other Totals</i>		\$0.00	\$40.00	\$41.00	\$41.00
<i>Miscellaneous Revenue Totals</i>		\$24,221.34	\$28,311.00	\$27,177.00	\$27,448.00
<i>Other Financing Sources</i>					
<i>Interfund transfer in</i>					
39.1102	Operating Transfer In - GF	55,000.08	45,000.00	30,000.00	25,000.00
39.1111	Operating Transfer in Hotel / Motel Fund	80,033.30	92,374.73	86,400.00	87,264.00
<i>Interfund transfer in Totals</i>		\$135,033.38	\$137,374.73	\$116,400.00	\$112,264.00
<i>Other Financing Sources Totals</i>		\$135,033.38	\$137,374.73	\$116,400.00	\$112,264.00
Department 75660 - Mainstreet Tourism Totals		\$201,071.40	\$218,697.49	\$184,351.00	\$180,895.00
Fund 565 - Mainstreet Tourism Fund Totals		\$505,576.31	\$650,505.31	\$599,712.00	\$611,257.00

Revenues and expenditures are budgeted for fiscal year 2017 for the Amphitheater function in the amount of \$340,472. Revenues include, but are not limited to, charges for services, rental income, contributions and donations, and transfers in from Hotel/Motel Tax Fund. Expenditures are used to operate and maintain the amphitheater. Revenues and expenditures are budgeted in the amount of \$270,785, including a transfer from General Fund of \$25,000 for the Main Street

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function. Expenditures are used to fund events, such as, the golf tournament, the Christmas program, Taste of Fayette, etc. in the Main Street district.

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MAINSTREET TOURSIM FUND: Summary of Expenditures

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Initialized
Fund 565 - Mainstreet Tourism Fund					
Department 75400 - Tourism					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	29,275.27	31,729.44	35,840.00	36,198.00
51.2100	Group Insurance	8,995.61	8,721.92	8,756.00	8,844.00
51.2200	Social Security (FICA) Contributions	2,135.35	2,406.75	2,632.00	2,658.00
51.2400	Retirement Contributions	5,294.94	5,973.00	6,656.00	6,723.00
51.2600	Unemployment Insurance	.00	.00	28.00	28.00
51.2700	Workers' Compensation	331.74	47.98	427.00	431.00
51.2900	Other Employee Benefits	23.93	27.40	8.00	8.00
<i>Personal services and employee benefits Totals</i>		\$46,056.84	\$48,906.49	\$54,347.00	\$54,890.00
<i>Purchased / contracted services</i>					
52.1200	Professional	3,225.00	1,654.98	7,000.00	7,070.00
52.1301	Production	53,145.00	54,120.00	49,000.00	49,490.00
52.1302	Entertainment	123,673.95	147,992.49	165,000.00	166,650.00
52.2130	Custodial	1,752.00	2,114.44	1,126.00	2,000.00
52.2140	Lawn Care	582.00	1,067.00	582.00	3,200.00
52.2200	Repairs and Maintenance	933.48	8,169.70	4,000.00	4,040.00
52.2320	Rental of Equipment and Vehicles	.00	769.03	762.00	770.00
52.3200	Communications	1,807.10	2,163.03	1,843.00	1,861.00
52.3300	Advertising	4,105.92	6,274.99	6,988.00	7,058.00
52.3400	Printing and Binding	7,027.95	5,688.71	6,000.00	6,060.00
52.3500	Travel	.00	404.24	344.00	347.00
52.3600	Dues and Fees	8,224.39	7,969.10	7,000.00	8,000.00
52.3700	Education and Training	4.20	.00	26.00	26.00
52.3800	Licenses	150.00	25.00	150.00	152.00
52.3850	Contract Labor	10,648.71	9,393.92	4,638.00	8,500.00
52.3900	Other	19,064.96	2,500.00	3,000.00	3,030.00
<i>Purchased / contracted services Totals</i>		\$234,344.66	\$250,306.63	\$257,459.00	\$268,254.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	6,240.61	5,106.43	3,285.00	3,318.00
53.1210	Energy - Water / Sewer	1,100.13	1,180.91	2,277.00	2,300.00
53.1230	Energy - Electricity	10,805.80	11,550.13	10,953.00	11,063.00
53.1700	Other Supplies	234.19	1,162.80	640.00	647.00
53.1707	Main Street Taste of Fayette	52.37	.00	.00	.00
<i>Supplies Totals</i>		\$18,433.10	\$19,000.27	\$17,155.00	\$17,328.00
Department 75400 - Tourism Totals		\$298,834.60	\$318,213.39	\$328,961.00	\$340,472.00
Department 75401 - Promotion					
<i>Purchased / contracted services</i>					

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52.2310	Rental of Land & buildings	.00	.00	.00	6,000.00
52.3200	Communications	.00	.00	43,200.00	.00
52.3300	Advertising	.00	.00	.00	18,000.00
52.3850	Contract Labor	.00	.00	.00	20,945.00
<i>Purchased / contracted services Totals</i>		\$0.00	\$0.00	\$43,200.00	\$44,945.00
Department 75401 - Promotion Totals		\$0.00	\$0.00	\$43,200.00	\$44,945.00
Department 75402 - Tourism Product Development <i>Purchased / contracted services</i>					
52.1200	Professional	.00	13,633.66	.00	44,945.00
52.3200	Communications	.00	.00	43,200.00	.00
<i>Purchased / contracted services Totals</i>		\$0.00	\$13,633.66	\$43,200.00	\$44,945.00
Department 75402 - Tourism Product Development Totals		\$0.00	\$13,633.66	\$43,200.00	\$44,945.00
Department 75660 - Mainstreet Tourism <i>Personal services and employee benefits</i>					
51.1100	Regular Employees	37,142.74	37,636.36	38,610.00	38,996.00
51.2100	Group Insurance	10,144.08	9,690.99	9,574.00	9,670.00
51.2200	Social Security (FICA) Contributions	2,362.35	2,665.05	2,253.00	2,276.00
51.2400	Retirement Contributions	7,873.64	9,297.35	10,163.00	10,265.00
51.2600	Unemployment Insurance	7.60	7.61	109.00	111.00
51.2700	Workers' Compensation	347.58	5.27	742.00	749.00
51.2900	Other Employee Benefits	127.09	124.73	12.00	12.00
<i>Personal services and employee benefits Totals</i>		\$58,005.08	\$59,427.36	\$61,463.00	\$62,079.00
<i>Purchased / contracted services</i>					
52.2130	Custodial	5,291.98	3,599.56	3,922.00	5,000.00
52.2140	Lawn Care	1,315.55	3,611.01	5,000.00	8,000.00
52.2200	Repairs and Maintenance	7,386.86	5,279.42	2,385.00	5,000.00
52.2320	Rental of Equipment and Vehicles	4,169.63	2,193.46	2,675.00	2,702.00
52.3100	Insurance, Other Than Employee Benefits	2,029.81	1,862.54	2,694.00	2,721.00
52.3200	Communications	5,229.26	5,077.23	5,347.00	5,400.00
52.3300	Advertising	2,477.00	2,439.50	5,000.00	4,000.00
52.3400	Printing and Binding	312.00	674.00	1,876.00	1,895.00
52.3500	Travel	913.46	279.54	524.00	529.00
52.3600	Dues and Fees	7,946.60	6,892.70	7,000.00	7,070.00
52.3700	Education and Training	1,207.17	1,024.00	1,049.00	1,059.00
52.3850	Contract Labor	3,925.00	2,872.60	17,000.00	17,170.00
52.3900	Other	416.82	362.52	525.00	530.00
<i>Purchased / contracted services Totals</i>		\$42,621.14	\$36,168.08	\$54,997.00	\$61,076.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	5,373.30	3,232.30	6,000.00	5,000.00
53.1210	Energy - Water / Sewer	1,416.06	1,561.88	1,605.00	1,621.00
53.1220	Energy - Natural Gas	1,751.96	2,034.93	2,000.00	2,020.00
53.1230	Energy - Electricity	6,735.30	7,214.30	6,417.00	6,481.00

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53.1590	Inventory purchased for resale - other	2,685.16	407.31	2,000.00	2,020.00
53.1700	Other Supplies	11,736.64	6,482.87	7,486.00	7,561.00
53.1703	Main Street Golf Tournament	7,029.38	7,397.89	7,575.00	7,651.00
53.1704	Main Street - Halloween	1,984.06	1,626.39	1,665.00	1,682.00
53.1705	Main Street - Christmas	10,464.57	12,137.82	12,000.00	12,120.00
53.1707	Main Street Taste of Fayette	13,814.18	15,381.16	9,626.00	9,722.00
53.1708	Main Street Ceremonies	.00	50.01	500.00	505.00
53.1712	Fayette Family Market Day	730.00	1,922.00	913.00	922.00
	<i>Supplies Totals</i>	\$63,720.61	\$59,448.86	\$57,787.00	\$57,305.00
	<i>Other Financing Uses</i>				
61.5000	Fund Balance Appropriated	.00	.00	10,104.00	435.00
	<i>Other Financing Uses Totals</i>	\$0.00	\$0.00	\$10,104.00	\$435.00
	Department 75660 - Mainstreet Tourism Totals	\$164,346.83	\$155,044.30	\$184,351.00	\$180,895.00
	Fund 565 - Mainstreet Tourism Fund Totals	\$463,181.43	\$486,891.35	\$599,712.00	\$611,257.00

CITY OF FAYETTEVILLE

VETERANS MEMORIAL PARK FUND

Summary of Revenues

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Board
Fund	580 - Fayette County Veterans Memorial				
	Department 00000 - Undesignated				
	<i>Contributions & Donations from private sources</i>				
	<i>Contributions & Donations from private sources</i>				
37.1008	Veterans Memorial	3,118.00	180.00	180.00	180.00
	<i>Contributions & Donations from private sources Totals</i>	\$3,118.00	\$180.00	\$180.00	\$180.00
	<i>Contributions & Donations from private sources Totals</i>	\$3,118.00	\$180.00	\$180.00	\$180.00
	<i>Other Financing Sources</i>				
	<i>Interfund transfer in</i>				
39.1102	Operating Transfer In - GF	5,596.23	.00	3,000.00	1,625.00
	<i>Interfund transfer in Totals</i>	\$5,596.23	\$0.00	\$3,000.00	\$1,625.00
	<i>Other Financing Sources Totals</i>	\$5,596.23	\$0.00	\$3,000.00	\$1,625.00
	Department 00000 - Undesignated	\$8,714.23	\$180.00	\$3,180.00	\$1,805.00
	Totals				
Fund	580 - Fayette County Veterans Memorial	\$8,714.23	\$180.00	\$3,180.00	\$1,805.00
	Memorial Totals				

Revenues include budgeted amounts of \$1,805. These funds will be dedicated to the Veterans Memorial at Patriot Park for improvements.

Summary of Expenditures

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Initialized
Fund	580 - Fayette County Veterans Memorial				
	Department 00000 - Undesignated				
	<i>Purchased / contracted services</i>				
52.3400	Printing and Binding	3,020.00	.00	.00	.00
52.3600	Dues and Fees	30.00	60.00	30.00	30.00
	<i>Purchased / contracted services Totals</i>	\$3,050.00	\$60.00	\$30.00	\$30.00
	<i>Supplies</i>				
53.1100	General Supplies and Materials	16,826.50	3,964.16	3,150.00	1,775.00
	<i>Supplies Totals</i>	\$16,826.50	\$3,964.16	\$3,150.00	\$1,775.00
	<i>Other Financing Uses</i>				
61.1000	Operating Transfer Out	5,596.23	.00	.00	.00
	<i>Other Financing Uses Totals</i>	\$5,596.23	\$0.00	\$0.00	\$0.00
	Department 00000 - Undesignated	\$25,472.73	\$4,024.16	\$3,180.00	\$1,805.00
	Totals				
Fund	580 - Fayette County Veterans Memorial	\$25,472.73	\$4,024.16	\$3,180.00	\$1,805.00
	Memorial Totals				

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CEMETERY TRUST FUND

Summary of Revenues

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Board
Fund	791 - Cemetary Perputal Fund				
	Department 00000 - Undesignated				
	<i>Contributions & Donations from private sources</i>				
	<i>Contributions & Donations from private sources</i>				
37.1001	Contributions - Trust Fund	11,387.26	17,140.48	13,000.00	13,000.00
	<i>Contributions & Donations from private sources Totals</i>	\$11,387.26	\$17,140.48	\$13,000.00	\$13,000.00
	<i>Contributions & Donations from private sources Totals</i>	\$11,387.26	\$17,140.48	\$13,000.00	\$13,000.00
	Department 00000 - Undesignated Totals	\$11,387.26	\$17,140.48	\$13,000.00	\$13,000.00
Fund	791 - Cemetary Perputal Fund Totals	\$11,387.26	\$17,140.48	\$13,000.00	\$13,000.00
	Net Grand Totals	\$21,136,651.05	\$23,308,166.19	\$29,361,549.00	\$30,570,511.00

Revenues include budgeted amounts of \$13,000 from interest from a trust fund dedicated to the City Cemetery for improvements.

Summary of Expenditures

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Initialized
Fund	791 - Cemetary Perputal Fund				
	Department 00000 - Undesignated				
	<i>Supplies</i>				
53.1100	General Supplies and Materials	.00	.00	.00	13,000.00
	<i>Supplies Totals</i>	\$0.00	\$0.00	\$0.00	\$13,000.00
	<i>Other Financing Uses</i>				
61.1002	Transfer out to General Fund	.00	.00	13,000.00	.00
	<i>Other Financing Uses Totals</i>	\$0.00	\$0.00	\$13,000.00	\$0.00
	Department 00000 - Undesignated Totals	\$0.00	\$0.00	\$13,000.00	\$13,000.00
Fund	791 - Cemetary Perputal Fund Totals	\$0.00	\$0.00	\$13,000.00	\$13,000.00
	Net Grand Totals	\$20,379,743.69	\$21,817,877.78	\$30,973,893.00	\$30,545,511.00

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SECTION III: CAPITAL PROJECTS FUND – MAJOR FUNDS

The Capital Projects Fund is used to account for the expenditures of resources for various public improvements and major capital projects, which are funded by a percentage of property taxes and other designated sources; such as, impact fees. The City uses three capital project funds for FY 2017: Capital Projects, Impact Fee Fund and SPLOST Fund. These three funds are considered Major Funds.

CAPITAL PROJECTS FUND **Summary of Revenues**

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Board
Fund 351 - Capital Projects Fund					
Department 00000 - Undesignated					
<i>Taxes</i>					
<i>General Property Taxes</i>					
31.1100	Real property - current year	512,679.26	796,757.27	868,918.00	700,532.00
	<i>General Property Taxes Totals</i>	<u>\$512,679.26</u>	<u>\$796,757.27</u>	<u>\$868,918.00</u>	<u>\$700,532.00</u>
	<i>Taxes Totals</i>	<u>\$512,679.26</u>	<u>\$796,757.27</u>	<u>\$868,918.00</u>	<u>\$700,532.00</u>
<i>Intergovernmental Revenues</i>					
<i>Federal government grants</i>					
33.1110	Federal Grant - OP/CAT - Direct	171,171.00	.00	.00	.00
	<i>Federal government grants Totals</i>	<u>\$171,171.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>
	<i>Intergovernmental Revenues Totals</i>	<u>\$171,171.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>
<i>Charges for Services</i>					
<i>Streets & Public Improvements</i>					
34.3300	State Road Maintenance Fees	133,899.53	136,458.69	150,000.00	150,000.00
	<i>Streets & Public Improvements Totals</i>	<u>\$133,899.53</u>	<u>\$136,458.69</u>	<u>\$150,000.00</u>	<u>\$150,000.00</u>
	<i>Charges for Services Totals</i>	<u>\$133,899.53</u>	<u>\$136,458.69</u>	<u>\$150,000.00</u>	<u>\$150,000.00</u>
<i>Contributions & Donations from private sources</i>					
<i>Contributions & Donations from private sources</i>					
37.1006	Developer Contribution	159,784.00	166,540.00	.00	.00
	<i>Contributions & Donations from private sources Totals</i>	<u>\$159,784.00</u>	<u>\$166,540.00</u>	<u>\$0.00</u>	<u>\$0.00</u>
	<i>Contributions & Donations from private sources Totals</i>	<u>\$159,784.00</u>	<u>\$166,540.00</u>	<u>\$0.00</u>	<u>\$0.00</u>
<i>Other Financing Sources</i>					
<i>Interfund transfer in</i>					
39.1102	Operating Transfer In - GF	108,600.00	.00	651,943.00	.00
39.1104	Operating Transfer In - Impact Fees	58,096.86	63,428.00	67,949.00	249,848.00
	<i>Interfund transfer in Totals</i>	<u>\$166,696.86</u>	<u>\$63,428.00</u>	<u>\$719,892.00</u>	<u>\$249,848.00</u>
<i>General Long Term Debt Issued</i>					
39.3500	Capital Leases	.00	388,760.00	.00	582,500.00
39.3502	Fire Aerial Apparatus	.00	.00	1,000,000.00	.00
39.3503	Fire Station 93	.00	.00	.00	1,864,800.00

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General Long Term Debt Issued Totals	\$0.00	\$388,760.00	\$1,000,000.00	\$2,447,300.00
Other Financing Sources Totals	\$166,696.86	\$452,188.00	\$1,719,892.00	\$2,697,148.00
Department 00000 - Undesignated Totals	\$1,144,230.65	\$1,551,943.96	\$2,738,810.00	\$3,547,680.00
Fund 351 - Capital Projects Fund Totals	\$1,144,230.65	\$1,551,943.96	\$2,738,810.00	\$3,547,680.00

CAPITAL PROJECTS FUND: Summary of Expenditures

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Initialized
Fund 351 - Capital Projects Fund					
Department 15100 - Financial Administration					
Capital Outlay					
54.2405	Software	.00	.00	250,000.00	.00
Capital Outlay Totals		\$0.00	\$0.00	\$250,000.00	\$0.00
Department 15100 - Financial Administration Totals		\$0.00	\$0.00	\$250,000.00	\$0.00
Department 15350 - Data Processing (Info Tech)					
Capital Outlay					
54.2404	Technology Improvement	.00	.00	.00	75,000.00
Capital Outlay Totals		\$0.00	\$0.00	\$0.00	\$75,000.00
Department 15350 - Data Processing (Info Tech) Totals		\$0.00	\$0.00	\$0.00	\$75,000.00
Department 32100 - Police Administration					
Capital Outlay					
54.2200	Vehicles	.00	.00	25,000.00	.00
54.2403	In Car Systems	.00	.00	8,008.00	8,200.00
Capital Outlay Totals		\$0.00	\$0.00	\$33,008.00	\$8,200.00
Department 32100 - Police Administration Totals		\$0.00	\$0.00	\$33,008.00	\$8,200.00
Department 32210 - Criminal Investigation					
Capital Outlay					
54.2200	Vehicles	26,472.91	51,987.00	41,861.00	50,000.00
54.2403	In Car Systems	2,041.60	.00	.00	16,900.00
Capital Outlay Totals		\$28,514.51	\$51,987.00	\$41,861.00	\$66,900.00
Department 32210 - Criminal Investigation Totals		\$28,514.51	\$51,987.00	\$41,861.00	\$66,900.00
Department 32230 - Patrol					
Capital Outlay					
54.2200	Vehicles	230,000.00	140,392.38	75,000.00	200,000.00
54.2403	In Car Systems	129,840.00	96,679.84	44,237.00	130,600.00
54.2500	Other Equipment	.00	.00	40,000.00	.00
54.2507	Replacement Radios	33,721.79	.00	.00	.00
Capital Outlay Totals		\$393,561.79	\$237,072.22	\$159,237.00	\$330,600.00
Department 32230 - Patrol Totals		\$393,561.79	\$237,072.22	\$159,237.00	\$330,600.00

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Department 32950 - Support Services					
<i>Capital Outlay</i>					
54.2200	Vehicles	.00	46,777.25	.00	.00
54.2403	In Car Systems	.00	.00	.00	8,200.00
54.2507	Replacement Radios	.00	31,576.25	.00	.00
<i>Capital Outlay Totals</i>		\$0.00	\$78,353.50	\$0.00	\$8,200.00
Department 32950 - Support Services Totals		\$0.00	\$78,353.50	\$0.00	\$8,200.00
Department 35100 - Fire Administration					
<i>Capital Outlay</i>					
54.2403	In Car Systems	.00	.94	.00	.00
54.2501	Fire Equipment	1,458.64	.00	.00	.00
<i>Capital Outlay Totals</i>		\$1,458.64	\$0.94	\$0.00	\$0.00
Department 35100 - Fire Administration Totals		\$1,458.64	\$0.94	\$0.00	\$0.00
Department 35200 - Fire Fighting					
<i>Capital Outlay</i>					
54.1200	Site Improvements	.00	.00	.00	1,864,800.00
54.2200	Vehicles	29,885.00	.00	1,000,000.00	.00
54.2405	Software	.00	18,718.00	.00	.00
54.2501	Fire Equipment	207,630.65	.00	60,500.00	.00
<i>Capital Outlay Totals</i>		\$237,515.65	\$18,718.00	\$1,060,500.00	\$1,864,800.00
Department 35200 - Fire Fighting Totals		\$237,515.65	\$18,718.00	\$1,060,500.00	\$1,864,800.00
Department 35300 - Fire Prevention					
<i>Capital Outlay</i>					
54.2501	Fire Equipment	1,458.64	.00	.00	.00
<i>Capital Outlay Totals</i>		\$1,458.64	\$0.00	\$0.00	\$0.00
Department 35300 - Fire Prevention Totals		\$1,458.64	\$0.00	\$0.00	\$0.00
Department 42000 - Highways and Streets					
<i>Capital Outlay</i>					
54.1211	Sidewalks	159,784.00	166,540.00	.00	.00
54.1414	N. Jeff Davis Resurfacing	.00	.00	400,000.00	150,000.00
54.2200	Vehicles	.00	57,743.02	50,000.00	70,000.00
54.2500	Other Equipment	.00	.00	.00	30,000.00
<i>Capital Outlay Totals</i>		\$159,784.00	\$224,283.02	\$450,000.00	\$250,000.00
Department 42000 - Highways and Streets Totals		\$159,784.00	\$224,283.02	\$450,000.00	\$250,000.00
Department 42240 - Sidewalks and Crosswalks					
<i>Capital Outlay</i>					
54.1204	Landscape and Design	14,651.15	.00	.00	.00
<i>Capital Outlay Totals</i>		\$14,651.15	\$0.00	\$0.00	\$0.00
Department 42240 - Sidewalks and Crosswalks Totals		\$14,651.15	\$0.00	\$0.00	\$0.00
Department 72000 - Inspection					
<i>Capital Outlay</i>					

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54.2200	Vehicles	.00	.00	20,000.00	20,000.00
54.2405	Software	.00	48,064.00	.00	.00
<i>Capital Outlay Totals</i>		\$0.00	\$48,064.00	\$20,000.00	\$20,000.00
Department 72000 - Inspection Totals		\$0.00	\$48,064.00	\$20,000.00	\$20,000.00
Department 80000 - Debt Service <i>Debt Service</i>					
58.1100	Bonds - Principal	105,000.00	205,000.00	205,000.00	210,000.00
58.1200	Capital Lease - Principal	.00	95,841.00	208,960.00	366,675.00
58.2100	Bonds - Interest	71,325.48	65,854.88	63,535.00	56,512.00
58.2200	Capital Lease - Interest	.00	4,577.00	10,000.00	40,445.00
58.3000	Fiscal Agent's Fee	3,000.00	.00	3,000.00	3,000.00
<i>Debt Service Totals</i>		\$179,325.48	\$371,272.88	\$490,495.00	\$676,632.00
Department 80000 - Debt Service Totals		\$179,325.48	\$371,272.88	\$490,495.00	\$676,632.00
Department 90000 - Other Financing Uses <i>Debt Service</i>					
58.1200	Capital Lease - Principal	.00	.22	.00	.00
58.2200	Capital Lease - Interest	.00	.42	.00	.00
<i>Debt Service Totals</i>		\$0.00	\$0.64	\$0.00	\$0.00
<i>Other Financing Uses</i>					
61.1003	Transfer out to DDA	108,803.74	229,802.03	233,709.00	222,348.00
61.1007	Transfer Out - SPLOST	119,248.38	.00	.00	.00
<i>Other Financing Uses Totals</i>		\$228,052.12	\$229,802.03	\$233,709.00	\$222,348.00
Department 90000 - Other Financing Uses Totals		\$228,052.12	\$229,802.03	\$233,709.00	\$222,348.00
Fund 351 - Capital Projects Fund Totals		\$1,244,321.98	\$1,259,554.23	\$2,738,810.00	\$3,522,680.00

The total Capital Projects Fund revenues for fiscal year 2017 are \$3,522,680. Property tax revenues are projected to be \$700,532 from the 1.195 mills dedicated millage. Transfers in from the Impact Fee Fund for impact fee funded projects are budgeted in the amount of \$249,848. A transfer in from the General Fund is budgeted in the amount of \$150,000 for LMIG City Share. Proceeds of general long term lease agreement in the amount of \$582,500 have been budgeted for the purchase of vehicles and computers as well as \$1,864,800 for Fire Station 93.

CITY OF FAYETTEVILLE

IMPACT FEE FUND

Summary of Revenues

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Board
Fund	352 - Impact Fee Fund				
	Department 15950 - General Administration Fees				
	Charges for Services				
	Other Fees				
34.1320	Charges for Services - Impact Fees	15,571.00	7,568.32	7,977.00	15,000.00
	Other Fees Totals	\$15,571.00	\$7,568.32	\$7,977.00	\$15,000.00
	Charges for Services Totals	\$15,571.00	\$7,568.32	\$7,977.00	\$15,000.00
	Department 15950 - General Administration Fees Totals	\$15,571.00	\$7,568.32	\$7,977.00	\$15,000.00
	Department 32600 - Police Stations & Buildings				
	Charges for Services				
	Other Fees				
34.1320	Charges for Services - Impact Fees	148,941.77	73,595.96	67,949.00	125,000.00
	Other Fees Totals	\$148,941.77	\$73,595.96	\$67,949.00	\$125,000.00
	Charges for Services Totals	\$148,941.77	\$73,595.96	\$67,949.00	\$125,000.00
	Department 32600 - Police Stations & Buildings Totals	\$148,941.77	\$73,595.96	\$67,949.00	\$125,000.00
	Department 35700 - Fire Stations and Buildings				
	Charges for Services				
	Other Fees				
34.1320	Charges for Services - Impact Fees	152,872.19	75,627.91	68,545.00	130,000.00
	Other Fees Totals	\$152,872.19	\$75,627.91	\$68,545.00	\$130,000.00
	Charges for Services Totals	\$152,872.19	\$75,627.91	\$68,545.00	\$130,000.00
	Other Financing Sources				
	Interfund transfer in				
39.1202	Appropriated Restricted Fund Balance	.00	.00	51,696.00	.00
	Interfund transfer in Totals	\$0.00	\$0.00	\$51,696.00	\$0.00
	Other Financing Sources Totals	\$0.00	\$0.00	\$51,696.00	\$0.00
	Department 35700 - Fire Stations and Buildings Totals	\$152,872.19	\$75,627.91	\$120,241.00	\$130,000.00
	Department 42200 - Roadways and Walkways				
	Charges for Services				
	Other Fees				
34.1320	Charges for Services - Impact Fees	131,488.62	67,698.35	48,715.00	75,000.00
	Other Fees Totals	\$131,488.62	\$67,698.35	\$48,715.00	\$75,000.00
	Charges for Services Totals	\$131,488.62	\$67,698.35	\$48,715.00	\$75,000.00
	Department 42200 - Roadways and Walkways Totals	\$131,488.62	\$67,698.35	\$48,715.00	\$75,000.00
	Department 62200 - Park Areas				
	Charges for Services				

CITY OF FAYETTEVILLE

<i>Other Fees</i>					
34.1320	Charges for Services - Impact Fees	77,975.14	37,956.30	69,920.00	125,000.00
	<i>Other Fees Totals</i>	\$77,975.14	\$37,956.30	\$69,920.00	\$125,000.00
	<i>Charges for Services Totals</i>	\$77,975.14	\$37,956.30	\$69,920.00	\$125,000.00
	Department 62200 - Park Areas Totals	\$77,975.14	\$37,956.30	\$69,920.00	\$125,000.00
	Fund 352 - Impact Fee Fund Totals	\$526,848.72	\$262,446.84	\$314,802.00	\$470,000.00

IMPACT FEE FUND: Summary of Expenditures

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Initialized
Fund	352 - Impact Fee Fund				
	Department 15950 - General Administration Fees				
	<i>Other Financing Uses</i>				
61.1002	Transfer out to General Fund	25,762.71	7,306.14	7,977.00	15,000.00
	<i>Other Financing Uses Totals</i>	\$25,762.71	\$7,306.14	\$7,977.00	\$15,000.00
	Department 15950 - General Administration Fees Totals	\$25,762.71	\$7,306.14	\$7,977.00	\$15,000.00
	Department 32600 - Police Stations & Buildings				
	<i>Other Financing Uses</i>				
61.1015	Transfer out to CPF	58,096.86	63,428.00	67,949.00	125,000.00
	<i>Other Financing Uses Totals</i>	\$58,096.86	\$63,428.00	\$67,949.00	\$125,000.00
	Department 32600 - Police Stations & Buildings Totals	\$58,096.86	\$63,428.00	\$67,949.00	\$125,000.00
	Department 35700 - Fire Stations and Buildings				
	<i>Other Financing Uses</i>				
61.1026	Fire Apparatus	.00	.00	120,241.00	130,000.00
	<i>Other Financing Uses Totals</i>	\$0.00	\$0.00	\$120,241.00	\$130,000.00
	Department 35700 - Fire Stations and Buildings Totals	\$0.00	\$0.00	\$120,241.00	\$130,000.00
	Department 42200 - Roadways and Walkways				
	<i>Other Financing Uses</i>				
70.0000	Appropriated Fund Balance	.00	.00	48,715.00	75,000.00
	<i>Other Financing Uses Totals</i>	\$0.00	\$0.00	\$48,715.00	\$75,000.00
	Department 42200 - Roadways and Walkways Totals	\$0.00	\$0.00	\$48,715.00	\$75,000.00
	Department 62200 - Park Areas				
	<i>Other Financing Uses</i>				
61.1003	Transfer out to DDA	32,962.05	33,296.64	34,960.00	.00
61.1015	Transfer out to CPF	.00	.00	.00	62,500.00
61.1200	Main Street Amphitheater	32,962.05	33,295.25	34,960.00	62,500.00
	<i>Other Financing Uses Totals</i>	\$65,924.10	\$66,591.89	\$69,920.00	\$125,000.00
	Department 62200 - Park Areas Totals	\$65,924.10	\$66,591.89	\$69,920.00	\$125,000.00
	Fund 352 - Impact Fee Fund Totals	\$149,783.67	\$137,326.03	\$314,802.00	\$470,000.00

CITY OF FAYETTEVILLE

The total revenues and expenditures and transfers to Capital Projects Fund, SPLOST Fund and Mainstreet Tourism Fund budgeted for fiscal year 2017 is \$470,000.

CITY OF FAYETTEVILLE

SPLOST FUND

Summary of Revenues

<u>Account</u>	<u>Account Description</u>	<u>2014 Actual Amount</u>	<u>2015 Actual Amount</u>	<u>2016 Adopted Budget</u>	<u>2017 Board</u>
Fund 353 - SPLOST Fund					
Department 00000 - Undesignated					
Taxes					
General Sales and Use Tax					
31.3200	Special Purpose Local Option Sales Tax	776.62	.00	.00	.00
<i>General Sales and Use Tax Totals</i>		\$776.62	\$0.00	\$0.00	\$0.00
<i>Taxes Totals</i>		\$776.62	\$0.00	\$0.00	\$0.00
Intergovernmental Revenues					
State government grants					
33.4311	D.O.T.	231,927.46	507,415.32	.00	.00
<i>State government grants Totals</i>		\$231,927.46	\$507,415.32	\$0.00	\$0.00
Local government unit (specify unit) payments in lieu of taxes					
33.8000	Local Government unit pay in lieu of taxes	.00	677,363.63	3,000,000.00	3,000,000.00
<i>Local government unit (specify unit) payments in lieu of taxes Totals</i>		\$0.00	\$677,363.63	\$3,000,000.00	\$3,000,000.00
<i>Intergovernmental Revenues Totals</i>		\$231,927.46	\$1,184,778.95	\$3,000,000.00	\$3,000,000.00
Miscellaneous Revenue					
Other					
38.9000	Other Miscellaneous Income	927,624.56	.00	.00	.00
<i>Other Totals</i>		\$927,624.56	\$0.00	\$0.00	\$0.00
<i>Miscellaneous Revenue Totals</i>		\$927,624.56	\$0.00	\$0.00	\$0.00
Other Financing Sources					
Interfund transfer in					
39.1100	Operating Transfer In	119,248.38	.00	.00	.00
39.1102	Operating Transfer In - GF	.00	1,025,507.09	1,000,000.00	1,000,000.00
<i>Interfund transfer in Totals</i>		\$119,248.38	\$1,025,507.09	\$1,000,000.00	\$1,000,000.00
<i>Other Financing Sources Totals</i>		\$119,248.38	\$1,025,507.09	\$1,000,000.00	\$1,000,000.00
Department 00000 - Undesignated Totals		\$1,279,577.02	\$2,210,286.04	\$4,000,000.00	\$4,000,000.00
Fund 353 - SPLOST Fund Totals		\$1,279,577.02	\$2,210,286.04	\$4,000,000.00	\$4,000,000.00

SPLOST Fund accounts for expenditures relating to the renovation of existing City buildings, recreation projects and construction of roads. Funding is provided by special purpose sales taxes, a sales tax approved by voter referendum used in the City of Fayetteville, which are collected by Fayette County and remitted to the City through an intergovernmental agreement.

CITY OF FAYETTEVILLE

SPLOST FUND

Summary of Expenditures

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Initialized
Fund 353 - SPLOST Fund					
Department 15100 - Financial Administration					
<i>Purchased / contracted services</i>					
52.3600	Dues and Fees	12.00	.00	.00	.00
<i>Purchased / contracted services Totals</i>		\$12.00	\$0.00	\$0.00	\$0.00
Department 15100 - Financial Administration Totals		\$12.00	\$0.00	\$0.00	\$0.00
Department 42000 - Highways and Streets					
<i>Purchased / contracted services</i>					
52.3600	Dues and Fees	35.00	.00	.00	.00
<i>Purchased / contracted services Totals</i>		\$35.00	\$0.00	\$0.00	\$0.00
<i>Capital Outlay</i>					
54.1497	Grady Ave @ Hwy 54	3,425.00	.00	.00	.00
54.1503	Hood Ave Conn / SR 92 Realignment	1,594,621.87	923,718.57	4,000,000.00	4,000,000.00
54.1518	Hwy 54 Safety - Lu Sidewalks	74,615.37	.00	.00	.00
54.1557	SPLOST - Hwy 54 Conversion	18,897.50	.00	.00	.00
<i>Capital Outlay Totals</i>		\$1,691,559.74	\$923,718.57	\$4,000,000.00	\$4,000,000.00
Department 42000 - Highways and Streets Totals		\$1,691,594.74	\$923,718.57	\$4,000,000.00	\$4,000,000.00
Department 42240 - Sidewalks and Crosswalks					
<i>Purchased / contracted services</i>					
52.3600	Dues and Fees	30.00	.00	.00	.00
<i>Purchased / contracted services Totals</i>		\$30.00	\$0.00	\$0.00	\$0.00
<i>Capital Outlay</i>					
54.1203	Hospital Crosswalk/Paths	1,428.73	142,128.37	.00	.00
54.1508	54/Gingercake Intersection	1,770.00	83,830.00	.00	.00
54.1518	Hwy 54 Safety - Lu Sidewalks	346,421.49	.37	.00	.00
54.1521	Cemetery Sidewalk Project	17,235.13	422,720.50	.00	.00
<i>Capital Outlay Totals</i>		\$366,855.35	\$648,679.24	\$0.00	\$0.00
Department 42240 - Sidewalks and Crosswalks Totals		\$366,885.35	\$648,679.24	\$0.00	\$0.00
Department 90000 - Other Financing Uses					
<i>Other Financing Uses</i>					
61.1002	Transfer out to General Fund	40,997.18	.00	.00	.00
<i>Other Financing Uses Totals</i>		\$40,997.18	\$0.00	\$0.00	\$0.00
Department 90000 - Other Financing Uses Totals		\$40,997.18	\$0.00	\$0.00	\$0.00
Fund 353 - SPLOST Fund Totals		\$2,099,489.27	\$1,572,397.81	\$4,000,000.00	\$4,000,000.00

CITY OF FAYETTEVILLE

SECTION IV: ENTERPRISE FUND

WATER AND SEWER FUND

Summary of Revenues

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Board
Fund	505 - Water and Sewer Fund				
Department	00000 - Undesignated				
	<i>Intergovernmental Revenues</i>				
	<i>Local government unit (specify unit) grants</i>				
33.6010	GMA - Safety Grants	3,000.00	.00	.00	.00
	<i>Local government unit (specify unit) grants Totals</i>	\$3,000.00	\$0.00	\$0.00	\$0.00
	<i>Intergovernmental Revenues Totals</i>	\$3,000.00	\$0.00	\$0.00	\$0.00
	<i>Charges for Services</i>				
	<i>General government</i>				
34.1401	RFP/Bid Documents Purchase	2,550.00	1,650.00	.00	.00
	<i>General government Totals</i>	\$2,550.00	\$1,650.00	\$0.00	\$0.00
	<i>Utilities & Enterprise</i>				
34.4210	Water / Sewerage - Water Charges	2,243,157.10	2,277,718.20	2,314,770.00	2,370,324.00
34.4211	Line and Meter Installs	97,307.00	58,008.00	102,400.00	102,400.00
34.4212	Penalties	94,870.35	97,211.09	117,760.00	117,760.00
34.4213	Turn On / Pocessing Fees	40,365.22	36,412.00	31,028.00	31,028.00
34.4214	Reconnect / re-read fees	31,615.00	37,725.00	35,840.00	35,840.00
34.4255	Water / Sewerage - Sewer Charges	2,651,382.76	2,713,234.47	2,728,351.00	2,793,832.00
34.4260	Stormwater Charges	509,426.35	741,777.05	767,454.00	777,714.00
	<i>Utilities & Enterprise Totals</i>	\$5,668,123.78	\$5,962,085.81	\$6,097,603.00	\$6,228,898.00
	<i>Other Fees</i>				
34.6900	Other Fees	755.01	617.84	512.00	512.00
	<i>Other Fees Totals</i>	\$755.01	\$617.84	\$512.00	\$512.00
	<i>Other Charges for Services</i>				
34.9300	Bad Check Fees	2,640.00	2,780.00	3,584.00	3,000.00
	<i>Other Charges for Services Totals</i>	\$2,640.00	\$2,780.00	\$3,584.00	\$3,000.00
	<i>Charges for Services Totals</i>	\$5,674,068.79	\$5,967,133.65	\$6,101,699.00	\$6,232,410.00
	<i>Investment Income</i>				
	<i>Investment Revenue</i>				
36.1000	Interest income	52.03	306.36	2,560.00	2,560.00
	<i>Investment Revenue Totals</i>	\$52.03	\$306.36	\$2,560.00	\$2,560.00
	<i>Realized gains on loss of investment</i>				
36.2000	Gain or loss on investments	(59,632.64)	(58,829.59)	(61,000.00)	(61,000.00)
	<i>Realized gains on loss of investment Totals</i>	(\$59,632.64)	(\$58,829.59)	(\$61,000.00)	(\$61,000.00)
	<i>Investment Income Totals</i>	(\$59,580.61)	(\$58,523.23)	(\$58,440.00)	(\$58,440.00)
	<i>Miscellaneous Revenue</i>				
	<i>Other</i>				

CITY OF FAYETTEVILLE

38.9000	Other Miscellaneous Income	39.37	32.44	.00	.00
38.9002	Contributed Capital SPS	294,696.43	300,974.67	125,000.00	125,000.00
	<i>Other Totals</i>	<u>\$294,735.80</u>	<u>\$301,007.11</u>	<u>\$125,000.00</u>	<u>\$125,000.00</u>
	<i>Miscellaneous Revenue Totals</i>	\$294,735.80	\$301,007.11	\$125,000.00	\$125,000.00
	<i>Other Financing Sources</i>				
	<i>Interfund transfer in</i>				
39.1201	Appropriate Unreserve Fund Balance	.00	.00	.00	1,522,100.00
39.1203	Reserved Sewer P/S	.00	.00	250,000.00	.00
	<i>Interfund transfer in Totals</i>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$250,000.00</u>	<u>\$1,522,100.00</u>
	<i>Proceeds from Capital Asset Disposition</i>				
39.2100	Sale of Assets	4,761.90	.00	5,000.00	5,000.00
	<i>Proceeds from Capital Asset Disposition Totals</i>	<u>\$4,761.90</u>	<u>\$0.00</u>	<u>\$5,000.00</u>	<u>\$5,000.00</u>
	<i>Other Financing Sources Totals</i>	<u>\$4,761.90</u>	<u>\$0.00</u>	<u>\$255,000.00</u>	<u>\$1,527,100.00</u>
	Department 00000 - Undesignated Totals	<u>\$5,916,985.88</u>	<u>\$6,209,617.53</u>	<u>\$6,423,259.00</u>	<u>\$7,826,070.00</u>
Fund 505 - Water and Sewer Fund Totals		\$5,916,985.88	\$6,209,617.53	\$6,423,259.00	\$7,826,070.00

WATER AND SEWER FUND: Summary of Expenditures

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Initialized
Fund 505 - Water and Sewer Fund					
Department 11100 - Governing Body					
	<i>Personal services and employee benefits</i>				
51.1100	Regular Employees	24,675.00	25,200.00	12,600.00	15,300.00
51.2100	Group Insurance	16,225.34	12,573.96	6,250.00	6,010.00
51.2200	Social Security (FICA) Contributions	1,545.80	1,678.13	1,000.00	1,170.00
51.2400	Retirement Contributions	10,108.08	5,648.76	3,100.00	2,185.00
51.2700	Workers' Compensation	76.09	72.78	38.00	20.00
51.2900	Other Employee Benefits	5,250.00	5,400.00	3,000.00	180.00
	<i>Personal services and employee benefits Totals</i>	<u>\$57,880.31</u>	<u>\$50,573.63</u>	<u>\$25,988.00</u>	<u>\$24,865.00</u>
	<i>Purchased / contracted services</i>				
52.3100	Insurance, Other Than Employee Benefits	22,757.98	22,214.44	24,198.00	24,198.00
	<i>Purchased / contracted services Totals</i>	<u>\$22,757.98</u>	<u>\$22,214.44</u>	<u>\$24,198.00</u>	<u>\$24,198.00</u>
	Department 11100 - Governing Body Totals	<u>\$80,638.29</u>	<u>\$72,788.07</u>	<u>\$50,186.00</u>	<u>\$49,063.00</u>
Department 11300 - Clerk of Council					
	<i>Personal services and employee benefits</i>				
51.1100	Regular Employees	19,033.12	21,592.03	12,750.00	13,533.00
51.2100	Group Insurance	2,911.22	3,677.80	1,792.00	1,433.00
51.2200	Social Security (FICA) Contributions	1,333.22	1,752.99	950.00	1,170.00
51.2400	Retirement Contributions	379.86	382.37	450.00	223.00

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51.2600	Unemployment Insurance	.00	.00	.00	20.00
51.2700	Workers' Compensation	85.25	11.06	64.00	95.00
51.2900	Other Employee Benefits	5.56	8.00	10.00	.00
<i>Personal services and employee benefits Totals</i>		\$23,748.23	\$27,424.25	\$16,016.00	\$16,474.00
Department 11300 - Clerk of Council Totals		\$23,748.23	\$27,424.25	\$16,016.00	\$16,474.00
Department 13200 - City Manager					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	48,496.85	56,849.71	28,500.00	28,500.00
51.2100	Group Insurance	5,876.39	9,448.41	6,000.00	6,000.00
51.2200	Social Security (FICA) Contributions	3,560.36	4,281.25	3,738.00	3,738.00
51.2400	Retirement Contributions	885.82	238.49	1,946.00	1,946.00
51.2700	Workers' Compensation	114.35	183.19	200.00	200.00
<i>Personal services and employee benefits Totals</i>		\$58,933.77	\$71,001.05	\$40,384.00	\$40,384.00
Department 13200 - City Manager Totals		\$58,933.77	\$71,001.05	\$40,384.00	\$40,384.00
Department 15100 - Financial Administration					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	220,197.93	270,938.08	248,000.00	248,000.00
51.2100	Group Insurance	38,166.92	47,762.80	42,500.00	47,683.00
51.2200	Social Security (FICA) Contributions	16,135.59	19,617.85	16,500.00	17,600.00
51.2400	Retirement Contributions	24,774.36	21,178.10	30,000.00	35,982.00
51.2600	Unemployment Insurance	10.70	25.76	13.00	.00
51.2700	Workers' Compensation	365.84	445.85	600.00	381.00
51.2900	Other Employee Benefits	195.70	260.32	260.00	1,775.00
<i>Personal services and employee benefits Totals</i>		\$299,847.04	\$360,228.76	\$337,873.00	\$351,421.00
<i>Purchased / contracted services</i>					
52.1200	Professional	38,022.22	12,848.39	21,118.00	21,118.00
52.1300	Technical	2,041.45	2,032.26	.00	.00
52.2200	Repairs and Maintenance	958.13	325.07	.00	.00
52.3300	Advertising	30.00	.00	.00	.00
52.3500	Travel	.00	799.00	.00	.00
52.3600	Dues and Fees	508.50	284.19	.00	.00
52.3700	Education and Training	.00	355.00	.00	.00
52.3850	Contract Labor	47,415.19	5,192.03	.00	.00
<i>Purchased / contracted services Totals</i>		\$88,975.49	\$21,835.94	\$21,118.00	\$21,118.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	3,729.70	3,695.96	3,860.00	3,953.00
<i>Supplies Totals</i>		\$3,729.70	\$3,695.96	\$3,860.00	\$3,953.00
Department 15100 - Financial Administration Totals		\$392,552.23	\$385,760.66	\$362,851.00	\$376,492.00
Department 15300 - Law					
<i>Purchased / contracted services</i>					
52.3600	Dues and Fees	21.00	.00	.00	.00

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<i>Purchased / contracted services Totals</i>		\$21.00	\$0.00	\$0.00	\$0.00
Department 15300 - Law Totals		\$21.00	\$0.00	\$0.00	\$0.00
Department 15350 - Data Processing (Info Tech)					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	39,529.14	40,636.51	20,992.00	27,183.00
51.2100	Group Insurance	10,089.54	11,930.80	5,400.00	4,551.00
51.2200	Social Security (FICA) Contributions	2,834.55	560.94	1,536.00	1,594.00
51.2400	Retirement Contributions	6,408.84	7,380.52	5,200.00	3,654.00
51.2700	Workers' Compensation	94.89	162.41	115.00	40.00
51.2900	Other Employee Benefits	5.56	.00	58.00	135.00
<i>Personal services and employee benefits Totals</i>		\$58,962.52	\$60,671.18	\$33,301.00	\$37,157.00
<i>Purchased / contracted services</i>					
52.3200	Communications	4.97	.00	.00	.00
<i>Purchased / contracted services Totals</i>		\$4.97	\$0.00	\$0.00	\$0.00
Department 15350 - Data Processing (Info Tech) Totals		\$58,967.49	\$60,671.18	\$33,301.00	\$37,157.00
Department 15360 - GIS					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	192.35	19,637.90	21,500.00	22,766.00
51.2100	Group Insurance	580.08	2,987.77	3,300.00	5,180.00
51.2200	Social Security (FICA) Contributions	14.71	3,219.32	1,500.00	1,747.00
51.2400	Retirement Contributions	3,537.06	3,253.00	3,226.00	3,081.00
51.2600	Unemployment Insurance	.00	3.02	.00	.00
51.2700	Workers' Compensation	442.61	(49.60)	37.00	36.00
51.2900	Other Employee Benefits	51.19	21.95	114.00	160.00
<i>Personal services and employee benefits Totals</i>		\$4,818.00	\$29,073.36	\$29,677.00	\$32,970.00
<i>Purchased / contracted services</i>					
52.1200	Professional	.00	.00	50,000.00	50,000.00
52.2200	Repairs and Maintenance	389.58	167.76	.00	.00
52.3200	Communications	622.35	622.39	700.00	700.00
52.3300	Advertising	24.00	.00	.00	.00
52.3700	Education and Training	16.37	.00	500.00	500.00
<i>Purchased / contracted services Totals</i>		\$1,052.30	\$790.15	\$51,200.00	\$51,200.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	500.80	500.00	2,000.00	2,000.00
<i>Supplies Totals</i>		\$500.80	\$500.00	\$2,000.00	\$2,000.00
Department 15360 - GIS Totals		\$6,371.10	\$30,363.51	\$82,877.00	\$86,170.00
Department 15400 - Human Resources					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	5,744.01	11,759.79	13,952.00	13,603.00
51.2100	Group Insurance	.00	144.76	1,741.00	1,433.00
51.2200	Social Security (FICA) Contributions	427.45	890.87	1,178.00	1,041.00
51.2400	Retirement Contributions	.00	.00	2,560.00	2,114.00

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51.2700	Workers' Compensation	39.96	33.71	41.00	24.00
51.2900	Other Employee Benefits	5.56	.00	102.00	92.00
<i>Personal services and employee benefits Totals</i>		\$6,216.98	\$12,829.13	\$19,574.00	\$18,307.00
Department 15400 - Human Resources Totals		\$6,216.98	\$12,829.13	\$19,574.00	\$18,307.00
Department 43100 - Wastewater Administration					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	41,573.28	41,143.86	47,000.00	47,841.00
51.2100	Group Insurance	10,656.88	7,383.37	10,700.00	8,418.00
51.2200	Social Security (FICA) Contributions	3,079.50	3,063.56	3,500.00	3,660.00
51.2400	Retirement Contributions	5,173.14	6,711.00	7,493.00	7,430.00
51.2700	Workers' Compensation	645.80	196.31	1,411.00	555.00
51.2900	Other Employee Benefits	.00	.00	.00	300.00
<i>Personal services and employee benefits Totals</i>		\$61,128.60	\$58,498.10	\$70,104.00	\$68,204.00
<i>Purchased / contracted services</i>					
52.1200	Professional	.00	75.00	500.00	6,000.00
52.1300	Technical	.00	.00	500.00	500.00
52.2200	Repairs and Maintenance	2,222.81	1,920.06	2,000.00	2,000.00
52.2320	Rental of Equipment and Vehicles	.00	.00	200.00	200.00
52.3100	Insurance, Other Than Employee Benefits	6,554.88	8,250.89	8,832.00	8,832.00
52.3200	Communications	630.83	624.19	1,200.00	1,200.00
52.3500	Travel	.00	.00	500.00	500.00
52.3600	Dues and Fees	5,743.38	4,019.81	4,000.00	4,000.00
52.3700	Education and Training	.00	.00	700.00	700.00
52.3850	Contract Labor	30,272.14	27,491.54	30,000.00	30,000.00
<i>Purchased / contracted services Totals</i>		\$45,424.04	\$42,381.49	\$48,432.00	\$53,932.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	3.48	827.28	2,000.00	2,000.00
<i>Supplies Totals</i>		\$3.48	\$827.28	\$2,000.00	\$2,000.00
<i>Debt Service</i>					
58.3000	Fiscal Agent's Fee	200.00	.00	1,000.00	.00
<i>Debt Service Totals</i>		\$200.00	\$0.00	\$1,000.00	\$0.00
Department 43100 - Wastewater Administration Totals		\$106,756.12	\$101,706.87	\$121,536.00	\$124,136.00
Department 43200 - Stormwater Collection/Maintenance					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	110,376.35	119,017.92	139,523.00	93,101.00
51.2100	Group Insurance	37,520.34	43,401.25	62,797.00	34,076.00
51.2200	Social Security (FICA) Contributions	7,832.55	8,631.16	10,342.00	7,122.00
51.2400	Retirement Contributions	17,673.94	20,032.75	22,528.00	14,719.00
51.2600	Unemployment Insurance	11.40	22.44	20.00	20.00
51.2700	Workers' Compensation	8,698.25	9,636.25	11,264.00	6,310.00
51.2900	Other Employee Benefits	283.39	253.93	307.00	710.00

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<i>Personal services and employee benefits Totals</i>		\$182,396.22	\$200,995.70	\$246,781.00	\$156,058.00
<i>Purchased / contracted services</i>					
52.1200	Professional	66,427.35	40,142.80	65,000.00	65,000.00
52.1300	Technical	4,903.50	900.00	2,000.00	2,000.00
52.2200	Repairs and Maintenance	5,162.68	14,651.24	20,000.00	20,000.00
52.3700	Education and Training	.00	315.00	550.00	550.00
52.3850	Contract Labor	632.70	650.00	1,000.00	1,000.00
<i>Purchased / contracted services Totals</i>		\$77,126.23	\$56,659.04	\$88,550.00	\$88,550.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	3,552.41	20,612.15	24,000.00	24,000.00
<i>Supplies Totals</i>		\$3,552.41	\$20,612.15	\$24,000.00	\$24,000.00
<i>Capital Outlay</i>					
54.1424	Stormwater - Deep Forrest Drain	3,637.50	.00	.00	.00
<i>Capital Outlay Totals</i>		\$3,637.50	\$0.00	\$0.00	\$0.00
<i>Depreciation and amortization</i>					
56.1000	Depreciation Expense	.00	83,489.53	91,000.00	91,000.00
<i>Depreciation and amortization Totals</i>		\$0.00	\$83,489.53	\$91,000.00	\$91,000.00
<i>Debt Service</i>					
58.1200	Capital Lease - Principal	.00	.00	315,866.00	315,866.00
58.2100	Bonds - Interest	17,739.37	47,621.02	.00	.00
58.3000	Fiscal Agent's Fee	242.38	.00	.00	.00
58.4000	Issuance Cost	27,341.56	(1,428.44)	.00	.00
<i>Debt Service Totals</i>		\$45,323.31	\$46,192.58	\$315,866.00	\$315,866.00
Department	43200 - Stormwater Collection/Maintenanc	\$312,035.67	\$407,949.00	\$766,197.00	\$675,474.00
<i>Department 43310 - Wastewater Maintenance</i>					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	153,730.04	141,591.42	184,808.00	162,791.00
51.2100	Group Insurance	38,466.70	28,688.01	68,465.00	40,173.00
51.2200	Social Security (FICA) Contributions	10,789.69	10,555.45	11,747.00	12,454.00
51.2400	Retirement Contributions	26,119.26	26,954.62	30,720.00	25,563.00
51.2600	Unemployment Insurance	3.80	3.82	.00	.00
51.2700	Workers' Compensation	3,931.09	8,334.54	11,907.00	7,575.00
51.2900	Other Employee Benefits	70.83	69.84	102.00	1,161.00
<i>Personal services and employee benefits Totals</i>		\$233,111.41	\$216,197.70	\$307,749.00	\$249,717.00
<i>Purchased / contracted services</i>					
52.1200	Professional	.00	3,588.00	11,000.00	86,200.00
52.1300	Technical	.00	.00	500.00	15,000.00
52.2200	Repairs and Maintenance	72,816.57	9,019.44	92,000.00	125,000.00
52.3100	Insurance, Other Than Employee Benefits	6,554.88	5,703.42	6,296.00	6,296.00
52.3200	Communications	1,026.56	788.54	800.00	1,000.00
52.3500	Travel	.00	.00	500.00	500.00
52.3600	Dues and Fees	1,161.45	2,129.94	4,000.00	4,000.00
52.3700	Education and Training	.00	245.00	1,000.00	1,500.00

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52.3850	Contract Labor	1,155.11	1,077.37	1,000.00	1,200.00
<i>Purchased / contracted services Totals</i>		\$82,714.57	\$22,551.71	\$117,096.00	\$240,696.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	37,855.66	8,821.90	10,000.00	10,000.00
53.1210	Energy - Water / Sewer	18.59	.00	.00	.00
53.1230	Energy - Electricity	.00	3,332.78	5,000.00	5,000.00
53.1270	Energy - Gasoline/Diesel	16,229.70	12,417.12	17,000.00	17,000.00
53.1700	Other Supplies	.00	36.00	1,000.00	1,000.00
<i>Supplies Totals</i>		\$54,103.95	\$24,607.80	\$33,000.00	\$33,000.00
<i>Capital Outlay</i>					
54.1425	Westside Sanitary Sewer	880.00	(6.00)	.00	.00
54.2100	Machinery	.00	.00	.00	50,000.00
54.2200	Vehicles	.00	.00	75,000.00	.00
<i>Capital Outlay Totals</i>		\$880.00	(\$6.00)	\$75,000.00	\$50,000.00
Department 43310 - Wastewater Maintenance Totals		\$370,809.93	\$263,351.21	\$532,845.00	\$573,413.00
Department 43340 - Wastewater Lift Stations					
<i>Personal services and employee benefits</i>					
51.2700	Workers' Compensation	837.40	.00	.00	.00
<i>Personal services and employee benefits Totals</i>		\$837.40	\$0.00	\$0.00	\$0.00
<i>Purchased / contracted services</i>					
52.1200	Professional	.00	.00	2,000.00	2,000.00
52.2200	Repairs and Maintenance	38,972.44	206,207.76	100,000.00	150,000.00
52.3100	Insurance, Other Than Employee Benefits	7,088.01	6,253.20	6,554.00	6,554.00
52.3300	Advertising	.00	.00	500.00	500.00
52.3600	Dues and Fees	.00	.00	500.00	500.00
52.3700	Education and Training	.00	.00	100.00	400.00
<i>Purchased / contracted services Totals</i>		\$46,060.45	\$212,460.96	\$109,654.00	\$159,954.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	100,501.15	72,998.51	95,000.00	95,000.00
53.1210	Energy - Water / Sewer	893.83	972.32	900.00	1,000.00
53.1220	Energy - Natural Gas	2,092.58	2,557.91	3,000.00	3,000.00
53.1230	Energy - Electricity	77,324.59	79,982.18	75,000.00	80,000.00
53.1270	Energy - Gasoline/Diesel	8,114.86	6,208.55	7,500.00	4,000.00
53.1700	Other Supplies	.00	.00	500.00	500.00
<i>Supplies Totals</i>		\$188,927.01	\$162,719.47	\$181,900.00	\$183,500.00
<i>Capital Outlay</i>					
54.1000	Property	.00	.00	125,000.00	.00
54.2504	Lift Station Generator	.00	.00	.00	150,000.00
<i>Capital Outlay Totals</i>		\$0.00	\$0.00	\$125,000.00	\$150,000.00
<i>Depreciation and amortization</i>					
56.1000	Depreciation Expense	37,800.00	57,100.96	37,800.00	60,000.00
<i>Depreciation and amortization Totals</i>		\$37,800.00	\$57,100.96	\$37,800.00	\$60,000.00

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Department	43340 - Wastewater Lift Stations Totals	\$273,624.86	\$432,281.39	\$454,354.00	\$553,454.00
Department	43350 - Wastewater Treatment Plant				
	<i>Personal services and employee benefits</i>				
51.1100	Regular Employees	108,570.34	108,094.74	145,408.00	141,140.00
51.1300	Overtime	3,486.60	11,811.62	15,360.00	15,360.00
51.2100	Group Insurance	16,941.20	13,840.18	51,200.00	14,330.00
51.2200	Social Security (FICA) Contributions	7,546.95	8,617.02	13,312.00	10,797.00
51.2400	Retirement Contributions	10,914.77	13,176.80	21,965.00	17,703.00
51.2600	Unemployment Insurance	11.40	11.41	.00	.00
51.2700	Workers' Compensation	2,640.31	2,689.84	6,416.00	485.00
51.2900	Other Employee Benefits	147.32	145.26	989.00	950.00
	<i>Personal services and employee benefits Totals</i>	\$150,258.89	\$158,386.87	\$254,650.00	\$200,765.00
	<i>Purchased / contracted services</i>				
52.1200	Professional	150.00	3,770.00	10,000.00	15,000.00
52.1300	Technical	69,899.96	71,659.48	69,000.00	69,000.00
52.2110	Disposal	.00	.00	1,000.00	6,000.00
52.2200	Repairs and Maintenance	163,436.68	136,195.23	163,000.00	163,000.00
52.2320	Rental of Equipment and Vehicles	988.16	352.00	2,000.00	2,000.00
52.3100	Insurance, Other Than Employee Benefits	6,554.88	5,703.42	4,822.00	4,822.00
52.3200	Communications	1,936.65	2,015.49	2,000.00	2,000.00
52.3300	Advertising	24.00	64.50	500.00	500.00
52.3400	Printing and Binding	.00	.00	200.00	200.00
52.3500	Travel	.00	.00	1,000.00	1,000.00
52.3600	Dues and Fees	.00	195.00	1,500.00	1,500.00
52.3700	Education and Training	16.37	760.00	1,559.00	1,600.00
52.3850	Contract Labor	.00	.00	948.00	940.00
	<i>Purchased / contracted services Totals</i>	\$243,006.70	\$220,715.12	\$257,529.00	\$267,562.00
	<i>Supplies</i>				
53.1100	General Supplies and Materials	79,132.91	72,666.21	117,010.00	117,000.00
53.1230	Energy - Electricity	213,351.96	200,017.72	190,000.00	190,000.00
53.1270	Energy - Gasoline/Diesel	6,171.74	660.45	5,000.00	1,200.00
53.1600	Small Equipment	1,685.35	1,398.35	12,000.00	10,000.00
53.1700	Other Supplies	150.50	.00	2,000.00	2,000.00
	<i>Supplies Totals</i>	\$300,492.46	\$274,742.73	\$326,010.00	\$320,200.00
	<i>Capital Outlay</i>				
54.1000	Property	.00	.00	250,000.00	.00
54.2100	Machinery	.00	.00	.00	25,000.00
	<i>Capital Outlay Totals</i>	\$0.00	\$0.00	\$250,000.00	\$25,000.00
	<i>Depreciation and amortization</i>				
56.1000	Depreciation Expense	962,289.97	859,194.27	858,000.00	870,000.00
	<i>Depreciation and amortization Totals</i>	\$962,289.97	\$859,194.27	\$858,000.00	\$870,000.00
	<i>Debt Service</i>				
58.1200	Capital Lease - Principal	55,000.00	.00	.00	.00

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58.2100	Bonds - Interest	544,258.07	522,940.54	693,607.00	693,607.00
58.3000	Fiscal Agent's Fee	2,183.37	3,050.00	.00	.00
58.4000	Issuance Cost	58,191.32	(15,686.10)	.00	.00
<i>Debt Service Totals</i>		\$659,632.76	\$510,304.44	\$693,607.00	\$693,607.00
Department 43350 - Wastewater Treatment Plant Totals		\$2,315,680.78	\$2,023,343.43	\$2,639,796.00	\$2,377,134.00
Department 44100 - Water Administration					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	35,921.53	41,143.86	47,000.00	55,291.00
51.2100	Group Insurance	10,656.88	11,654.67	10,650.00	8,418.00
51.2200	Social Security (FICA) Contributions	2,661.34	3,063.47	3,500.00	3,660.00
51.2400	Retirement Contributions	5,173.14	6,711.00	7,680.00	7,430.00
51.2600	Unemployment Insurance	3.80	3.80	26.00	26.00
51.2700	Workers' Compensation	645.24	195.35	1,485.00	555.00
51.2900	Other Employee Benefits	70.83	78.67	112.00	300.00
<i>Personal services and employee benefits Totals</i>		\$55,132.76	\$62,850.82	\$70,453.00	\$75,680.00
<i>Purchased / contracted services</i>					
52.1200	Professional	.00	75.00	.00	6,000.00
52.1300	Technical	.00	.00	700.00	700.00
52.2110	Disposal	.00	.00	100.00	100.00
52.2140	Lawn Care	.00	.00	100.00	100.00
52.2200	Repairs and Maintenance	662.27	747.06	1,000.00	1,000.00
52.2320	Rental of Equipment and Vehicles	.00	.00	500.00	500.00
52.3100	Insurance, Other Than Employee Benefits	6,554.88	5,703.42	22,680.00	22,680.00
52.3200	Communications	5,240.20	5,895.65	5,200.00	6,000.00
52.3400	Printing and Binding	.00	.00	.00	150.00
52.3500	Travel	.00	391.14	1,000.00	1,000.00
52.3600	Dues and Fees	5,922.32	4,019.77	5,000.00	5,000.00
52.3700	Education and Training	32.74	146.43	100.00	100.00
52.3850	Contract Labor	31,974.52	28,405.87	32,000.00	32,000.00
<i>Purchased / contracted services Totals</i>		\$50,386.93	\$45,384.34	\$68,380.00	\$75,330.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	37.09	827.28	100.00	300.00
53.1210	Energy - Water / Sewer	144.55	357.14	380.00	400.00
53.1270	Energy - Gasoline/Diesel	.00	.00	200.00	.00
53.1700	Other Supplies	.00	36.00	250.00	200.00
<i>Supplies Totals</i>		\$181.64	\$1,220.42	\$930.00	\$900.00
<i>Capital Outlay</i>					
54.1000	Property	.00	.00	35,000.00	35,000.00
<i>Capital Outlay Totals</i>		\$0.00	\$0.00	\$35,000.00	\$35,000.00
<i>Other Cost</i>					
57.4000	Bad Debt	.00	50,000.00	50,000.00	50,000.00
<i>Other Cost Totals</i>		\$0.00	\$50,000.00	\$50,000.00	\$50,000.00
<i>Debt Service</i>					

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58.3000	Fiscal Agent's Fee	200.00	.00	.00	.00
	<i>Debt Service Totals</i>	<u>\$200.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>
	Department 44100 - Water Administration Totals	<u>\$105,901.33</u>	<u>\$159,455.58</u>	<u>\$224,763.00</u>	<u>\$236,910.00</u>
	Department 44300 - Treatment				
	<i>Personal services and employee benefits</i>				
51.1100	Regular Employees	70,341.23	74,475.92	80,000.00	79,831.00
51.1300	Overtime	1,487.31	569.24	.00	.00
51.2100	Group Insurance	23,402.35	22,547.65	22,784.00	19,702.00
51.2200	Social Security (FICA) Contributions	5,029.73	5,280.98	5,700.00	6,107.00
51.2400	Retirement Contributions	10,143.12	11,408.76	13,824.00	12,887.00
51.2600	Unemployment Insurance	3.80	3.82	.00	.00
51.2700	Workers' Compensation	2,382.16	(15.85)	4,301.00	2,360.00
51.2900	Other Employee Benefits	76.42	75.44	143.00	545.00
	<i>Personal services and employee benefits Totals</i>	<u>\$112,866.12</u>	<u>\$114,345.96</u>	<u>\$126,752.00</u>	<u>\$121,432.00</u>
	<i>Purchased / contracted services</i>				
52.1200	Professional	8,598.75	17,946.12	18,000.00	18,000.00
52.1300	Technical	16,434.00	11,718.50	17,000.00	17,000.00
52.2200	Repairs and Maintenance	8,598.07	19,766.66	40,000.00	40,000.00
52.2320	Rental of Equipment and Vehicles	.00	.00	500.00	.00
52.3100	Insurance, Other Than Employee Benefits	6,554.88	5,703.42	5,944.00	5,944.00
52.3200	Communications	2,588.05	3,197.44	3,000.00	3,000.00
52.3300	Advertising	24.00	40.00	200.00	200.00
52.3400	Printing and Binding	.00	.00	100.00	100.00
52.3500	Travel	.00	.00	1,000.00	1,000.00
52.3600	Dues and Fees	170.00	65.00	1,000.00	1,000.00
52.3700	Education and Training	49.11	.00	1,500.00	1,500.00
52.3850	Contract Labor	4,005.48	.00	1,000.00	1,000.00
	<i>Purchased / contracted services Totals</i>	<u>\$47,022.34</u>	<u>\$58,437.14</u>	<u>\$89,244.00</u>	<u>\$88,744.00</u>
	<i>Supplies</i>				
53.1100	General Supplies and Materials	13,916.11	13,885.82	15,000.00	15,000.00
53.1230	Energy - Electricity	77,975.62	74,891.17	72,000.00	72,000.00
53.1270	Energy - Gasoline/Diesel	3,807.08	2,099.94	1,800.00	1,800.00
53.1400	Books and Periodicals	.00	.00	100.00	100.00
53.1510	Inventory Purchased for Resale Water	714,859.76	656,223.96	660,000.00	660,000.00
53.1700	Other Supplies	.00	.00	1,000.00	1,000.00
	<i>Supplies Totals</i>	<u>\$810,558.57</u>	<u>\$747,100.89</u>	<u>\$749,900.00</u>	<u>\$749,900.00</u>
	<i>Capital Outlay</i>				
54.2200	Vehicles	.00	.00	27,000.00	27,000.00
	<i>Capital Outlay Totals</i>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$27,000.00</u>	<u>\$27,000.00</u>
	<i>Depreciation and amortization</i>				
56.1000	Depreciation Expense	427,500.00	507,484.90	559,105.00	539,105.00
	<i>Depreciation and amortization Totals</i>	<u>\$427,500.00</u>	<u>\$507,484.90</u>	<u>\$559,105.00</u>	<u>\$539,105.00</u>

CITY OF FAYETTEVILLE

<i>Debt Service</i>					
58.1200	Capital Lease - Principal	.00	.00	376,950.00	376,950.00
58.2100	Bonds - Interest	128,153.81	101,607.45	.00	.00
58.3000	Fiscal Agent's Fee	840.50	.00	.00	.00
58.4000	Issuance Cost	88,137.80	(3,047.81)	.00	.00
<i>Debt Service Totals</i>		\$217,132.11	\$98,559.64	\$376,950.00	\$376,950.00
Department 44300 - Treatment		\$1,615,079.14	\$1,525,928.53	\$1,928,951.00	\$1,903,131.00
Totals					
Department 44400 - Distribution					
<i>Personal services and employee benefits</i>					
51.1100	Regular Employees	148,456.24	169,846.94	216,347.00	194,220.00
51.1300	Overtime	211.24	145.28	410.00	410.00
51.2100	Group Insurance	36,828.68	48,093.46	48,273.00	50,532.00
51.2200	Social Security (FICA) Contributions	10,147.16	12,672.75	14,000.00	14,858.00
51.2400	Retirement Contributions	25,959.26	26,709.11	33,000.00	31,107.00
51.2600	Unemployment Insurance	30.26	26.61	51.00	51.00
51.2700	Workers' Compensation	3,931.65	8,336.06	12,000.00	9,199.00
51.2900	Other Employee Benefits	578.06	569.97	717.00	1,400.00
<i>Personal services and employee benefits Totals</i>		\$226,142.55	\$266,400.18	\$324,798.00	\$301,777.00
<i>Purchased / contracted services</i>					
52.1200	Professional	.00	1,104.68	128,000.00	128,000.00
52.1300	Technical	543.50	285.00	800.00	800.00
52.2110	Disposal	.00	.00	500.00	500.00
52.2200	Repairs and Maintenance	51,335.72	33,405.34	50,000.00	75,000.00
52.2320	Rental of Equipment and Vehicles	.00	.00	1,500.00	1,500.00
52.3100	Insurance, Other Than Employee Benefits	6,554.88	8,203.42	5,944.00	5,944.00
52.3200	Communications	3,989.15	4,140.35	4,000.00	4,000.00
52.3300	Advertising	90.00	.00	200.00	200.00
52.3400	Printing and Binding	.00	.00	200.00	200.00
52.3500	Travel	.00	.00	500.00	500.00
52.3600	Dues and Fees	2,522.90	2,129.94	4,900.00	4,900.00
52.3700	Education and Training	32.74	828.43	2,000.00	2,000.00
52.3850	Contract Labor	80.21	162.98	500.00	500.00
<i>Purchased / contracted services Totals</i>		\$65,149.10	\$50,260.14	\$199,044.00	\$224,044.00
<i>Supplies</i>					
53.1100	General Supplies and Materials	186,001.91	152,383.62	130,000.00	130,000.00
53.1210	Energy - Water / Sewer	810.52	24.68	400.00	400.00
53.1230	Energy - Electricity	8,819.66	9,710.71	10,650.00	10,650.00
53.1270	Energy - Gasoline/Diesel	16,229.67	12,417.12	14,544.00	14,000.00
53.1700	Other Supplies	1,342.25	2,685.45	500.00	500.00
<i>Supplies Totals</i>		\$213,204.01	\$177,221.58	\$156,094.00	\$155,550.00
<i>Capital Outlay</i>					
54.2200	Vehicles	.00	.00	67,000.00	77,000.00
54.2201	Service Truck with Boom	.00	.00	35,000.00	.00

CITY OF FAYETTEVILLE

	<i>Capital Outlay Totals</i>	\$0.00	\$0.00	\$102,000.00	\$77,000.00
Department	44400 - Distribution Totals	\$504,495.66	\$493,881.90	\$781,936.00	\$758,371.00
Department	45100 - Solid Waste & Recycling Admin <i>Purchased / contracted services</i>				
52.3850	Contract Labor	627.55	.00	.00	.00
	<i>Purchased / contracted services Totals</i>	\$627.55	\$0.00	\$0.00	\$0.00
Department	45100 - Solid Waste & Recycling Admin Totals	\$627.55	\$0.00	\$0.00	\$0.00
Department	72000 - Inspection <i>Personal services and employee benefits</i>				
51.1100	Regular Employees	.00	.76	.00	.00
51.2200	Social Security (FICA) Contributions	.00	.27	.00	.00
	<i>Personal services and employee benefits Totals</i>	\$0.00	\$1.03	\$0.00	\$0.00
Department	72000 - Inspection Totals	\$0.00	\$1.03	\$0.00	\$0.00
Department	90000 - Other Financing Uses <i>Personal services and employee benefits</i>				
51.2400	Retirement Contributions	.00	(54,352.00)	.00	.00
	<i>Personal services and employee benefits Totals</i>	\$0.00	(\$54,352.00)	\$0.00	\$0.00
Department	90000 - Other Financing Uses Totals	\$0.00	(\$54,352.00)	\$0.00	\$0.00
Fund	505 - Water and Sewer Fund Totals	\$6,232,460.13	\$6,014,384.79	\$8,055,567.00	\$7,826,070.00

CITY OF FAYETTEVILLE

SOLID WASTE FUND

Summary of Revenues

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Board
Fund	540 - Solid Waste Fund				
	Department 45200 - Solid Waste Collection				
	<i>Charges for Services</i>				
	<i>Utilities & Enterprise</i>				
34.4110	Refuse Collection Charge	623,293.77	658,727.53	640,685.00	689,850.00
	<i>Utilities & Enterprise Totals</i>	\$623,293.77	\$658,727.53	\$640,685.00	\$689,850.00
	<i>Charges for Services Totals</i>	\$623,293.77	\$658,727.53	\$640,685.00	\$689,850.00
	Department 45200 - Solid Waste Collection Totals	\$623,293.77	\$658,727.53	\$640,685.00	\$689,850.00
Fund	540 - Solid Waste Fund Totals	\$623,293.77	\$658,727.53	\$640,685.00	\$689,850.00

Summary of Expenditures

Account	Account Description	2014 Actual Amount	2015 Actual Amount	2016 Adopted Budget	2017 Initialized
Fund	540 - Solid Waste Fund				
	Department 45200 - Solid Waste Collection				
	<i>Purchased / contracted services</i>				
52.3850	Contract Labor	708,433.71	662,473.42	640,685.00	689,850.00
	<i>Purchased / contracted services Totals</i>	\$708,433.71	\$662,473.42	\$640,685.00	\$689,850.00
	Department 45200 - Solid Waste Collection Totals	\$708,433.71	\$662,473.42	\$640,685.00	\$689,850.00
Fund	540 - Solid Waste Fund Totals	\$708,433.71	\$662,473.42	\$640,685.00	\$689,850.00

The Solid Waste budget for fiscal year 2017 is \$689,850, with no net increase. This budgeted amount represents an increase of 3% over fiscal year 2016.

CITY OF FAYETTEVILLE

SECTION V: DEBT SUMMARY

The purpose and use of debt to fund the City's capital needs and the process of issuance of the City's debt obligations. The debt policy is intended to assist in maintaining the City's ability to incur debt and other long-term obligations at favorable interest rates and to repay debt responsibly without impairing other resources. Responsible issuance of debt for capital needs provides an investment in our community and makes these capital expenditures affordable to current users while allowing capital costs to be more equitably distributed to both current and future users.

General Long-Term Debt

City of Fayetteville GLTDAG July 31, 2015						
Description	WP Ref.	Adjusted Balance 7/31/2014	Additions	Deletions	Adjusted Balance 7/31/2015	Interest
DDA Notes Payable		725,532.05	0.00	53,131.89	672,400.16	29,599.70
DDA Revenue Bonds		1,805,000.00	0.00	205,000.00	1,600,000.00	42,392.00
CERTIFICATES OF PARTICIPATION		3,010,000.00	0.00	205,000.00	2,805,000.00	65,854.88
COMPENSATED ABSENCES		390,369.00	451,932.86	422,498.72	419,803.14	0.00
TOTAL GLTDAG		5,930,901.05	451,932.86	885,630.61	5,497,203.30	137,846.58

CITY OF FAYETTEVILLE

DDA General Long-Term Debt

City of Fayetteville DDA - GLTDAG July 31, 2015							
Description	WP Reference	Adjusted Balance 07/31/14	Additions	Deletions	Refunded	Adjusted Balance 07/31/15	Interest
NOTES PAYABLE							
Development Authority Note - BB&T		379,803.60	0.00	31,630.54		348,173.06	17,156.80
Development Authority Note - Georgia Cities Foundation		203,628.95	0.00	14,808.18		188,820.77	5,909.22
Development Authority Note - Regions (101 S Glynn St)		142,099.25	0.00	6,693.17		135,406.08	6,533.68
Total Notes Payable		725,531.80	0.00	53,131.89		672,399.91	29,599.70
BONDS							
DDA Revenue Refunding Bond		1,805,000.00	0.00	205,000.00		1,600,000.00	42,392.25
							42,392.25
		2,530,531.80	0.00	258,131.89		2,272,399.91	71,991.95

WS Bonds Payable

	Balance 7/31/14	Additions	Deletions	Balance 7/31/15	Accrued Interest 7/31/14	Additions	Deletions	Accrued Interest 7/31/15	Current Maturity
REVENUE BONDS									
\$14,205,000 2003 W&S Revenue Bonds	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-
\$9,870,000 2010 W&S Revenue Bonds	9,870,000.00	0.00	0.00	9,870,000.00	104,749.69	418,173.76	418,173.76	104,749.69	60,000.00
\$6,750,000 2013A W&S Revenue Bonds	6,750,000.00	0.00	0.00	6,750,000.00	52,120.60	208,482.84	208,482.69	52,120.75	
\$2,635,000 2013B W&S Revenue Bonds	2,635,000.00	0.00	0.00	2,635,000.00	13,222.05	44,038.05	46,988.10	10,272.00	640,000.00
	19,255,000.00	0.00	0.00	19,255,000.00	170,092.34	670,694.65	673,644.55	167,142.44	700,000.00
			Total O/S Debt	19,255,000.00					
			Current	700,000					
			Long Term-2003	0					
			Long Term-2010	9,815,000	12,7200				
			Long Term-2013	8,205,000	12,7204				

CITY OF FAYETTEVILLE



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CITY OF FAYETTEVILLE

OUR MISSION

The City of Fayetteville is dedicated to enhancing the quality of life by preserving our past and protecting our future through a collective community partnership. By balancing responsible growth with core values, we embrace a sense of membership, communication and supports.

SERVICE TO COMMUNITY

The City Council by state statute is the entity having primary responsibility to establish the general framework under which the government can meet the needs of the community by creating policies and instituting law.

STRATEGIC PRIORITIES

Quality of Life

- Enhance the quality of life of current and future residents in the most fiscally responsible manner.

Community Safety

- Maintain and enhance the public safety and welfare of the community by committing appropriate resources to police, fire, streets, recreation, water and sewer, and associated support services.

Economic Development

- Preserve our historic and cultural heritage and encourage revitalization/ redevelopment of the downtown through the support of economic development and main street initiatives.

Growth Management

- Maintain a sustainable growth policy that retains the character of each respective neighborhood while ensuring that it promotes quality development in concert with our economic development strategy.

Superior Services

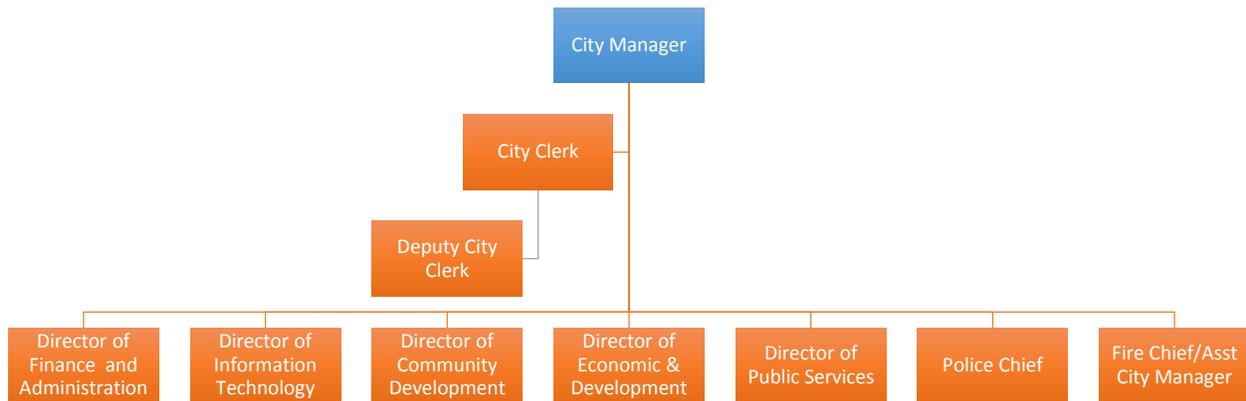
- Provide a responsive and open government that promotes effective communication and cooperation with citizens as well as public and private entities.
- Continue to strive for excellent customer service and to maximize the City's principal resource (the staff).

CITY OF FAYETTEVILLE



CITY OF FAYETTEVILLE

ADIMINSTRATION ORG CHART



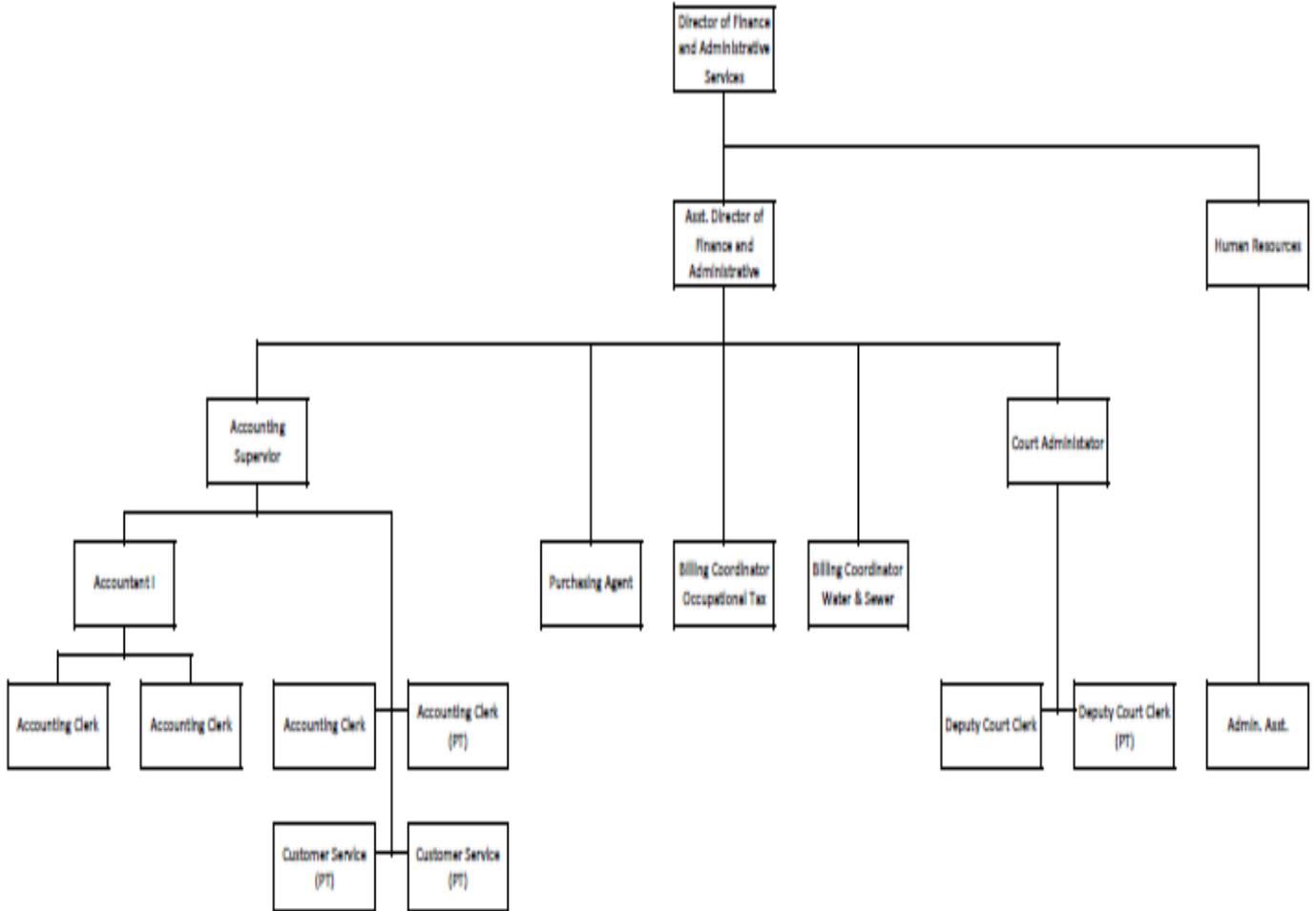
CITY OF FAYETTEVILLE

FINANCE DEPARTMENT



CITY OF FAYETTEVILLE

FINANCE DEPARTMENT ORGANIZATION CHART FY2016 – FY2017



CITY OF FAYETTEVILLE

Finance Department

Our Mission

The Finance Department mission is to provide quality service to all customers at the highest achievable levels of customer satisfaction through the continuing progress and contribution of its employees. To provide the citizen-customer with the state of the art financial management, financial reporting, and cost effective acquisition of goods and services for the City government consistent with local, state and federal laws and governmental accounting and regulatory requirements. To provide excellence service and to work as a team with other departments in achieving the City's mission.

Service to Community

The Finance Department administers the financial affairs of the City of Fayetteville under the direction of the Finance Director. This encompasses investing all City funds; maintaining accounting and financial records; billing and collecting; maintaining an encumbrance system for purchasing; processing accounts payable each week; preparing biweekly payrolls; preparation of the Comprehensive Annual Financial Report; issuance of and collections related business licenses; issuance of and collections related to Water and Sewer accounts.

Performance Measures

Perspective	City Goals	Department Objective	Performance Measure	FY14 Actual	FY15 Actual	FY16 Est.	FY17 Target
<u>Serve the Community</u>	Deliver Quality Services	Issue Business Licenses within 5 days of completed application/renewal.	% Business Licenses Issued within 5 days	100%	100%	100%	100%
		Issue Utility Billing accounts within 3 days of completed application.	% Utility Billing accounts Issued within 3 days	100%	100%	100%	100%
<u>Run the Operations</u>	Deliver Efficient Services	Pay 100% of Vendors weekly.	# of outstanding AP Checks annually based on a calendar year	3	1	2	1
			Average # of payables checks weekly	77	87	80	81
		Strive for 100% Payroll accuracy annually	# of o/s PR checks based on calendar yr.	3	2	1	1
			# of payroll disbursements paid per year	3349	3943	3744	4020
			# of pay period per year	26	26	26	26
<u>Manage the Resources</u>	Maintain Fiscal Strength	Produce and distribute a monthly Financial	% of times monthly financial statements	100%	100%	100%	100%

CITY OF FAYETTEVILLE

		Statement by the 15 th of each month.	completed by the 15 th of each month				
<u>Manage the Resources</u>	Maintain Fiscal Strength	Receive Certificate of Excellence in Financial Reporting (CAFR) from the Government Finance Officers Association (GFOA) Award Annually.	The consecutive # of years recognized for Excellence in Financial Reporting – CAFR Award	19	20	21	22
		Received Distinguished Budget Presentation from the Government Finance Officers Association (GFOA) Award Annually.	The consecutive # of years recognized for the Distinguished Budget Presentation – Budget Award	9	10	11	12
		Receive < 2 Financial Statement Findings & Response comments by Independent Auditors each year.	# of Financial Statement Findings & Response comments given by Independent Auditors annually.				
		Reconcile Bank Statements by the 15 th of day of each month.	# of times Payroll Bank Statement reconciled by the 15 th of the month	12	12	12	12
			# of times Operating Bank Statement reconciled by the 15 th of the month	12	12	12	12
		Maintain at least a 95% collection rate of billed Business License Revenues annually.	# of Business Licenses issued in a year	236			
			Business License collection rate was greater than or equal to 95%	100%	100%	100%	100%
		Maintain at least a 90% collection rate of billed Utility Billing accounts annually.	# of Utility Billing accounts billed in a year	103,446	103,049	102,918	103,500
			Utility Billing collection rate was greater than or equal to 90%	100%	100%	100%	100%
		<u>Develop the Workforce</u>	Develop a Skilled and Diverse Workforce	Provide on-going classes, seminars or conferences to ensure best practices, legal compliance and promote growth.	% of employees that have attended at least one class, seminar or conference within the fiscal year	9	7
		Provide cross-training.	% of employees that completed some cross-training	100%	100%	100%	100%

CONDITIONS AFFECTING SERVICE LEVELS, PERFORMANCE AND COST

CITY OF FAYETTEVILLE

Priorities & New Initiatives:

New priorities for FY2016 will be converting data to implement LOGOS Finance Software System for FY2017.

Finance Department continues to focus on cross training, which is crucial to the finance department along with redirecting/balancing the workload within the department. As many functions and processes in the finance department are deadline oriented they must be performed daily, weekly and monthly regardless of time off, holidays or vacancies. This will allow for some flexibility within the department for staff to attend training and conferences in order to maintain certifications and comply with the ever-changing financial reporting requirements and also encourage and support staff development.

Challenges:

The current financial software is antiquated and no longer provides effective methods to deliver data in a timely manner.

With the growing and continued increase in volume, workload and additional responsibilities along with additional reporting requirements, the ability for finance to meet deadlines or expectations and maintain quality will be challenging without the need for additional staff.

Non-Routine or New Items

Non-Routine or New Items	
Upgrade Financial Software	

FINANCE AUTHORIZED POSITIONS

		2014 Actuals	2015 Actuals	2016 Estimated	2017 Forecast Budget
34	Director of Finance and Administrative Services	1	1	1	1
31	Asst. Director of Finance and Administration	1	1	1	1
28	City Clerk	1	1	1	2
28	Human Resources Manager	1	1	1	1
24	Accounting Supervisor	1	1	1	1
18	Billing Coordinator	1	1	1	2
19	Accountant I				1
19	Purchasing Agent				1
17	Administrative Assistant	1	1	1	0
17	Accounting Clerk	3	3	3	3.5
15	Customer Service Representative	3	3	3	1
11	Cashier/Receptionist	1	1	1	0
	<i>Full-Time Department Total:</i>	14	14	14	14.5

CITY OF FAYETTEVILLE

Human Resources Department

Our Mission

It is the mission of the human resources department to provide effective human resources management by developing and implementing policies, programs and services that contribute to the attainment of the City of Fayetteville and employee goals by:

- Properly balancing the needs of the employees and the needs of the City.
- Ensuring a diverse workforce in a safe and discrimination/harassment free environment by maintaining compliance with employment laws and government regulations, providing management and employee training, and developing policies and procedures.
- Providing training and development in areas of: effective leadership and career development of employees, employment law and government regulation, and litigation avoidance.
- Hiring the most qualified employees by: pre-planning staffing needs, ensuring an effective internal interview process, identify the best and most cost effective recruitment sources, and conducting thorough reference checks.
- Retaining our valued employees by: assuring effective leadership qualities in our manager; providing competitive wages and benefits; furnishing technical, interpersonal and career development training and coaching; conducting exit interviews and supplying relevant feedback to management; and enhancing two-way communication between employees and management.

Service to Community

The Human Resources Department handles the personnel issue of the City of Fayetteville under the direction of the Finance Director. This encompasses employment; maintaining personnel and other records related to the employees; employee insurance benefits; workers' compensation rights and benefits; property and liability insurance claims; retirement benefits; training and development; family medical leave act; accounts payable for insurance benefits and other payments to other agencies for employee related payroll deducted debts, such as, child support recovery and chapter 13 repayment.

CITY OF FAYETTEVILLE

Performance Measures

Perspective	City Goals	Department Objectives	Performance Measures	Actual July-14	Actual July-15	Actual July – 16	Target 2017
Run the Operations	Deliver Efficient Services	Recruit & fulfillment of open positions *Does not include public safety, internal or temporary potions.	# of advertised vacancies in year	n/a	10	12	7
			Average # of application available for hiring manager by closing date	n/a	22	22	25
			# of applications processed/reviewed annually	n/a	154	262	175
Manage The Resources	Maximize Utilization of Resources	*NEW* Review 33% of Position every three years for classification appropriateness and market competitiveness.	# of position authorized over three year period	n/a	n/a	85	78
			% of position reviewed	n/a	n/a	33%	33%
Develop the Workforce	Develop a Skilled and Diverse Workforce	Provide on-going classes, seminars or conference to ensure best practices, legal compliance and promote growth	% of employees that have attended at least one class, seminar or conference within the fiscal year.	n/a	95%	100%	100%
			# of New Hires	15	31	22	17
		Maintain an 80% success rate for new hires completing 1st year of employment successfully.	% of new hires successfully completing introductory period	74%	84%	86%	95%
			Maintain a consistent workforce	Average # Employees	128	143	148
		Current # Employees (FT)		105	117	123	130
		Current # Employees (PT)		23	26	25	28
		Open Positions		6	6	6	2
Total Employees	134	149		154	160		
Average turnover %	5.50%	4.03%	4.24%	4.00%			

CITY OF FAYETTEVILLE

		Conduct at least 5 Wellness Events annually to promote a healthy work force	# of Wellness Events held annually	6	9	7	10
	Create a Positive and Rewarding Work Culture	*NEW* Maintain a benefits package that is cost- effective and meets employee needs (every other year)	# of employees for benefits	n/a	n/a	118	115
			% of employees who related "satisfied" or better on the benefits survey	n/a	n/a	Not Conducted	80%

CONDITIONS AFFECTING SERVICE LEVELS, PERFORMANCE AND COST

New Initiatives:

Human Resources is continuing an effort to retain and maintain the most cost effective insurance to benefit the employees and the City. During 2015fy we brought aboard a new insurance Broker, EPIC. EPIC was able to assist in building our insurance offerings for the 2016fy and review the option of a self-funding. It was determined that self-funding would not meet the needs for the 2016fy, however, it may be an option in the future. EPIC will continue to monitor and report back at a future time.

EPIC is also assisting with building the City Wellness Plan. We have high hopes that their input and resources will help to improve the overall health of the City employees, therefore reducing the overall cost of our insurance.

Challenges:

Our current challenge is the transition to our new financial software system which contains a module for Human Resources and Payroll.

We continue with challenge to meet the reporting requirements of the Affordable Care Act (ACA). We strongly believe the new software system will greatly assist in this process.

We will be working with EPIC on creating a survey for the employees to ensure they are happy with the insurance offerings from the previous year. This challenge was not conducted in 2015fy due to the midyear change of brokers.

CITY OF FAYETTEVILLE

HR AUTHORIZED POSITIONS

		2014 Actuals	2015 Actuals	2016 Estimated	2017 Forecast Budget
28	Human Resources Manager	1	1	1	1
17	Administrative Assistant	0	.5	.5	.5
	<i>Full-Time Department Total:</i>	1	1.5	1.5	1.5

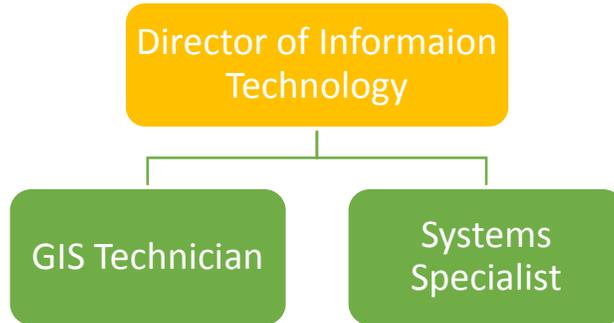
CITY OF FAYETTEVILLE

INFORMATION TECHNOLOGY (RE-BOOT)



CITY OF FAYETTEVILLE

INFORMATION TECHNOLOGY



CITY OF FAYETTEVILLE

Information Technology Department

Our Mission

The Office of Information Technology will provide the highest quality technology-based services in the most cost-effective manner possible, and to facilitate the City's mission as it applies to our citizens, city departments, and local community!

Service to Community

To provide the vision, leadership and skills that will enable the City of Fayetteville to use technological innovation to improve customer service to the community. By using information technology to convert raw data into useful information easily accessible to all, we can transform the relationship between government and the community.

Performance Measures

Perspective	City Goals	Department Objective	Performance Measure	FY15 Actual	FY16 Target	FY16 Est.	FY17 Target
Network Hardware and Communications Failures	Deliver Quality Services	Network Server Availability.	Access to All City Servers	99%	100%	100%	100%
		Network Communication	Network Operations	99%	100%	100%	100%
<u>Run the Operations</u>	Deliver Efficient Services	Respond to Network Outages	Respond to Internal Network Outage within 15 Minutes	100%	100%	100%	100%
			Respond to VPN Outages Within 1 Hour	99%	100%	99%	100%
		Day-To-Day Operations	# of Users Supported	140	150	145	160
			# Average Number of Help Desk Request Per Month	50	50	50	50

Priorities & New Initiatives:

The Information Technology Department continues to find new ways of empowering its employees with better technology resources to perform essential tasks. The use of more wireless technologies and equipment in the field will improve customer service to our Citizens. This includes Public Safety, Public Services, and Community Development Services.

To use GIS as the hub of all the City Databases, which includes Police and Fire Incident Reporting, Work order Databases, Community development System. This will include the new finance system once it's purchased.

CITY OF FAYETTEVILLE

Challenges:

The issues created by the lack of funds for hardware and software replacement during the 5-year recession starting in 2009 have since ended. Now that we are in the recovery stage, the issues are being resolved with proper funding. With this increase in funding the technology department is able to be more proactive. With the addition of newer model PC's installed throughout the city the need for constant troubleshooting and repair has been greatly reduced.

IT AUTHORIZED POSITIONS

		2014 Actuals	2015 Actuals	2016 Estimated	2017 Forecast Budget
34	Director of Information Technology	1	1	1	1
22	GIS Technician	0	1	1	1
	<i>Full-Time Department Total:</i>	1	2	2	2

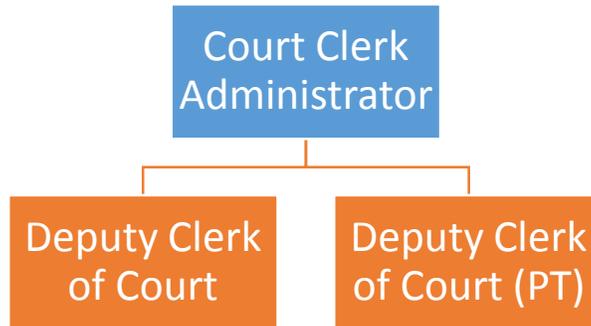
CITY OF FAYETTEVILLE

MUNICIPAL COURT



CITY OF FAYETTEVILLE-MUNICIPAL COURT

MUNICIPAL COURT ORG CHART



CITY OF FAYETTEVILLE

Municipal Court Department

Our Mission

The Municipal Court of Fayetteville is dedicated to the principle of equal and timely access to justice so that all individuals are treated with integrity, honesty, equality, respect for the rule of law, and the rights of all. The Court uses all staff members in a collaborative effort to operate the court efficiently and effectively while maintaining public trust and confidence.

Performance Measures

Perspective	FY16 Target
<u>Number of Citations Received</u>	4660
<u>Number of Warrants Received</u>	122
<u>Number of Citations Sent to DDS-FTA</u>	297
<u>Number of scheduled Arraignment cases</u>	2299
<u>Scheduled Bench Trials cases</u>	664

Big Rocks Priorities & New Initiatives:

During fiscal year 2016, the Fayetteville Municipal Court undertook many new challenges to include:

- Continue updating our records management system for new files to comply with the court's needs.
- Continue training of staff with required knowledge of court procedures.
- Continue education in jail inmate cost.
- Electronic filing on all cases and dispositions and send to DDS in a timely manner.
- Administrative policy & procedures implemented for court staff.
- Certification of Deputy Clerk of Court position.
- Electronic submission of subpoenas to officers.
- Account for all bond money and daily deposits and process in a timely and efficient manner.
- Compliance with GCIC by having a Technical Agency Coordinator (TAC), Certification for the Court.

CITY OF FAYETTEVILLE

Challenges:

Since entering a contract with Fayette County Sheriff’s Department to house prisoners for Fayetteville, the impact of the Jail Agreement has caused the court to do more house arrests to alleviate the jail fees paid by the city for housing inmates. In addition, this will help the Municipal Court be aware of the number of inmates in jail on a weekly basis.

Non-Routine or New Items

Non-Routine or New Items
<p>During the upcoming year, court intends to:</p> <ul style="list-style-type: none"> ➤ Continue its efforts of ensuring an efficient court through: <ul style="list-style-type: none"> ○ Continue updating the computer system for dispositions. ○ Maintaining a vigilant watch of the length of time inmates are held for the City by Fayette County Sheriff’s Department. ○ Attend trainings for legal updates. ○ Hire an Intern for the Summer, 2017. ○ Hire a permanent part-time Deputy Clerk. ○ Translate plea form from English to Spanish. ○ Implement the Deferment Payment Program. ➤ Continue to put into practice New Administrative Policies & Procedures for Court staff

FMC POLICY & PROCEDURE TITLE:	COURTESY CALLS
DISTRIBUTION SCOPE:	ALL MUNICIPAL COURT PERSONNEL
EFFECTIVE DATE:	October 1, 2016
REVISED DATE:	
DEPARTMENT AUTHORITY:	MUNICIPAL COURT
APPROVAL AUTHORITY:	FINANCE

I. PURPOSE

The purpose of this policy is to provide defendants with a courtesy call after a missed court date before their license(s) are suspended and warrants are issued for their arrest.

II. POLICY

This policy shall apply to all defendants who receive citation(s) issued by the Fayetteville Police Department and are received by the Fayetteville Municipal Court Clerks.

III. PROCEDURE

The following is the standard operating procedure for courtesy calls made:

CITY OF FAYETTEVILLE

NON-FINGERPRINTABLE OFFENSES:

- A courtesy call is made after court. A message is left if there is a number available.
- If contact is made with the defendant, they have the option to come to office before close of business and pay their citation(s) (without being charged a \$100 FTA fee).
- If they are unable to pay their fine and need their case to be reset, they must come to the office before the close of business to receive a new court date (without paying a \$100 FTA fee).
- If no contact is made, a courtesy letter will be mailed and the defendant has 2 weeks from the date the letter(s) are mailed to respond.
- If a defendant comes to the office within the 2-weeks period, no FTA fee will be added to the fine amount.
- After 2 weeks have passed and defendant has not made contact with our office, a \$100 FTA fee is added and notice of suspension sent to DDS.

FINGERPRINTABLE OFFENSES:

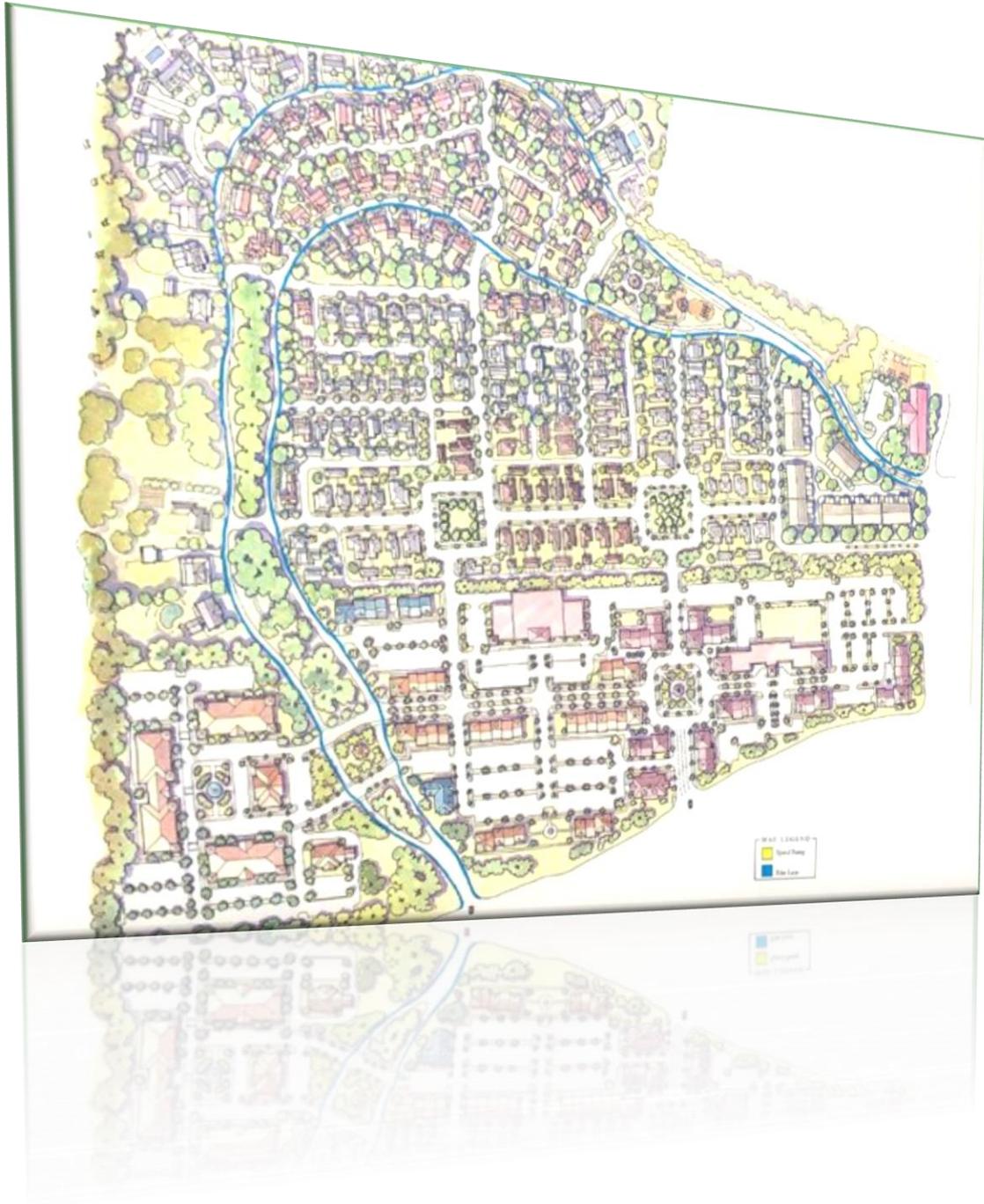
- A courtesy call is made to the defendants.
- A message if there is a working number available.
- No courtesy letters are mailed for these offenses.
- Judge Martin signs the warrant and \$100.00 FTA fee is added.

MUNICIPAL COURT AUTHORIZED POSITIONS

		2014 Actuals	2015 Actuals	2016 Estimated	2017 Forecast Budget
34	Director of Information Technology	1	1	1	1
22	GIS Technician	0	1	1	1
		1	2	2	2
	<i>Full-Time Department Total:</i>	1	2	2	2

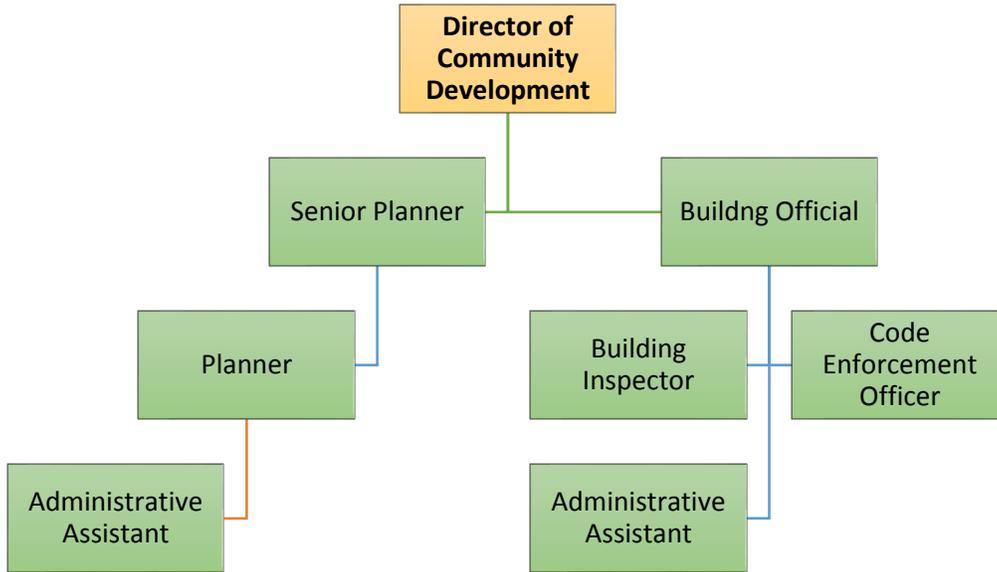
CITY OF FAYETTEVILLE

COMMUNITY DEVELOPMENT



CITY OF FAYETTEVILLE

COMMUNITY DEVELOPMENT ORG CHART



CITY OF FAYETTEVILLE

Planning & Zoning Department

Our Mission

The City of Fayetteville Planning & Zoning department seeks to maintain and improve the overall quality of life for all citizens of the City of Fayetteville by promoting sustainable development, encouraging a stable and enduring economic base, providing for the safety, health and education and preserving the natural, cultural and historic assets of the City of Fayetteville.

Service to Community

The City of Fayetteville Planning & Zoning Department serves the community by coordinating the development and implementation of the City of Fayetteville’s Comprehensive Plan and guiding new development towards the goals of that plan. We occasionally initiate special area studies to help refine goals in specific areas of the City. We assist the City’s elected body by providing the necessary land use, economic, environmental and social data upon which to base effective governmental decision resulting in orderly growth and development and a high quality of life for present and future citizens.

We serve the building community as well with an expeditious review process, and respond to all inquiries in a timely manner. Our well-trained staff works diligently to achieve a well-designed, planned and quality community in accordance with the City’s adopted ordinances, resolutions and policies.

Performance Measures

Perspective	City Goals	Department Objective	Performance Measure	FY14 Actual	FY15 Actual	FY16 Est.	FY17 Target
<u>Serve the Community</u>	Deliver Effective Services	Provide an expeditious review process	Average staff time to process Development Plans	25	25	30	30
			...to process Annexation applications	60	60	60	60
			...to process Rezoning applications	30	30	45	45
			...to process Sign permits	4	4	5	5
<u>Run the Operations</u>	Deliver Efficient Services		Development Plans processed	4	10	13	15
			Annexation applications processed	1	6	0	2
			Rezoning applications processed	5	4	6	5

CITY OF FAYETTEVILLE

			Sign Permits processed	147	175	160	170
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CONDITIONS AFFECTING SERVICE LEVELS, PERFORMANCE AND COST

New Initiatives:

The department is reviewing and guiding large scale development projects proposed in the West Fayetteville Area, specifically the Pinewood Forrest project. Sign ordinance reform to comply with new federal statutes, and a master plan for the Downtown District.

To assist with the increase in development plan activity and other planning needs, the City has contracted with a planning consulting firm to bring in two part-time planners. In addition to assisting with plan reviews, they have been tasked with bringing forward multiple zoning ordinance revisions that have been needed for some time. Funds have been allocated in the departmental budget for one additional full-time technical planner in FY17 as well.

Challenges:

Most of the departmental work has been to process the incoming plan reviews, which makes it difficult to work on longer term planning projects. Minimal staff also is a factor in being able to process the entire workload. The City's recent engagement with the consulting firm will help to alleviate some of this.

The potential for increased development plan review in the City's newly-annexed West area could put a further strain on existing resources if development interest rises.

P&Z AUTHORIZED POSITIONS

		2014 Actuals	2015 Actuals	2016 Estimated	2017 Forecast Budget
33	Director of Community Development	1	1	1	0
23	Senior Planner	0	0	1	1
20	Planner	1	1	0	1
	<i>Full-Time Department Total:</i>	2	2	2	2

CITY OF FAYETTEVILLE

Economic Development



CITY OF FAYETTEVILLE

Economic Development Org Chart



CITY OF FAYETTEVILLE

Main Street/DDA Departments

Our Mission

To market and preserve Fayetteville's downtown district through historical preservation and revitalization efforts by creating a synergy between business, government and the citizens of the community. The mission of the Fayetteville Downtown Development Authority is to revitalize, enhance and stimulate the economic development of the downtown district while maintaining the historical integrity and charm.

Service to Community

Fayetteville Main Street uses the patented Main Street Four-Point Approach to support preservation-based revitalization of our historic downtown.

1. Organization
2. Promotion
3. Design
4. Economic Restructuring

Through these efforts, we serve the community by seeking to reestablish the downtown area as the historical and cultural center of the county, thus creating a vibrant, thriving destination where culture, history and commerce coexist.

Performance Measures

Perspective	City Goals	Department Objective	Performance Measure	FY14 Actual	FY15 Actual	FY16 Est.	FY17 Target
<u>Run the Operations</u>	Deliver Efficient Services	Increase Attendance and Sponsorship Activity at Amphitheater	# of Amphitheater Rentals	7	6	8	8
			# of Depot/Gazebo Rentals	192	202	208	210
			# of Events	39	26	28	27
			# Sponsors	41	37	33	36
			# Attendees Series	6000	6000	6000	6000

CITY OF FAYETTEVILLE

			# of Businesses opened in MS	37	46	35	40
			Jobs Created in MS	141	67	69	75
			\$Taste of Fayette	21,400	22,600	13,000	14,000
			\$Market Days	6650	7200	7200	7500
			Depot/Gazebo Rental Income	24,200	28,500	28,000	35,000
			Amphitheater Rental Income	7500	6800	7400	7400
			Golf Tournament Revenue	11,800	14,000	12,000	13,500
			Merchandise Sales (MS& Tourism)	2150	4900	2200	3000

CONDITIONS AFFECTING SERVICE LEVELS, PERFORMANCE AND COST

New Initiatives and Challenges:

The department relies heavily on volunteer participation to help implement the many community events that are planned annually. New initiatives are only planned when the volunteer resources can provide most of the planning and implementation, with staff in a supporting role. Thankfully, the department is well-funded and able to pay for expenses generated from these activities and events.

To assist with the increase in the Train Depot Event Center rentals, a part-time admin assistant has recently been hired in the MSTA department. This will help the Program Manager to focus more on event planning and management for the community.

CITY OF FAYETTEVILLE

MSTA AUTHORIZED POSITIONS

		2014 Actuals	2015 Actuals	2016 Estimated	2017 Forecast Budget
34	Director of Economic Development	0	0	0	1
33	Director of Community Development	1	1	1	0
24	Main Street Program Manager	1	1	1	1
	<i>Full-Time Department Total:</i>	2	2	2	2

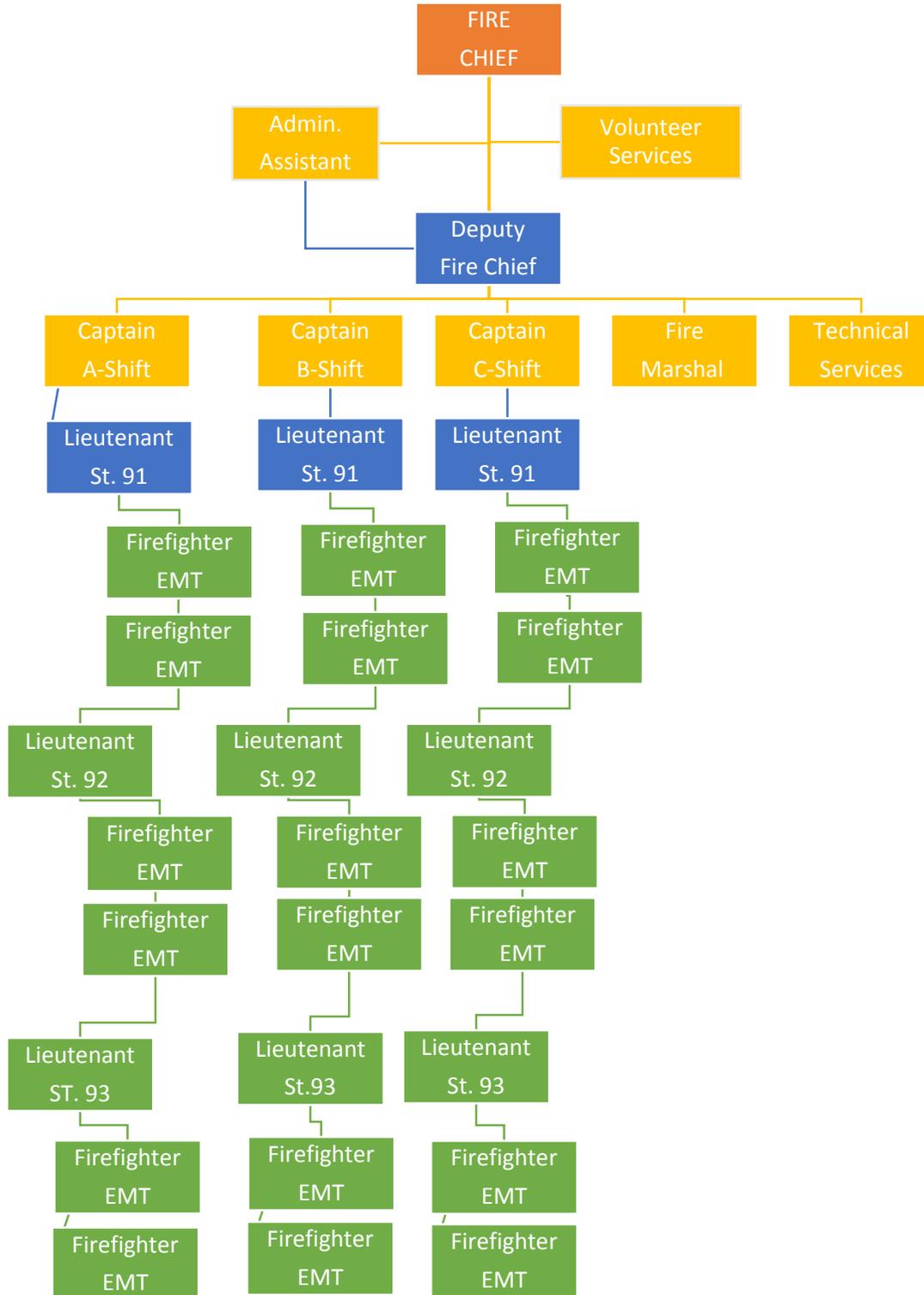
CITY OF FAYETTEVILLE

PUBLIC SAFETY



CITY OF FAYETTEVILLE

FIRE DEPARTMENT ORG CHART



CITY OF FAYETTEVILLE

Fire Department

Our Mission

The City of Fayetteville Fire Department is a proactive organization dedicated to the preservation of life and property from the ravages of fire and natural or technological disasters. This is accomplished through hazard mitigation, public education, planning and response activities.

Service to Community

The City of Fayetteville Fire Department responds to emergency incidents including fires, emergency medical calls, motor vehicle and other accidents, rescue calls, bomb threats or detonations, severe weather and flooding emergencies, and hazardous materials emergencies as a member of the Fayette County Multi-Jurisdictional Hazardous Materials Response Team. Our Volunteer Services personnel provide redundancy to our response system through response to emergency incidents, stand-by at stations or assisting at special events or work details.

Fire department personnel perform numerous prevention and public relations functions which include annual pre-fire plan updates and fire safety inspections on all businesses, annual hydrant maintenance, emergency management functions, fire safety and other specialty programs, construction plan reviews, station tours, blood pressure screenings, and distribution of smoke detectors. The department further collaborates with other local public safety agencies on other special public service projects throughout the year.

Performance Measures

Perspective	City Goals	Department Objective	Performance Measure	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Target
<u>Serve the Community</u>	Deliver Effective Services	Maintain industry standards for fire protection	I.S.O. Insurance Rating	4	4	3	2
		Maintain readiness for response	Number of Emergency Calls	3,005	2,901	2,889	3,000
		Provide for a rapid deployment of resources	Average response time for fire calls	4:27	3:47	3:46	4:00
		Provide for a rapid deployment of resources	Average response time for medical calls	3:39	3:46	3:39	3:45
		Provide for a rapid deployment of resources	% of Calls with a response time <5 minutes	73.7%	74.3%	82.3%	85%
<u>Run the Operations</u>		Provide prevention services	Hydrants maintained	1,261	1,287	1,287	1,295
			Pre-Fire plans completed	959	1,114	911	1,250
			Business inspections completed	1,228	1,453	1,280	1,500
			Plan reviews completed	67	113	103	125
			Fire Safety contacts	1,895	2,646	4,186	4,200

CITY OF FAYETTEVILLE

	Deliver Efficient Services	Educate the Public Educate the workforce	Training Hours Completed	7,838	9,966	7,844	9,000
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CONDITIONS AFFECTING SERVICE LEVELS, PERFORMANCE AND COST

Priorities & New Initiatives:

The Fire Department continues to focus on developing adequate response resources for the expanding West Fayetteville development. This will include the construction of a new facility and the addition of equipment to address the increased demand anticipated in this area.

Challenges:

Training is a constant challenge during any intensive growth period. The re-instatement of the department training officer at a full-time level is a positive improvement.

The addition of personnel will be a significant need once the planned developments on the West side begin taking shape. The proposed Pinewood Forrest development will significantly increase the needed response to this area. The Department currently has a SAFER grant request in place for the hiring of 9 additional firefighters.

Non-Routine or New Items

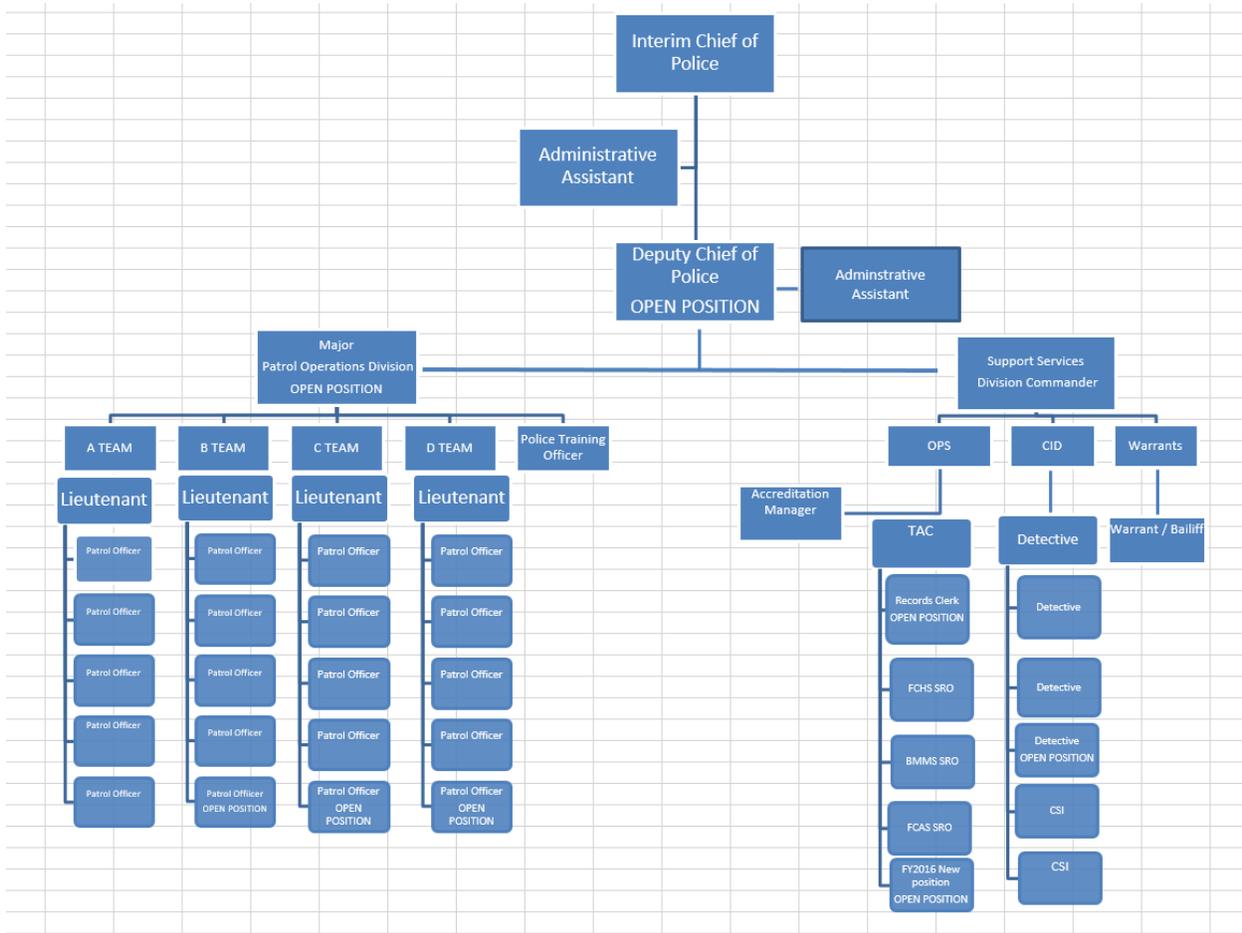
Non-Routine or New Items	
The construction of Fire Station 93 and associated apparatus and personnel	

FIRE AUTHORIZED POSITIONS

		2014 Actuals	2015 Actuals	2016 Actuals	2017 Forecast Budget
35	Fire Chief/Assistant City Manager	1	1	1	1
31	Deputy Fire Chief	1	1	1	1
27	Captain/Fire Marshal/Technical Services	5	5	5	6
24	Lieutenant	6	9	9	9
22	Firefighter IV	4	4	4	4
21	Firefighter III	6	9	9	10
20	Firefighter II	2	2	5	6
19	Firefighter I	0	3	1	0
15	Administrative Assistant	0	1	1	1
	Full-Time Department Total:	25	35	35	36

CITY OF FAYETTEVILLE

POLICE DEPARTMENT ORG CHART



CITY OF FAYETTEVILLE

Police Department

Our Mission

The men and women of the Fayetteville Police Department are committed to protecting life, property, and the constitutional guarantees of all citizens. With community partnership as our foundation, we are entrusted to enhance the quality of life, seek solutions to community problems, and foster a sense of peace and security for all people within our city. We will honor the trust placed in us by holding ourselves to the highest standards of professional police conduct.

Service to Community

The Police Department is organized to provide dedicated and specialized areas of law enforcement services to our citizens. The administration of the police department works closely with members of city hall and the other city departments to coordinate law enforcement concerns and activities with the services they provide in effort to provide the most efficient and highest level of customer service to our citizens.

CITY OF FAYETTEVILLE

Performance Measures

Perspective	City Goals	Department Objective	Performance Measure	FY14 Actual	FY15 Actual	FY16 Estimate	FY17 Target
<u>Serve the Community</u>	Deliver Quality Services	Provide efficient police response to calls for service.	Number of Dispatched Calls for service	9849	10267	10523	10963
		Provide proactive police response and preventive patrol.	Number of officer initiated calls.	14018	14003	14325	13660
		Response Times	Department response times to calls	5:04	4:42	4:35	3:55
<u>Crime Statistics by Fiscal Year</u>	Maintain and enhance public safety.		Part I Crimes	525	654	590	576
		Utilize Proactive means to prevent crime and successfully prosecute offenders.	Part II Crimes	935	962	975	1140
			% of crimes cleared by arrest (National Avg. 47.2%)	51%	54%	60%	60%
			Number of Arrest	921	1040	1080	1133
			# of traffic crashes	1327	1411	1350	1413
		Proactive Traffic Enforcement to reduce injuries and DUIs.	# of traffic stops	8837	7845	8041	9883
			# of DUIs	80	117	135	188
			# of traffic citations and warnings	6450	5861	6230	6672
<u>Develop the Workforce</u>	Develop a Skilled and Diverse Workforce	Continue to improve the education of our personnel through POST Recognized Law Enforcement training courses,	Annual number of officer training hours by calendar year	5330	3868	4000	4125
<u>Community Policing</u>	Maintain Community Relations	Continue Community Policing initiatives within the City	The number of community relation events the department participates in annually.	154	180	180	185
		Continue to develop and support partnerships with business and industry partners to address problems associated with gangs, changing demographics, growth, and specific crime trends.	Percentage of participation with current stakeholders in our community. (DDR, AVPride, Fayette Factor)	100%	100%	100%	100%
		Maintain a good level of communication with local press	Number of press releases annually.	22	29	35	50

CITY OF FAYETTEVILLE

CONDITIONS AFFECTING SERVICE LEVELS, PERFORMANCE AND COST

Priorities & New Initiatives:

New priorities for FY2017 will be implementing a new records management system for incident reporting. Several vendors have been identified and have requested live demonstrations of their product. The current RMS does not meet the requirements for the Police Department and has resulted in an additional workload on the Officers.

The Police Department continues to focus on cross training, and eliminating one person from holding all the keys or access. Redundancy in training and specialization will be addressed this year for key positions including records management and other software systems. Management and supervision training analysis will be conducted to identify and address deficiencies.

The Police Department will focus on developing a strategic plan to address service coverage for the city as we continue to grow and develop. Key issues will be on additional personnel and equipment and organizational structure.

Challenges:

The ability to adequately forecast service delivery needs for the West Fayetteville area while maintaining the current quality of service for the rest of the city. It is imperative to increase staffing levels to provide proper service delivery while maintaining appropriate fiscal management.

With the growing and continued increase in volume, workload and additional responsibilities along with additional reporting requirements, the ability for the department to meet deadlines or expectations and maintain quality will be challenging without the need for additional sworn and civilian staff.

Non-Routine or New Items

Non-Routine or New Items
Body Worn Cameras – upgrade current cameras with a better battery life and storage. Aging police building is now requiring maintenance and repairs above the budgeted O&M. Fixed LPR system for North Fayetteville state routes to monitor traffic. New Radars to replace aging or inoperable units.

CITY OF FAYETTEVILLE

POLICE AUTHORIZED POSITIONS

		2014	2015	2016	2017
		Actual	Actual	Actual	Forecast Budget
34	Director of Police Services (Chief of Police)	1	1	1	1
31	Deputy Police Chief	0	0	0	1
29	Police Major	1	1	1	1
27	Police Captain	6	6	5	5
26	Systems Specialist	1	1	1	1
24	Police Lieutenant	7	8	8	8
22	Accreditation Manager	0	0	1	1
22	Master Police Officer	8	7	8	8
21	Police Officer III	1	1	1	1
20	Police Officer II	19	22	22	26
19	Police Officer I	0	0	0	0
17	Administrative Assistant	2	1	1	2
16	TAC / Records Clerk	1	1	1	1
15	Admin Clerk – Records	0	0	1	2
	<i>Full-Time Department Total:</i>	47	49	51	58

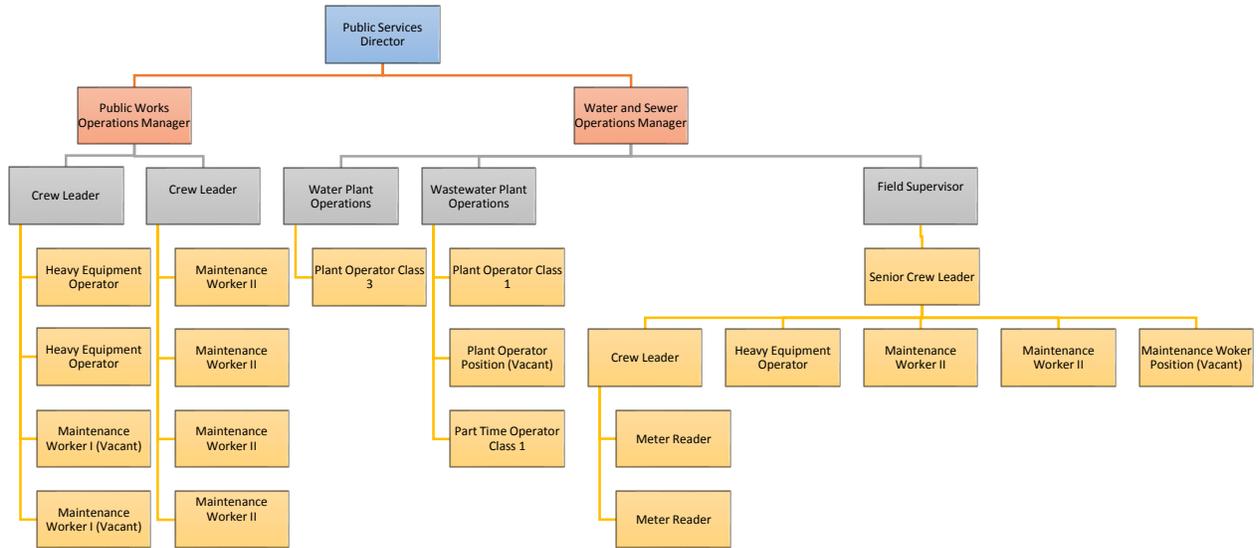
CITY OF FAYETTEVILLE

PUBLIC SERVICES



CITY OF FAYETTEVILLE

PUBLIC SERVICES ORG CHART



CITY OF FAYETTEVILLE

Public Services

Our Mission

Public Services are responsible for the coordination of the departments and activities affecting construction and maintenance of public and private utilities and infrastructure.

Service to Community

Public Services include the following:

- Public Works Department
- Water and Sewer Department
- Solid Waste
- Transportation and Construction Management
- SPLOST Program
- Stormwater
- Flood and Flood Insurance Information

Performance Measures

Perspective	City Goals	Department Objective	Performance Measure	FY15 Actual	FY16 Target	FY16 Est.	FY17 Target
<u>Serve the Community</u>	Deliver Effective Services	Maintain industry standards for stormwater	I.S.O. Insurance Rating	7	7	7	7
		Maintain compliance with NPDES permit	Annual Report Acceptance by EPD	Yes	Yes	Yes	Anticipated

CONDITIONS AFFECTING SERVICE LEVELS, PERFORMANCE AND COST

Challenges:

As City residents desire additional services from Public Services we face staffing shortfalls in providing those requested services. Such services will need to be addressed by creating a Parks and Recreation department or division.

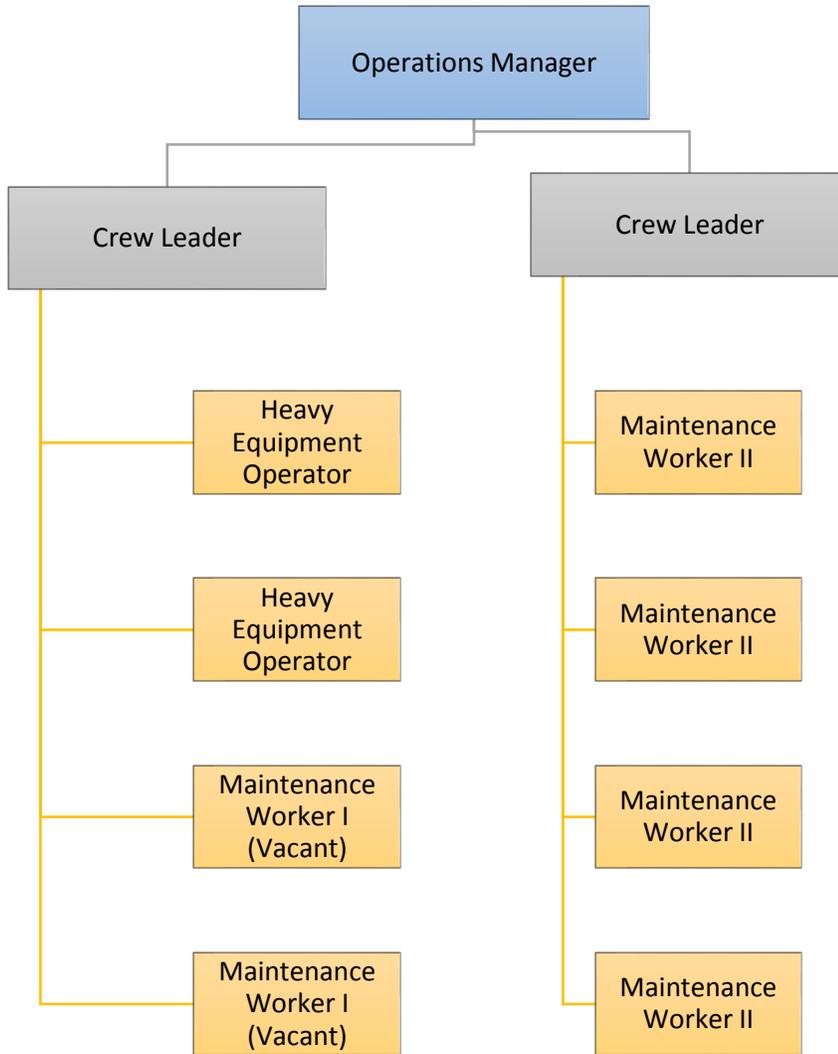
CITY OF FAYETTEVILLE

PUBLIC SERVICES AUTHORIZED POSITIONS

		2014 Actuals	2015 Actuals	2016 Estimated	2017 Forecast Budget
33	Public Services Director	1	1	1	1
	<i>Full-Time Department Total:</i>	1	1	1	1

CITY OF FAYETTEVILLE

PUBLIC WORKS



CITY OF FAYETTEVILLE

Public Works Department

Our Mission

The City of Fayetteville Public Works mission is to provide safe passage of road ways and sidewalks:

- Mowing of all City right of ways
- All sidewalk maintenance and repairs
- Median landscapes
- Provide service for Mainstreet events
- Amphitheater lawn care and maintenance
- Lawn care for all City owned buildings
- Street drainage and repairs on City right of way
- Sign maintenance and repairs
- Parks in the City (4 parks)
- Cart path maintenance

Service to Community

The City of Fayetteville Public Works Department provides the maintenance of the roadways, sidewalks and the public aspects of the drainage system under the City's jurisdiction. We maintain the landscaped medians of the highways, cut grass on the shoulder of many roads, replace traffic control and street name signs on public streets to help keep Fayetteville a safe and attractive city.

Performance Measures

Perspective	City Goals	Department Objective	Performance Measure	FY15 Actual	FY16 Target	FY16 Est.	FY17 Target
<u>Serve the Community</u>	Deliver Effective Services	Help Maintain industry standards for stormwater	I.S.O. Insurance Rating	7	7	7	7
<u>Run the Operations</u>	Deliver Efficient Services		Number of work orders issued	777	797	854	870
			Number of potholes repaired	14	25	85	100
			Miles of r/w mowed	410	410	489	490

CITY OF FAYETTEVILLE

CONDITIONS AFFECTING SERVICE LEVELS, PERFORMANCE AND COST

New Initiatives:

New priorities for FY2017 will be to continue work overhaul landscaping at our Patriot Park location. The grassing at the park has been impacted by the tree growth inside the park. The department has a plan to remove the existing trees to help with the establishment of the newly installed trees.

Community participation through community Clean-up days is being implemented to help staff with litter pickup throughout the City.

Challenges:

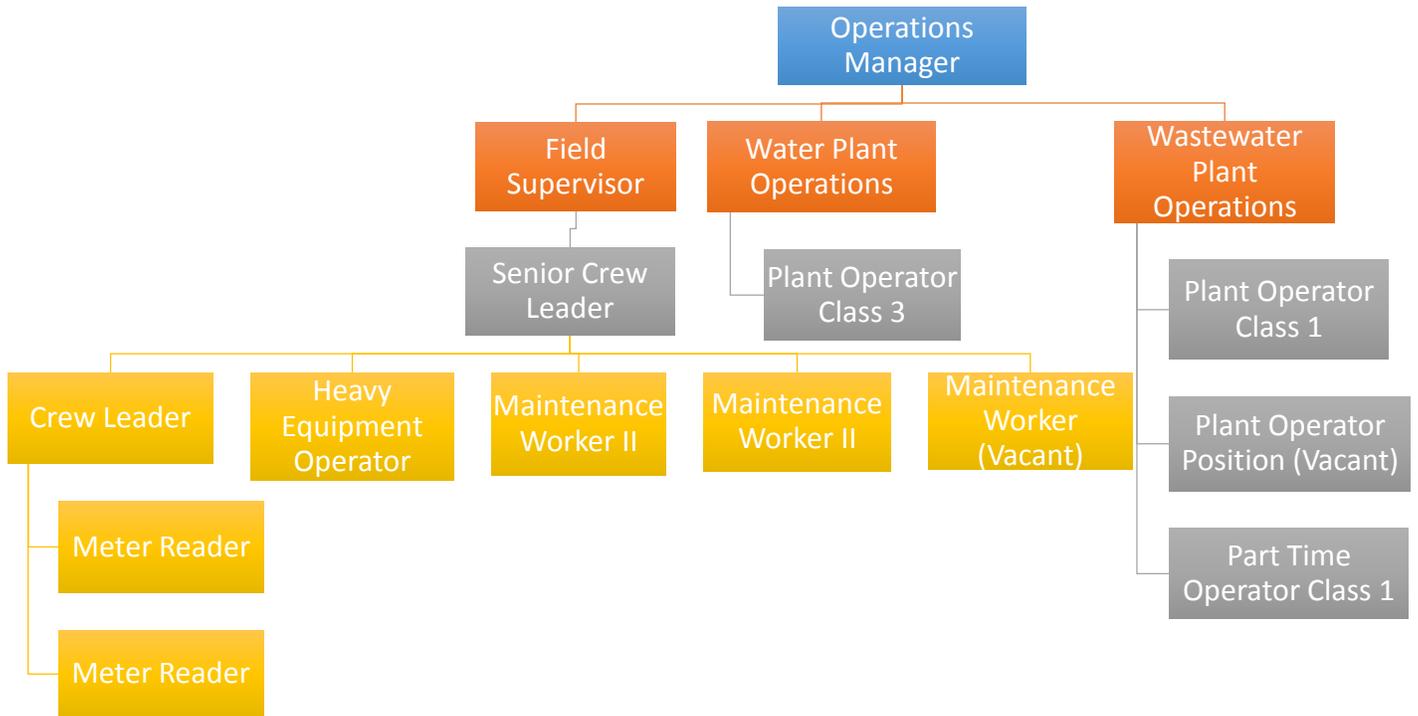
With the growing and continued increase in the City limits workload and additional responsibilities the department's the ability for to meet deadlines or expectations and maintain quality will be challenging without the need for additional staff.

PUBLIC WORKS AUTHORIZED POSITIONS

		2015 Actuals	2016 Actuals	2016 Estimated	2017 Forecast Budget
28	Public Works Operations Manager	1	1	1	1
18	Maintenance Crew Leader	1	1	1	1
15	Heavy Equipment Operator	2	2	2	2
28	Maintenance Worker 2	6	6	6	8
24	Maintenance Worker 1	0	0	2	0
	<i>Full-Time Department Total:</i>	10	10	12	12

CITY OF FAYETTEVILLE

WATER AND SEWER DEPARTMENT



CITY OF FAYETTEVILLE

Water and Sewer Department

Our Mission

The City of Fayetteville Water and Sewer Departments mission is to supply water to the City of Fayetteville residents for potable and fire-fighting uses and to treat and to dispose of the wastewater generated by the City of Fayetteville as per regulations set forth by all state and federal agencies.

Service to Community

The City of Fayetteville Water and Sewer Department provides water and wastewater treatment and disposal for City residents within the City's jurisdiction. The Water and Sewer Department manages all resources needed to operate and maintain the water and sewer systems. The City's water system is comprised of 108 miles of pipeline. The City's sewer system is comprised of 130 miles of pipeline and the operation of 26 pump stations.

Performance Measures

Perspective	City Goals	Department Objective	Performance Measure	FY15 Actual	FY16 Target	FY16 Est.	FY17 Target
<u>Serve the Community</u>	Deliver Effective Services	Treat and dispose of wastewater per federal and state guidelines	Treatment of wastewater without consent order from EPD	0	0	0	0
		Number of gallons treated at wastewater plant	MG treated at plant	743 MG	760 MG	874 MG	778 MG
		Treatment of water per federal and state guidelines	Treatment of water without consent order from EPD	0	0	0	0
		Number of gallons processed at the water plant	MG processed at plant	215 MG	215 MG	210 MG	219 MG
<u>Run the Operations</u>	Deliver Efficient Services	Strive for a 99% completion rate for Utility Locates	% of times monthly Utility Locates met objective	100	100	100	100
		Strive for a 95% completion rate for work orders	# of WO's processed	4539	4647	4392	4497
			# of WO's completed and completion rate	4535	4600	4388	4450
				99	99	99	99

CITY OF FAYETTEVILLE

CONDITIONS AFFECTING SERVICE LEVELS, PERFORMANCE AND COST

New Initiatives:

New priorities for FY2017 will be the construction and implementation of the Yusifji well project and the Wastewater Evaluation Study.

The Water and Sewer Department will also be looking at SCADA upgrade controls for our pump station sites as well as the change-out of radio units that have gone bad due to age on our meter radios.

Challenges:

The current rate structure is set at a rate that makes it challenging to maintain current operation levels. There is a need for additional staffing in the Field operations division which maintains the water and sewer piping as well as the pump stations. Currently we are performing a rate structure analysis to determine how we are compared to the surrounding areas.

With the growing and continued increase in volume, workload and additional responsibilities along with additional reporting requirements, the ability for the department to meet deadlines or expectations and maintain quality will be challenging without the need for additional staff.

Non-Routine or New Items

Non-Routine or New Items

Upgraded meter reading handhelds has and we are currently evaluating the upgrade hardware.

WATER AND SEWER AUTHORIZED POSITIONS

		2015 Actuals	2016 Actuals	2016 Estimated	2017 Forecast Budget
28	Water and Sewer Operations Manager	1	1	1	1
24	Field Operations Supervisor	1	1	1	1
22	Wastewater Plant Operator Class 1	3	2.5	1.5	1.5
20	Senior Crew Leader	0	0	0	1
18	Water Plant Operator Class 3	1	1	1	1
18	Maintenance Crew Leader	2	2	2	1
16	Wastewater Plant Trainee	0	0	0	1
15	Heavy Equipment Operator	1	1	1	1
14	Maintenance Worker II	2	2	2	2
12	Meter Reader	2	2	2	2
	Full-Time Department Total:	13	12.5	11.5	11.5

CITY OF FAYETTEVILLE



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GLOSSARY

Accounting System – The total set of records and procedures which are used to record, classify and report information on the financial statements and operations of an entity.

Accrual Basis of Accounting – The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at that time) and expenditures are recorded when goods and services are received (whether or not cash disbursements are made at that time).

Ad Valorem Property Taxes – Taxes levied on an assessed valuation (40% of market value) of real and personal property, based on a valuation as of January 1 and a millage rate set by the City Council.

Appropriation – An authorization made by the City Council which permits officials to incur obligations against and to make expenditures of government resources. Appropriations are usually made for fixed amounts and are typically granted for a one year period.

Asset – All the property such as cash, inventory and receivables that is owned by a business or government and may be applied to cover liabilities.

Audit – An examination of evidence, including records, facilities, inventories, systems, etc., to discover or verify desired information

Bond – A written promise to pay a sum of money on a specific date at a specified interest rate as authorized by ordinance and detailed in the bond document. Bonds are primarily used to finance capital projects.

Budget – A financial plan for a specific period of time that matches all planned revenues and expenditures with various City services.

Budget Adjustment – A legal procedure utilized by City staff to revise a budget appropriation. City staff has the authorization to adjust line item expenditures within a departmental budget but the City Council must approve any increase in the total budget for a department.

Budget Calendar – The schedule of key dates or milestones which the City follows in the preparation, adoption and administration of the budget.

Budget Document – The instrument used by the City Manager to present a comprehensive financial plan to the City Council.

Budget Message – A general discussion of the proposed budget presented in writing as a supplement to the budget document usually included in the transmittal letter. The transmittal letter explains the principal budget issues against the background of financial experience in recent years and presents recommendations made to the City Manager.

Budget Ordinance – The official enactment by the City Council legally authorizing City Officials to obligate and expend resources.

Budget Transfer – Amount transferred from one fund account to another

Budgetary Control – The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping

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expenditures within limitations of available appropriations and available revenues.

Capital Asset – Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

Capital Budget – A plan of proposed capital expenditures and the means of financing them. The capital budget is usually enacted as part of a complete annual budget which includes both operating and capital outlays. The capital budget should be based on a capital improvement program (CIP).

Capital Improvement Program (CIP) – a multi-year plan used to identify needed capital projects and coordinate their timing and methods of financing.

Capital Improvement Project – An item in excess of \$5,000 for which the purchase, construction, or other acquisition will represent a public betterment to the community and add to the total capital assets of the City.

Capital Outlay – Includes outlays which results in the acquisition of or addition to fixed assets. The item must have a cost greater than \$5,000 and have a useful life greater than three (3) years.

Capital Projects Fund – Fund type used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).

Cash Basis – A basis of accounting under which transactions are recognized only when cash is received or disbursed.

Certificate of Deposit (CD) – A time deposit with a specific maturity evidenced by a certificate. Large denomination certificates of deposit are typically negotiable as to maturity and yield.

Collateral – Value of securities pledged to a specific amount or investment as supplemental security to the credit of the issuer or the broker. Collateral can be of a specific nature and priced at par or market value.

Contingency – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for.

Debt – An obligation resulting from the borrowing of money or from the purchase of goods or services over a period of time. Legal definitions of debt vary from state to state and are determined by constitutional provisions, statutes, and court decisions.

Debt Limit – A maximum amount of debt that may be legally incurred. A debt limit usually only applies to general obligation debt and is most often expressed as a percentage of the taxable value of property in a jurisdiction.

Debt Service Fund – A fund used to account of money necessary for scheduled payment of outstanding debt, both principal and interest becoming due during the fiscal period, and contributions which may be required to accumulate monies for the future retirement of bonds.

Deficit – The excess of liabilities of a fund over its assets; the excess of expenditures over revenues during an accounting period.

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Department – A major administrative unit of the City with overall management responsibility for an operation or a group of related operations within a functional area.

Depreciation Expense – Depreciation of capital assets within the various enterprise funds.

Designated, Unreserved Fund Balance – Management’s intended use of available expendable financial resources in governmental funds reflecting actual plans approved by the government.

Division – An administrative segment of the City, which indicates management responsibilities for an operation or a group of related activities within a functional area. Divisions are the basic units of the budget upon which departments are composed.

Downtown Development Authority (DDA) – A separate component unit of the City established to assist with commercial development.

Employee Benefits – Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government’s share of costs for Social Security and the various pensions, medical, and life insurance plans.

Encumbrance – Obligations in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation and for which part of the appropriation is reserved. They cease to be encumbrances when paid or when an actual liability is set up.

Enterprise Fund – A governmental accounting fund in which the services

provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenses.

Exempt, Exemption, Non-Exempt – Amounts determined by State Law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment.

Expenditure – Decrease in net financial resources. Expenditures include current operating expenses requiring the present and future use of net current assets, debt service, capital outlays and intergovernmental grants, entitlement and shared revenues.

Expenses – Outflows or incurrences of liabilities from delivering or producing goods, rendering services, or carrying out other activities that constitute the entity’s ongoing major or general operations.

Fayette County Board of Commissioners – A policy making, publicly elected board that oversees the County government.

Fayette County Board of Education (FCBOE) – A policy making board that oversees the Fayette County school system.

Fees – A charge by government associated with providing a service, permitting an activity, or imposing a fine or penalty. Major types of fees include user charges, building permits, etc.

Federal Emergency Management Agency (FEMA) – An agency of the Department of Homeland Security is tasked with responding

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to, planning for, recovering from and mitigating against disasters.

Fiscal Policy – The City government’s policies with respect to taxes, spending, and debt management as these relate to government services, programs, and capital investment. Fiscal Policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year – The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Fayetteville has specified August 1 to July 31 as its fiscal year.

Fixed Asset – Assets of long-term character which are intended to continue to be held or used, such as land, buildings, machinery and furniture.

Function – A major class of grouping of tasks directed toward a common goal – such as executive, financial and administrative, and other general government. For the purposes utilized in budgetary analysis these categories were established by the State of Georgia and financial reports must be grouped according to those established functions.

Fund – A fiscal and accounting entity which is comprised of a self-balancing set of accounts which reflect all assets, liabilities, equity, revenue and expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for the purpose of legal compliance, different natures of the activities performed, measurement of

different objectives, and to facilitate management control.

Fund Balance – Refers to the excess of current assets over current liabilities.

Fund Equity (Enterprise Fund) – the non-capital portion of the fund’s net assets.

FT/PT – Full-time/part-time

Fund Classifications – One of the three categories (governmental, proprietary, and fiduciary) used to classify funds.

Fund Type – One of the eleven classifications into which all individual funds can be categorized. Governmental Fund types include the general fund, special revenue funds, debt service funds, capital funds, and permanent funds. Proprietary fund types include enterprise funds, and internal service funds. Fiduciary fund types include pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

GAAP – Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

General Fund – The general fund is one of the five governmental fund types and typically serves as the chief operating fund of a government. The general fund is used to account for all financial resources except those required to be accounted for in another fund.

General Government Function – These services are provided by the Legislative and

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Administrative branches in the management of governmental affairs.

General Obligation (G.O.) – Bonds sold to raise revenue for long-term capital financing needs. These bonds which pledge the full faith and credit of the City must be approved by voter referendum. The cost of financing is spread over the life of the improvement so that future users help to repay the cost of the improvement.

General Sales and Use Tax – A percentage tax imposed upon the sale or consumption of goods and/or services.

Government Finance Officers Association (GFOA) – An association of public finance professionals founded in 1906 as the Municipal Finance Officers Association. The GFOA has played a major role in the development and promotion of GAAP (Generally Accepted Accounting Principles) for state and local government since its inception and sponsors the Distinguished Budget Awards Program and the Certificate of Achievement for Excellence in Financial Reporting Program.

Governmental Accounting Standards Board (GASB) – The ultimate authoritative accounting and financial reporting standard-setting body for state and local governments.

Grant – A contribution by a government or other organization to support a particular function or program.

Hotel/Motel Tax – Tax levied on every person who rents, leases, or lets for consideration any temporary living quarters/accommodations, within the boundaries of the city limits and established

by ordinance. The tax is used to fund the activities of the Main Street Tourism Fund.

Impact Fees – Fees charged to developers to cover, in whole or in part, the anticipated cost of improvements that will be necessary as a result of the development.

Infrastructure – Basic installations and facilities (e.g. roads, bridges) upon which the continuance and growth of a community depend.

Insurance Premium Tax – A tax on the gross direct premiums received during the preceding year from policies of fire and casualty insurance issued upon property and business located within the State of Georgia. The tax is distributed based on census population numbers.

Intangibles – Tax levied on intangible personal property such as securities, mortgages and cash based on returns filed with the State of Georgia.

Intergovernmental Revenue – Revenues received from other governmental entities in the form of grants, entitlements, shared revenues or payments in lieu of taxes.

Interest Income – Revenue earned for the use of idle monies.

Interfund Transfer – Contributions and operating transfers of cash made between the various funds of the City.

Investment – Securities purchased and held for the production of income in the form of interest, dividends or base payments.

Lease Purchase – A method of acquiring high cost equipment or property and

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spreading the payments over a specified period of time.

Levy – To impose taxes for the support of government activities

Liability – Debt or other legal obligations arising out of transactions in the past which must be liquidated renewed or refunded at some future date. This term does not include encumbrances.

Line-Item Budget – A budget that lists each expenditure category separately along with the dollar amount budgeted for each specified category.

Liquidity – Ease with which a financial instrument can be converted to cash quickly with minimal loss of principal.

Main Street Tourism Fund (MSTF) – A non-profit 501 (c) (6) entity, a component unit of the City, established to operate the Villages Amphitheater as well as overseeing tourism events for the City.

Millage Rate – The ad valorem tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

Mission Statement – A broad statement of purpose that is derived from organizational and/or community values and goods.

Modified Accrual Basis – The basis of accounting under which expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received in cash except for material and/or available revenues which should be accrued to reflect properly the taxes levied and revenue earned.

National Pollutant Discharge Elimination System – A permit program, which controls water pollution by regulating point sources that discharge pollutants into the waters of the United States.

Objective – Something to be accomplished in specific, well-defined, and measurable terms and is achievable within a specific period.

Operating Budget – The portion of the budget pertaining to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, travel, fuel and capital outlay.

Operating Income – The excess of proprietary fund operating revenues over operating expenses.

Operating Revenues – Proprietary fund revenues that are directly related to the fund's primary service activity. They consist of user charges for services.

Operating Transfers – Amounts transferred from one fund to another to assist in financing the services of the recipient fund.

Ordinance – A formal legislative enactment by the governing body of a City.

Organizational Chart – A chart representing the authority, responsibility, and relationships of divisional and departmental entities within the City organization.

Other Financing Source – An increase in current financial resources separate from revenues.

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Other Financing Uses – A decrease in current financial resources separate from expenditures.

Performance Measures – Specific quantitative and qualitative measures of work performed as an objective of the department or cost center.

Personnel Services – Expenditures of gross salaries and wages paid to elected officials and both permanent and temporary employees; and amounts paid on behalf of employees that include social security contributions, Medicare, retirement contributions, health insurance, dental insurance, life insurance, long-term disability, unemployment insurance, and workers' compensation.

Principal – The original amount borrowed through a loan, bond issue, or other form of debt.

Professional Services – Expenditures made for services performed by persons or firms with specialized skills; services purchased to operate, repair, maintain, and rent property owned by the City; and other purchased services.

Program Description – Describes the nature of service delivery provided at this level of funding. It clearly explains how service delivery will be.

Property Tax – Revenue generated from the annual levy of taxes on property owner.

Proprietary Funds – Funds that focus on the determination of operating income, changes in net assets, financial position, and cash flows. There are two types of proprietary

funds: enterprise funds and internal service funds. The City has no internal service funds.

Public Safety Function – This category provides for the citizens of the City of Fayetteville the security and safety of persons and property and includes the departments/divisions of emergency services, fire services, and law enforcement.

Purchase Order – A document issued to authorize a vendor or vendors to deliver specified merchandise or render a specified service for a stated estimated price. Outstanding purchase orders are called encumbrances.

Receivable – An asset account reflecting amounts owed from persons or organizations for goods or services provided by the entity. A type of receivable is Accounts Receivable.

Reserve – An account used to indicate that a portion of a fund's fund balance is legally restricted for a specific purpose or commitment and is, therefore, not available for general appropriation.

Revenue – The term designates an increase to a fund's asset which does not increase a liability, represent a repayment of an expenditure already made, represent a cancellation of certain liabilities or represent an increase in contributed capital.

Sales Tax – A general "sales tax" is levied on all merchandise sold on a retail basis by all persons or businesses selling merchandise in the City limits. Monies collected under authorization of this tax are for the use and benefit of the City.

Special Purpose Local Option Sales Tax (SPLOST) – A sales tax approved by voter

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referendum used in the City of Fayetteville for transportation projects.

Special Revenue Fund – A governmental fund type used to account for proceeds of specific revenue sources (other than from major capital projects) that are legally restricted to expenditure for specified purposes.

Taxes – Compulsory charges levied by a government for the purpose of financing the services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit.

Transportation Function – The safe and adequate flow of vehicles, travelers and pedestrians is included in this classification

Workload Indicators – Used in budgets to show, for example (1) the amount of work accomplished, (2) the efficiency with which tasks were completed, and (3) the effectiveness of a program

Undesignated, Unreserved Fund Balance – Available expendable financial resources in a governmental fund that are not the objective of tentative management plans.

Uniform Accounting System – The chart of accounts prescribed by the Office of the State Department of Audits that is designed to standardize financial information to facilitate comparison and evaluation reports

User Fees – The fees charged for direct receipt of public services

Vehicle Excise Tax – Tax levied on every person who rents, leases, or lets for consideration any vehicle

Yield (Return on Investments) – The rate of annual income returned on an investment, expressed as a percentage.

Zero-Based Budget – An operating, planning and budgeting process which